

Commission alleges violation of EU law on restrictive practices

Bayer group to appeal against fine

By Lionel Barber in Brussels and Daniel Green in London

Bayer, the German chemicals and pharmaceuticals company, said yesterday it would appeal against a €20m (\$39m) fine imposed by the European Commission for a "serious" violation of European Union law on restrictive practices.

The case involved Bayer's refusal to supply Adalat, the heart drug, to French and Spanish wholesalers who wished to re-export it to the UK, where prices are higher than in the rest of Europe.

The Commission said the Bayer group had been concerned about "parallel exports" of Adalat since at least the end of the 1980s, and had subsequently set up an elaborate computerised system in Spain for tracking exporting wholesalers. Adalat is Bayer's second biggest selling drug, bringing in more than \$1bn a year in worldwide annual sales.

Bayer is one of many companies that have been concerned at the rise of parallel imports, in which a drug made in northern Europe is bought at southern European prices and re-imported into northern Europe.

In Bayer's case, French wholesalers found that Bayer France was no longer willing to supply them with all the quantities of Adalat which they ordered as long ago as

September 1991. The same experience occurred in Spain, dating back to early 1989, the Commission said.

Wholesalers in France and Spain tried to throw Bayer off the scent by spreading orders intended for export through their various agencies and other small wholesalers not subject to monitoring.

When one of the wholesalers was discovered to be exporting, Bayer France and Bayer Spain penalised him by imposing successive reduction in the volumes of Adalat supplied.

"All these practices engaged by Bayer France and Bayer Spain show that they subjected their wholesalers to a permanent threat of reduction in the quantities supplied, a threat which was repeatedly put into effect if the wholesalers did not compete with the export ban."

The wholesalers, both in France and Spain, had shown by their conduct that they accepted the export ban, the Commission said. The agreements between producers and wholesalers amounted to a restrictive practice in breach of Article 86 of EU law.

In fixing the amount of the fine, the Commission took into account the "serious" infringement of EU law, but also the fact that pharmaceutical products prices are not set autonomously by companies but are governed by national rules and regulations.

German industry and unions redraw battle lines over jobs

Wolfgang Münchau on failure of this week's unemployment talks

After only a short lull, hostilities between Germany's trade unions and employers have flared again this week over how to reduce unemployment.

IG Metall, the country's engineering union, and metal industry employers failed earlier this week to reach a consensus over the "alliance for jobs" - a trade union offer of wage restraint in exchange for 330,000 new jobs. Both sides walked out of the meeting hissing at each other.

Mr Klaus Zwickel, IG Metall's president, first proposed the alliance idea at a trade union congress last November. He had to overcome much dissent, especially among the hard left who opposed what constituted the first public recognition by the union of a link between the level of real wages and unemployment.

Chancellor Helmut Kohl and most of the German media welcomed the idea of such an alliance, but it put Gesamtmetall, the metal industry employers' federation, in a difficult position. At first the employers appeared divided and confused, and uncertain how to react.

One leading industrialist privately derided the plan as "populist trash", a sentiment shared by many colleagues who found the proposals utterly unacceptable, even though they might use less extreme language in public.

The German metal industry is in the throes of change and companies are hard pressed to keep their current staff levels, let alone hire new workers.

After months of prevarication Gesamtmetall this week finally came out with a counter-proposal - not even close to what Mr Zwickel had in mind. Gesamtmetall submitted a "collective emergency programme" based largely on labour market deregulation. It calls for pay restraint, lower entry-level wages, more working time flexibility, and a greater regional devolution of the industrial bargaining process.

Mr Zwickel was furious and has been fuming over the employers' stance ever since. He threatened to rescind his alliance for jobs offer if no agreement is reached on January 18, the date set for the next

encounter, the last before both sides are due to meet Chancellor Kohl.

A day after the failed talks he said: "I cannot hide my disappointment. Just on the day when the Federal Labour Office announced the news of 3.8m unemployed, the highest we have ever had in the Federal Republic, the employers' federation tells us that they are not interested in an alliance for jobs." He called Gesamtmetall's counter-offer "a catalogue of horrors to dismantle the collective bargaining process and the welfare state".

Mr Hans-Joachim Gottschol, the outgoing president of Gesamtmetall, called Mr Zwickel's comments "unsustainable and malicious", accusing IG Metall of erecting roadblocks to a true alliance for jobs and competitiveness.

In return, the union chief threatened to withdraw the offer of wage moderation if there was no deal. With the threat, he reaffirmed that he saw the pay restraint offer as a

real concession, one that would depend critically on a contractual commitment by industry to increase employment.

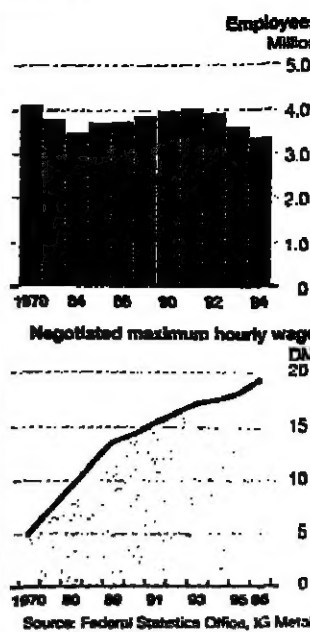
Paradoxically, however, what appears to be an offer for unusual pay restraint could end up as an unusually large rise in industry's wage bill.

The alliance for jobs is a gamble for every party involved in the debate. Mr Zwickel is a highly regarded negotiator in the best IG Metall tradition, a man with a stern poker-face that reveals not even a hint of emotion. Mr Gottschol, his counterpart, by contrast is a part-time official who is leading an internally divided industry federation at a time of crisis.

Whoever is in charge, Gesamtmetall has little leeway for generosity at present. After the past year's wage increase of between 6 and 7 per cent, combined with the effects of the strong rise in the D-Mark, Germany's engineering industry is currently in no mood, or position, to offer anything.

The government, which forms an integral part of the alliance for jobs, may also find

Germany's metal industry



Source: Federal Statistics Office, IG Metall

it difficult to deliver its part of the bargain because of severe budget restraints.

Mr Zwickel has calculated that the creation of 330,000 jobs, including 10 per cent earmarked for the long-term unemployed, would yield more than DM4bn (\$2.7bn) in taxes and reduced social costs. But as part of its contribution to the alliance, the government would have to refrain from any further cuts in unemployment pay.

Chancellor Kohl may yet use his authority to force IG Metall

and Gesamtmetall to reach some kind of deal. With about 3m members, IG Metall is the largest trade union in Germany; other unions have subsequently come out with similar suggestions, and are bound to follow whatever the metal industry agrees upon.

Personally, Mr Zwickel has no doubt that his alliance for jobs, if enacted, would help the sluggish German economy, and especially the 4m unemployed - 6m if one includes all those on special government-funded job schemes.

Paris cuts growth estimate to 2.6%

By David Buchan in Paris

The French government yesterday reduced to 2.6 per cent its estimate of how much the country's economy expanded last year, while an official survey put the "morale" of French households last month at its lowest ebb for eight years.

In scaling his ministry's 1995 growth forecast from 2.9 down to 2.6 per cent, Mr Jean Arthuis, French economy minister, was aligning himself with the estimate produced by the Insee statistics agency last month. However, he claimed the slowdown was only a pause and that growth would pick up later this year.

Insee also reported yesterday that its index of the morale of French households, which essentially measures the difference between optimists and pessimists, had fallen to its lowest point - minus 38 - since the index was started in 1987. The Insee index had last year recovered from a low in mid-1993, only to fall sharply since last summer.

But an aide of Mr Arthuis pointed out that Insee took its latest survey at the height of last month's public sector strikes, and before December 21 when the government announced new tax breaks for people taking money out of savings schemes and money market funds to spend on consumer durables.

The aide also pointed out that according to Insee's December survey, households were less inclined than before to save. Last year saw households' post-tax disposable income rise by 2.9 per cent, the biggest rise in five years. The government hopes the French will this year start reducing their high savings rate of 14 per cent and begin to spend.

Mr Arthuis has said he would revise his 1996 growth forecast of 2.8 per cent which accompanied last September's announcement of this year's budget, but his aide said yesterday this revision might not come until March. Banque Indosuez yesterday predicted the economy would expand by no more than 1.4 per cent this year.

Following Insee's estimate that GDP grew by only 0.1 per cent in the last quarter of last year, the government's revision of its 1996 forecast is certain to be downward. But despite calls from leading backbenchers in the ranks of the conservative majority to postpone a new welfare levy for a year, the government has only delayed it from this month to February, citing technical difficulties in putting in place the new 0.5 per cent tax on all income to repay past social security debt.

Pasok set to survive censure vote

By Karin Hope in Athens

Greece's governing Socialists were expected to survive a censure vote in parliament late last night, but the bitter three-day parliamentary debate exposed deepening divisions within the party over Prime Minister Andreas Papandreu's refusal to resign.

Mr Costas Simitis, the rebel former industry minister and one of two front-runners to succeed the prime minister, argued that the Panhellenic Socialist Movement was already committed to replacing the prime minister, who has been in hospital for almost two months with critical lung and kidney problems.

Referring to opinion polls showing that a clear majority of Pasok voters want a new prime minister, Mr Simitis added: "There's a clear popular message calling for a firm, transparent decision."

Deputies from the conservative New Democracy party said that given Pasok's 20-seat majority, they did not expect the censure motion to bring down the government, but wanted to expedite Mr Papandreu's departure from politics.

Pasok has set January 20 as the deadline for resolving the leadership question. But as Mr Papandreu's condition improves, his closest political supporters are claiming it is premature to start discussing the succession.

Doctors at the Onaseion Cardiac Hospital said that Mr Papandreu took a walk yesterday in the corridor outside his room. But he is still on a respirator at night and is being fed through a tube in his stomach, they added.

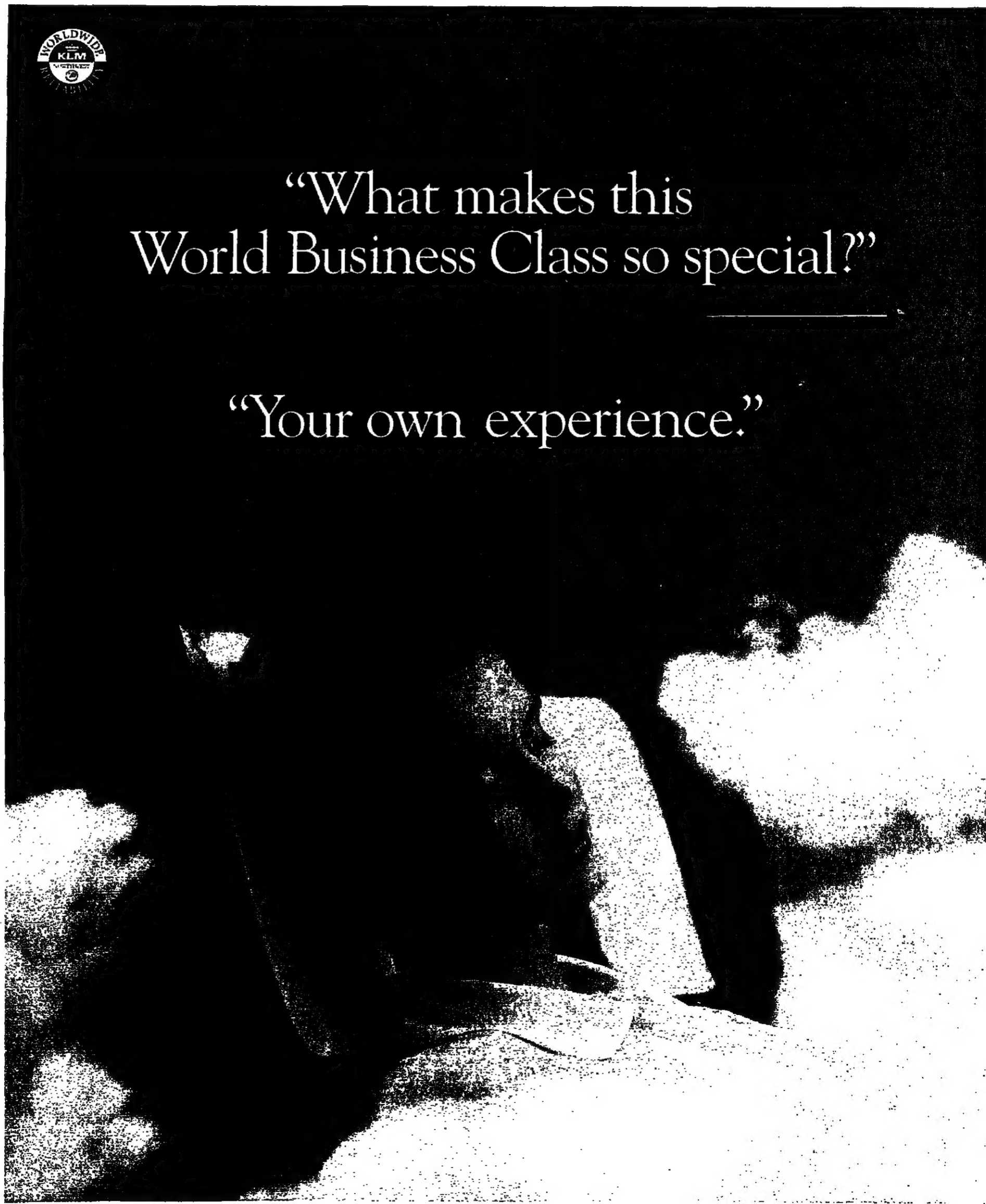
Foreign Minister Carolos Papoulias, one of several senior cabinet members whose careers are likely to end when Mr Papandreu goes, claimed it was "contradictory" to discuss replacing the prime minister while he appeared to be recovering.

Some prominent Socialists argue that if Mr Papandreu's health goes on improving, he should postpone resigning until an emergency party congress can be convened to elect a new leader. Given the party's unwieldy bureaucracy, this would mean extending the political vacuum for another two or three months.

If Mr George Papandreu, education minister and the prime minister's eldest son, cannot make his father agree to step down before the January 20 deadline, the central committee may have to appeal to Mr Papandreu to break the deadlock with a public statement from hospital in order to keep Pasok united.

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NEWS: THE AMERICAS

US budget chess players plot endgame

Differences between Clinton and the Republicans have narrowed, says Jurek Martin

The great budget game of chicken has given way to a far more subtle battle of chess. The opponents can see the shape of the endgame but dare not yet set it in motion because the cost of a false move could be prohibitively high.

Thus, once House Speaker Mr Newt Gingrich provoked little dissent when he laid out the three broad options facing the Republican-controlled Congress and President Bill Clinton following their mutual decision on Tuesday to suspend negotiations on the balanced budget for a week.

They were, he said, to reach an agreement; or for House Republicans to try and force a pact with conservative Democrats to pass a veto-proof balanced budget resolution; or to agree to disagree and send the issue to the country in the general election. In the process coming to some arrangement that would keep the government functioning for the rest of the year.

There are variations on his theme. The amicable nature of the remarks from both sides reflected an awareness of the pressure from the financial markets, down sharply again yesterday, to settle the issue sooner rather than later. Another is the possibility that the Clinton administration could also cut a deal with the congressional centre sufficient to isolate the uncompromising right.

All may be explored during this period of reflection - which also allows Mr Clinton to visit the troops in Bosnia this weekend and Senator Bob Dole, the majority leader, to hit the primary campaign trail again. The crude numbers do suggest a



Clinton: a settlement may be within reach

narrowing of the differences over federal health insurance programmes, welfare, discretionary spending and tax cuts. The Republicans, for example, have cut their demands for savings on Medicare from about \$270bn to \$168bn and the size of the

tax cut from \$245bn to \$177bn. Both remain higher than the administration's latest positions - respectively \$124bn on Medicare and \$87bn in tax cuts - but some pundits have begun to suggest that the two sides should now simply split the differ-

ences. But, as Mr Dole put it bluntly, "this is not a debate about numbers, it's about policies." White House officials agreed, and Mr Clinton's veto late on Tuesday night of the latest Republican welfare bill merely underlined how wide the policy gulf remained on particular issues.

Complicating matters further is the attitude of the uncompromising Republican right-wing, which Mr Gingrich now can barely control. His two principal deputies in the House, Mr Dick Armey, majority leader, and Mr Tom DeLay, the chief whip, remain visibly unhappy with the Speaker's determination to negotiate.

Mr DeLay, now very much the voice of the radical freshmen, warned this week he was prepared simply to eliminate funds for any government agency conservatives did not like - specifically mentioning the National Endowment for the Arts - as a means of forcing a balanced budget.

Yet the prevalent opinion in Congress - and of the principal negotiators - is that another closure of government is now to be avoided almost at all costs. This could happen on January 26, when the latest temporary funding arrangement expires, but Mr Gingrich's comments suggest that he so long wishes to use this leverage in bargaining with the administration.

A Washington Post/ABC poll yesterday demonstrated the extent of public discontent with Congress over the most recent three-week shutdown. It also gave Mr Clinton a 53-37 point lead over Mr Dole in the presidential race, though other polls have boosted the majority leader's standing and one this week gave him a small lead

over the president.

Less clear is how far the Republicans intend to go in using the debt ceiling as a bargaining chip over the next month. Last week some conservatives spoke of impeaching Mr Robert Rubin, the treasury secretary, for taking extraordinary actions to enable the US to keep paying its debts. But that produced the sort of swift negative reaction from the financial markets that now has both sides nervous.

Nor will it be easy for the Republicans to cut a deal with the southern conservative Democrats sometimes called the Coalition and sometimes "blue dogs" (named after the animal that dominates the work of George Rodrigue, the popular painter from Louisiana).

Mr Gingrich said Republican and Coalition balanced budget numbers were not far apart, which is true, with the sizeable exception of tax cuts. But on Medicaid, for example, the blue dogs insist, like the administration, on preserving the basic federal guarantee of entitlement, whereas Republicans want the whole programme turned over to the states.

And whatever emerges from the House faces, not for the first time, an uncertain future on the more deliberative and moderate Senate. Mr Dole, for example, said he had no interest in Mr Armey's preference for forcing floor votes on the balanced budget.

Not that a vote on anything would be manageable in the snowbound capital. The weather forecast had been for a clear sunny day yesterday but at midday the white stuff was back with a vengeance. Even the chess players in Dupont Circle had taken the day off.

AMERICAN NEWS DIGEST

Brazil attacked over indian law

Brazil has been widely criticised by human rights and indigenous groups for a new law governing the demarcation of Indian land, passed by presidential decree earlier this week.

Critics fear the new rules will delay the already slow demarcation process and could make it easier for business groups and politicians to block the handing over to Indian groups of land rich in mineral and natural resources.

The new law establishes that non-Indians who feel prejudiced by a demarcation can enter a process of complaint. The government feared without such a change the previous land law could have been challenged as unconstitutional. Mr Nilmario Miranda, president of Congress' human rights commission, called the new rules a "disastrous initiative" which could spur violence against Indians from farmers, loggers and illegal gold miners, groups which regularly invade Indian areas. He fears opponents of the Indians, who often include powerful local politicians and businessmen, will use the new rules to clog up the process with complaints and legal actions.

Angus Foster, São Paulo

Chile pension fund losses

Chile's private pension funds registered their first ever losses last year - a negative return on investment of 2.5 per cent in real terms. Mr Julio Bustamante, who heads the industry's supervisory body, said the main reason for the losses was the funds' lack of a well diversified share portfolio. More than half their share investments, representing just under 40 per cent of their total portfolio, is in the electricity sector, where prices were depressed last year. The funds, known as AFPs, had assets of \$25.4bn under management at the end of last year. Mr Bustamante was optimistic the funds would diversify into new areas in the next couple of years. He was also confident a new mechanism allowing investment outside Chile would take off and projected an outflow of \$1.5bn in the next two years into a limited range of government bonds and shares in Latin America, as well as in OECD countries and emerging markets.

Imogen Mark, Santiago

Two Peru ministers sacked

Two of Peruvian President Alberto Fujimori's longest-serving cabinet ministers have been removed in a surprise reshuffle. The ministers of defence and justice, General Victor Malca and Mr Fernando Vega Santa Gadea, had both served more than four years in their respective posts. The resignation of Mr Juan Castilla Mesa, transport and communications minister, has also been accepted.

The new defence minister, sworn in on Tuesday evening, is retired General Tomas Castillo Mesa, a former inspector-general for the army. The justice portfolio goes to Mr Carlos Hermosa Moyra, who led the Peruvian state's legal action against former president Mr Alan Garcia Perez. The transport portfolio remains vacant.

Sally Bowen, Lima

California paddle beatings urged

Conservative Republicans in California's state assembly have revived a proposal to bring back corporal punishment for juvenile offenders.

The bill, which would allow judges to order parents of children found guilty of graffiti vandalism to dish out up to 10 strokes with a wooden paddle, is expected to be voted on this summer. The move comes in the wake of a broader attack on juvenile crime expected from the office of Governor Pete Wilson, who earlier this week proposed harsher treatment for young criminals.

Christopher Parkes, Los Angeles

Guatemalan army relieved at Arzú poll win

By Fiona Neill in Guatemala City

Guatemala's traditional pillars of power, the army and the business elite, are breathing a collective sigh of relief over the victory of right-wing businessman Mr Alvaro Arzú in Sunday's presidential elections.

Mr Arzú scraped to victory with 51.22 per cent of the vote, thanks to support in Guatemala City, despite trailing populist lawyer Mr Alfonso Portillo in all but four of the country's 22 provinces.

A career politician who has surrounded himself with able advisers, Mr Arzú won the vote on the back of a slick election campaign, despite his

bland image. His victory is seen as a vote in favour of stability rather than a return to the strongman politics of the past. Mr Portillo was allied with the country's former military strongman General Efraín Ríos Montt.

However, Mr Arzú and his National Advancement party, which holds the majority of seats in the legislature, face a tough battle if they want to do anything more than endorse the status quo. Analysts say Guatemala's fledgling democracy would be fortified by curbing the power of the army and reducing poverty through increased social spending.

But Mr Arzú is shackled by the same alliances with the army and the

small but powerful traditional business elite which ennobled the outgoing government of President Ramiro de León Carpio and is unlikely to challenge their power. "We all know what he should do but we don't know whether he will feel the need to do it," one western diplomat said. Democracy was restored in Guatemala in 1986 after decades of brutal military dictatorships and de facto rulers, but the army is still above the rule of law and at least shares the reins of power.

Mr Arzú made early promises he would ensure the army "acts within its boundaries". But analysts say he is already linked to the army's most

powerful and ardent officer, Gen Otto Pérez Molina. Gen Perez belongs to the so-called reformist wing of the army, which favours peace negotiations with left-wing rebels and some reduction in the military's numbers, but is opposed to any purging of corrupt members or officials involved in human rights abuses.

Mr Arzú has promised to launch a 180-day offensive to crack down on crime as soon as he takes office this Sunday. But to be effective the initiative must tackle the role of the security forces in crime rackets. A United Nations mission monitoring human rights has repeatedly said army members are responsible for politically

motivated violations and organised crime rackets from drug smuggling to car theft and kidnap rings.

Mr Arzú's roots in Guatemala's exclusive white elite and the support he received from urban middle-class voters mean his promises to reduce rural poverty may fall by the wayside. To increase social spending he has to clamp down on tax evasion. Last year a proposal by the legislature to criminalise tax evasion was quickly dropped.

Mr Arzú's pledge to wrap up peace talks with guerrillas to end Guatemala's 35-year civil war within the next seven months may also prove a little hasty.

NEWS: ASIA-PACIFIC

Socialist set to be Japan's finance minister

By William Dawkins and Agencies in Tokyo

A 66-year-old socialist with no experience in government is set today to become Japan's next finance minister after Mr Ryutaro Hashimoto, due to be chosen as premier, failed to persuade senior colleagues from his centre-right Liberal Democratic party to take the job.

Officials of the three-party ruling coalition said Mr Wataru Kubo, secretary general of the Social Democratic party, had taken the job after initially also refusing it. His acceptance, which flew in the face of SDP officials' advice, is likely to bring him the additional title of deputy prime minister.

Mr Kubo, a former school teacher, is

a member of the upper house of the Diet (parliament).

The finance job used to be highly desired as one of the few cabinet posts with real influence. But the next incumbent will come under immediate attack from a newly aggressive opposition, against the previous LDP-dominated government's unpopular decision to allocate at least ¥685bn (\$6.5bn) of public cash for the liquidation of bankrupt private sector housing loan companies, or *jusen*.

The new finance minister will also be called on to deflect attacks on Mr Hashimoto himself, who was finance minister from 1989 to 1991 when the *jusen* were lending heavily to the overvalued property schemes which caused their collapse. On top of this,

it is widely accepted that far more public money will be needed to bail out depositors in ailing financial institutions.

The combative Mr Hashimoto is to succeed Mr Tomichi Murayama, SDP chairman, after his surprise resignation as prime minister last week. Mr Murayama has held the post for the last 18 months in a government otherwise dominated by the LDP.

Mr Seiroku Kajiyama, a senior member of the LDP's most powerful faction and a former trade minister, refused three offers to take the unpopular and politically dangerous finance job, said party officials.

He told Mr Hashimoto, president of the LDP, that he would have to find someone "prepared to die" for

him as the next finance minister.

Mr Hashimoto had felt that Mr Kajiyama is one of the few politicians strong enough to push the *jusen* plan through parliament, without irreparable damage to his own future. He is instead expected to be appointed chief cabinet secretary, the government's main spokesman.

Other possible candidates for the finance ministry had included Mr Kosuke Hori, a former education minister, who has political links with agricultural co-operatives, the main beneficiaries of the *jusen* plan.

Despite the difficulties of forming a cabinet, Mr Hashimoto's path to become Japan's fifth prime minister in three years was otherwise smoothed yesterday. The opposition

New Frontier party, led by his life-long rival, Mr Ichiro Ozawa, temporarily dropped its plan to resign from parliament en masse in an attempt to precipitate a general election. Younger members of the party felt they had little chance of regaining their seats and office.

With that threat in abeyance, Mr Hashimoto should easily win this afternoon's vote in the lower house of parliament. His coalition, with the SDP and New Harbinger party, has a 38-seat majority. A small number of SDP members are expected to defect, in protest at the change of leadership from their party leader to the LDP, but defections are also expected from the opposition, which has its own divisions.

Disputes threaten HK port deal

A political agreement this week over expanding Hong Kong's container port is set to be undermined by private sector wrangling, as the two biggest operators have so far failed to strike a deal over the proposed realignment.

Rationalising the ownership of the berths is called for under the agreement announced in Beijing on Tuesday by Mr Malcolm Rifkind, British foreign secretary. But the contentious private sector operators, talks among which have been going on for months at the encouragement of the Hong Kong government, have remained at an impasse.

Mr Tony Clark, secretary of the Port Development Board, said: "Tuesday's agreement was very helpful; it cleared one major blockage. What we have to do now is capitalise on it, and we know that's going to be difficult."

The agreement Mr Rifkind

said he had struck with the Chinese government in effect put the ball into the private operators' court.

The Hong Kong government confirmed yesterday that once the consortia reach agreement on which of the existing and planned berths each is to own, the two governments would accept their arrangement. However, it may not yet be this clear-cut because it appears likely China will withhold final approval until it has seen the ultimate line-up.

Hong Kong's port, the busiest in the world, is vital to two of the pillars of the colony's economy, shipping and trade. But the patchwork evolution of its container facilities over the last quarter century has meant that companies have to shuttle vessels and employees around the harbour to berths which are not adjacent.

Valuations will have to be agreed before berth swaps take place. Some enjoy deeper water

or have greater throughput, for example. Operators will be loath to pass on any commercial advantage to their competitors.

Expansion of the port has been held up for some time and a half years by the political impasse.

The Hong Kong government awarded the contract for the four Berth Container Terminal Nine (CT9) to a number of operators, including two berths to the Jardine-led Tsing Yi consortium. China objected, claiming the inclusion of Jardine was a kickback for the company's support of Governor Chris Patten's democracy reforms.

Yesterday Mr Donald Tsang, financial secretary, said Jardine "is one of the players involved and should participate in talks".

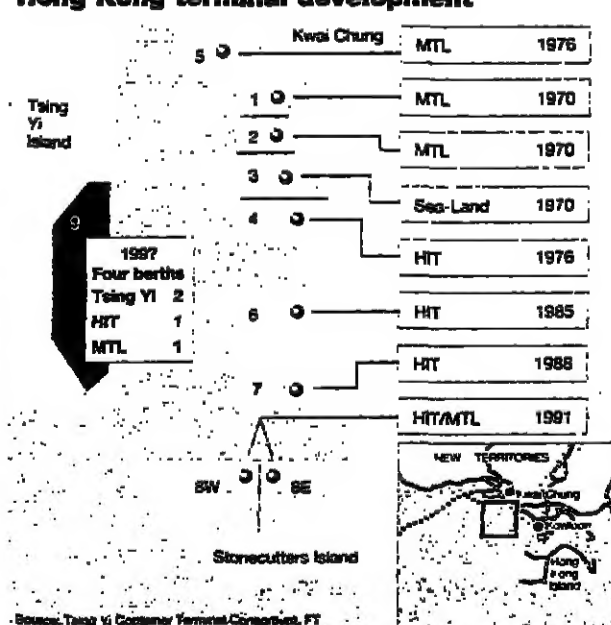
Mr Ian Durrant, finance director at Hongkong Land, the Jardine arm involved in the Tsing Yi consortium, added

that the company would be approaching the discussions with enthusiasm.

But Jardine is unlikely to be at the hub of the discussions. Rather, they will be dominated by Modern Terminals (MTL), a private company majority owned by Wharf Holdings, the Hong Kong property and infrastructure conglomerate, and Hong Kong International Terminals (HIT), a Hutchison Whampoa subsidiary. These two operators own all but one and a half of the existing terminals, and will gain an extra berth apiece from CT9.

MTL says it is worst off, because three of its terminals lie at one end of the port and a fourth at the other. If CT9 were to proceed as planned, its newest berth would be across the bay. HIT is less concerned because it has substantial port investments across the border. Its Yantian port failed to meet throughput targets last year, however.

Hong Kong terminal development



The operators are also questioning how strong Tuesday's agreement really is. "They've just told the operators to keep

Louise Lucas

Rifkind to ask China to resume contacts with Patten

By Tony Walker in Beijing

Mr Malcolm Rifkind, the UK foreign secretary, is likely today to press Chinese President Jiang Zemin to sanction a resumption of contacts with Hong Kong Governor Chris Patten, who has been shunned by Beijing since 1992.

Mr Rifkind, who is on a three-day fence-mending visit to China, has been telling Chinese officials that a decision to re-engage Mr Patten in a dialogue would boost confidence in Hong Kong in the lead-up to the 1997 handover.

Beijing has boycotted Mr Patten since he unveiled plans to expand democratic privileges for Hong Kong citizens. China claims these contradict prior agreements on the territory's transition to Chinese rule.

In his discussions Mr Rifkind had emphasised Britain's "continued total confidence" in Mr Patten. "It was highly desirable," he said, "for Britain and China to have a full dialogue incorporating all those who have an important role to play." Mr Rifkind said he hoped the Chinese side would "reflect on this and we can continue

to a proper dialogue that is very much in the interests of Hong Kong".

The foreign secretary first broached the question of Mr Patten in talks on Tuesday with Mr Qian Qichen, China's foreign minister. The two had held a private meeting and later a plenary session involving officials from both sides.

Mr Rifkind has sought to impress on Chinese officials including both Mr Qian and Premier Li Peng, whom he met yesterday, that greater efforts should be made to bolster confidence in Hong Kong. An official travelling with the foreign

secretary said last night Britain was concerned about deteriorating confidence.

The UK saw Chinese dialogue with Mr Patten as a possible antidote to increasing anxiety in the colony. It also believed a sensitive choice by Beijing of the post-handover chief executive of Hong Kong was critical to improved confidence.

Meanwhile, Premier Li yesterday decried critics of Chinese insensitivity over Hong Kong. "We believe that as long as Hong Kong keeps its good investment and trade environment, those who have left Hong Kong will return."

ASIA-PACIFIC NEWS DIGEST

Indian 'giant' urged to awaken

Mr Yeo Cheow Tong, Singapore's minister for trade and industry, told 1,500 delegates attending the Confederation of Indian Industry's high-profile centenary summit in Bombay that India had for too long been a "sleeping giant". The last four years' economic reforms, he said, had "awakened" the giant but "the question is whether this giant will rub its eyes and sit on its bed or get into action".

The minister offered India a stern lesson in what it needed to do in order to catch up its faster growing east Asian neighbours. "India may wish to study the efforts of its neighbours," the minister said. India has long sought full membership of the Association of South East Asian Nations and late last year became a "full dialogue partner" in the association, thanks partly to Singaporean diplomacy.

But Mr Yeo pointed out that while India had in the past four years cut its maximum tariff on most goods from more than 200 per cent to 50 per cent, this still compared unfavourably with rates of 10 per cent in Malaysia and 9 per cent in South Korea. Equally, he said, foreign investment flows into India in 1994 reached just \$4.3bn against \$23bn of approved investment in Indonesia and \$34bn received by China.

Mr Yeo said India needed to speed up reforms "at all levels" to improve the efficiency of its bureaucracy and competitiveness of its industries in a world in which, he said, product life cycles lasted months rather than years.

Mr P. Chidambaram, India's commerce minister, thanked Mr Yeo, adding: "If, minister, you were not frank and candid, you would not have been a minister in Singapore." Mr Chidambaram good-humouredly pointed out that Singapore's share of total approved foreign investments in India was just \$270m of \$13bn since liberalisation in 1991: "I would just ask of my counterpart to look west."

Mark Nicholson, Bombay

Vietnam ventures face new rules

Mr Do Muoi, Vietnam's Communist party chairman, has urged tighter supervision of foreign joint ventures, turning the ideological spotlight on inward investment. Diplomats say Mr Muoi's remarks are part of an increasingly strident campaign by the Communist party designed to set the ideological agenda ahead of a party congress later this year. He was quoted in the official daily Hanoi Moi yesterday as telling officials during a tour of northern provinces that the congress would discuss the future of economic reforms known as *doi moi*.

The issue of joint ventures between state enterprises and foreign private capitalists has not been paid due attention. As Lenin taught, we are not afraid of capitalist enterprises, but of not being able to supervise them," Mr Muoi said, without saying whether concrete measures were planned. About 88 per cent of foreign joint ventures involve Vietnamese state-owned companies.

Jeremy Grant, Hanoi

Call for SE Asian N-free zone

Officials of the Association of South East Asian Nations said yesterday they would lobby the five nuclear power states to sign a protocol accepting a treaty declaring the region a nuclear-weapon free zone. The five acknowledged nuclear powers - China, France, Russia, the UK and the US - have declined to sign such a protocol in the treaty because they found it too comprehensive.

Manuela Saragosa, Bali

Direct foreign investment in South Korea was \$1.93bn in 1995, up 46.5 per cent, the Finance Ministry said. *Reuters, Seoul*

Vitasoy, a Hong Kong soft drinks maker, announced a worldwide recall of 25m carton-packed drinks after complaints some tasted sour. The recall affects carton-packed soya milk, lemon tea and juices sold in some 25 countries. *AP, Hong Kong*

Prisoner release boost for Arafat

By Julian Ozanne in Jerusalem

Israel yesterday freed hundreds of Palestinian prisoners in an effort to boost the electoral prospects of Mr Yasser Arafat, leader of the Palestine Liberation Organisation, days ahead of the first Palestinian elections.

Jubilant relatives, many of whom were caught by surprise, celebrated the homecoming of prisoners often eulogised as martyrs in the Palestinian cause. Many of the 800 due to be released by the end of yesterday belong to Islamic and left-wing Palestinian groups opposed to the Israeli-Palestinian peace process.

The release will considerably boost the electoral credibility of Mr Arafat and his Fatah faction. Palestinians have singled out Israel's refusal to honour its promise to release up to 5,000 prisoners as a sign of the moral bankruptcy of the peace agreement.

"The agreement does not meet our aspirations for independence. But I can say that the release of prisoners is one fruit we can see," said one Palestinian waiting for his brother to be released in Hebron.

Meanwhile, King Hussein of Jordan said his first official visit to Israel, only the second Arab head of state to do so, Israel rolled out the red carpet for the king and Mr Shimon Peres, the Israeli prime minister, lauded his visit as a sign of the warm relations that can exist between Israel and an Arab country.

"Your presence is testimony to the ever-expanding ties of trust and co-operation which are binding our countries in a deepening, mutual friendship," Mr Peres told the king.

The king's visit, despite domestic Jordanian opposition to the normalisation of relations with Israel, was a diplomatic victory for Israel and was seen as a signal to Syria about the type of relations Israel would like to see with Damascus in the event of a peace treaty.

Qatar sheikh sees cash as his ace

State's deposed ruler stalks usurper son with country's reserves, writes Robin Allen

Like a medieval monarch skulking the courts of Europe to rally support to overthrow the usurper, the former ruler of oil-rich Qatar Sheikh Khalifah Bin Hamad Al-Thani, deposed last June by his son Sheikh Hamad Bin Khalifah Al-Thani, spent 10 days over the new year assiduously courting the crowned heads of the Arabian peninsula in an attempt to regain his throne.

The deposed sheikh has never forgiven his son's "impudence", the more so since he was in Switzerland at the time - the very place his predecessor Sheikh Ahmed Bin Ali Al-Thani happened to be "resting" when unceremoniously removed in 1970 by Sheikh Khalifah himself.

So history repeated itself: except for one thing. It seems Sheikh Hamad crucially forgot to instruct the Swiss banks where Qatar keeps much of its liquid and cash reserves to take away his father's co-signatory power. With an *élan* for which he was famous in his day, Sheikh Khalifah cashed in his king for an ace. He contacted several Swiss banks and instructed them to transfer the funds to his personal account.

In his eyes he was still the lawful ruler. The net result, according to official United Arab Emirates sources, is that "Sheikh Khalifah has taken all



Sheikh Hamad: power

the country's money".

Qatar has a healthy cash flow from oil production of 378,000 barrels a day, its Opec quota. This gives it a minimum net income of \$3m a day for a country with only 100,000 nationals. Its production capacity is 415,000 b/d, according to energy minister Mr Abdullah Bin Hamad Al-Attia and this is being increased to 500,000 b/d by the turn of the century; by which time it will also have incremental revenue from at least two \$15bn gas export plants from its North Field reservoir, the world's largest single gas reservoir.

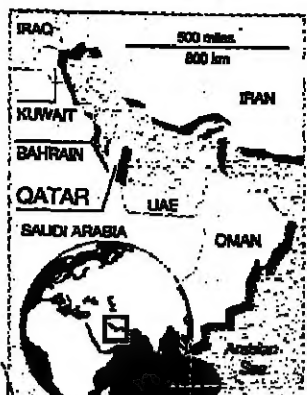
"The goal of Sheikh Khalifah's tour of Arab Gulf countries," said Sheikh Mohammed Bin Hamad Al-Thani, Sheikh Khalifah's personal representa-



Sheikh Khalifah: money

tive, "is to inform the leaders that he is the legal Emir of Qatar. Sheikh Khalifah did not and will not abdicate under any circumstances. He is returning to rule his dear country Qatar".

Indeed in all the Gulf states Sheikh Khalifah has been royally received. In Abu Dhabi, the ruler and UAE president Sheikh Zayed laid out the red carpet; in Kuwait he was greeted by the Amir Sheikh Jaber; in Riyadh, by Crown Prince Abdullah; in Bahrain, with which Qatar has for 60 years been on terms of mutually courteous but profound antipathy owing to Bahrain's persistent occupation of the Hawar Islands claimed by Qatar, the ruler Sheikh Isa allowed his royal visitor to



hold a press conference. Sheikh Khalifah took the hint and graciously promised that once back on his own throne, he would "return" the Hawar Islands to Bahraini sovereignty.

In like manner, Qatar's deposed ruler has been condemning his son's recent walk-out from the summit of regional Gulf leaders, his attempts "to split Gulf ranks and weaken the unity of the region". Sheikh Khalifah has promised, through his loyal aide, that "in his capacity as the legal Emir of Qatar he will co-operate and join hands" with Gulf leaders "to bring back Qatar to the fold".

But the leaders of the Gulf states all recognised Sheikh Hamad as Qatar's ruler within

days of his deposing his father, and they can hardly break their pledge on the strength of a few promises.

Furthermore the US and other western countries were also quick to recognise Sheikh Hamad. Western diplomats in the UAE can only chuckle helplessly and mutter "strictly off the record" as though they had said something of substance. Indeed there is nothing the west can do except watch this game of political poker play itself out. No one asked the US defence secretary Mr William Perry - on his recent Gulf tour to bolster Gulf defence co-operation - what he thought of it.

It seems likely that western diplomats are simply praying that private Gulf mediation efforts will lead to some compromise between Sheikh Khalifah and his son.

In the meantime the claimant to the throne of Qatar, still with an ace up his sleeve, has established his "temporary quarters" in the UAE's desert oasis of Al Ain, 150km east of Abu Dhabi in the lee of the Hajar mountains. There he can wait for the incumbent ruler of Qatar to play his best hand.

The moral of the tale for future coup plotters: by all means, take control of the radio station and the armed forces; but don't forget to write a memo to the bank manager.

Private banks welcome attempts to avoid competition for emerging markets

Report calls for IFC to set out rules

By George Graham, Banking Correspondent

Private sector banks have welcomed the International Finance Corporation's efforts to avoid competing directly with them for work in emerging markets but want the IFC to go further still.

A report, released yesterday by a study group representing the main international banks, said the IFC, the private-sector financing arm of the World Bank, should set out clearer rules for "graduating" countries which no longer needed

its financial help because they had substantial access to international capital markets.

In addition, the IFC, which is funded by member governments with the aim of stimulating private sector growth in the developing world, should rule itself out of competition with private investment banks for any advisory mandate awarded by a bidding procedure.

The report, from the Institute of International Finance, a Washington-based group representing major international banks, said that the IFC had

taken a "major step forward" last month when it published guidelines setting out the conditions in which it would agree to advise governments on privatisation or help companies with share listings.

The IFC guidelines started from the principle that "it is inappropriate for the IFC to compete with capital and skills that are adequately provided by the market".

But the group said 71 per cent of the IFC's outstanding loans were still concentrated on the same 15 countries, including big borrowers such

as Argentina, India and Brazil, where private sector banks have been most willing to provide capital.

"IFC should adopt an active and transparent graduation policy as part of a basic reorientation away from countries that have access to international capital markets toward those that do not. Generally, there should be a presumption that IFC will not support transactions in countries designated as having substantial access to international capital markets," the IFC said.

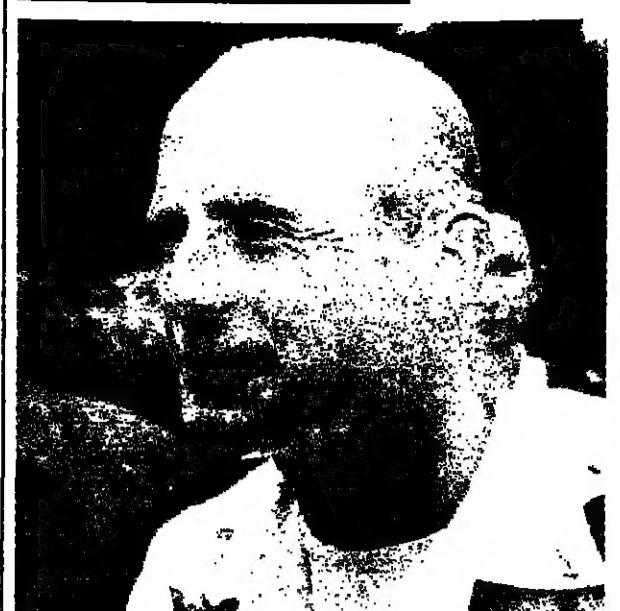
Mr Richard Parry, head of

syndications at IFC, said there had been considerable convergence between the IFC and the IF during the formulation of their respective recommendations.

"I think we are talking about shades of grey, not black or white," he said.

But IFC officials believe it would be impractical to establish more precise rules for determining when they should withdraw from a deal because alternative financing is available from the private sector at reasonable rates, as IFC urges.

INTERNATIONAL NEWS DIGEST



Israel names security chief

Israel yesterday appointed a former navy commander to head the Shin Bet, the secret service agency tarnished by the security failures surrounding the assassination of former Prime Minister Yitzhak Rabin.

Israeli newspapers, defying military censors, published the name and picture of Rear Admiral Ami Ayalon (above) and declared that the era of secrecy surrounding the agency was over. Israel has traditionally held that the name and face of the head of Shin Bet was a state secret.

However, newspapers have yet to publish the photograph and name of Admiral Ayalon's predecessor who is only known by the Hebrew initial "Kaf".

Kaf resigned on Monday saying that a commission investigating the assassination was treating him unfairly and had already decided to recommend his dismissal before it had finished receiving evidence.

Julian Ozanne, Jerusalem

Algerian militants to fight rivals

Divisions within Algeria's Islamic groups appeared to deepen yesterday after the extremist Armed Islamic Group (GIA) declared war against the Islamic Salvation Army (AIS), the armed wing of the Islamic Salvation Front (FIS), the party which was expected to win the 1991 elections cancelled by the government.

In a statement published by the London-based Arabic daily Al-Hayat, the presumed leader of the GIA accused the AIS of having given in to the electoral and democratic process and said it was time to fight the group.

The intensification of the feud among Algeria's Islamic factions will please the new Algerian government which is hoping that it will lead FIS leaders to give up their four-year armed struggle.

Although the Al-Hayat report cannot be independently verified and the GIA is believed to have been infiltrated by the government, FIS officials have in recent months attempted to distance themselves from the GIA, accusing it of assassinating FIS leaders who had defected to the GIA and condemning GIA bomb attacks.

Roula Khalaf, London

NEWS: WORLD TRADE

Vietnam names new refinery partners

By Jeremy Grant in Hanoi and Robert Corzine in London

PetroVietnam, Vietnam's state oil agency, said yesterday it had chosen South Korea's LG Group, Petronas of Malaysia and Conoco of the US to invest in Vietnam's first oil refinery in place of Total of France, which pulled out last September saying it was not viable.

Conoco said that it had been invited to take a 30 per cent stake with Petronas in a feasibility study for the refinery but that no decision had been made on any involvement beyond a feasibility study.

The project has been mired in controversy since last year when the government chose a remote coastal site for the

plant. Total's decision to relinquish its stake confirmed some analysts' doubts about the wisdom of pushing ahead with the \$1.2bn project.

Vietnam has been seeking investors for the scheme to pump refined crude from a site known as Dung Quat by the year 2000. The area is 970km from the nearest source of Vietnamese crude and has virtually no infrastructure.

Taiwan's state oil company Chinese Petroleum Corporation (CPC) and Chinese Investment and Development Corporation (CIDC), Total's original partners in the project, have a combined 10 per cent stake in the project, said Mr Ho Si Thoang, PetroVietnam's chairman. Both said recently they

wanted to reduce their stakes. Daewoo of South Korea had said it might replace Total but Mr Thoang made no mention of the company yesterday.

Oil industry analysts have repeatedly questioned the need for Vietnam to build any refinery given an anticipated oversupply of refined crude in the region by the year 2000. But they add that Vietnam may want one to satisfy national infrastructure priorities.

"They don't need it because there's going to be a lack of refining capacity. They feel they need it as a measure of national security," said Mr Al Troner, managing director of Asia Pacific Energy Consulting, based in Kuala Lumpur. Oil industry analysts said

none of the five foreign companies expressing interest was likely to consider the refinery economically viable, but could be interested for strategic and political reasons. Conoco is known to have retail and marketing ambitions and may be hopeful that by showing commitment to the Vietnamese refinery, it stands a chance of gaining a share of the country's domestic petroleum products market when it is opened up to foreign investors.

Petronas is understood to be driven by political and strategic interests and may be hoping that the refinery will complement its discovery of oil at the "Rubys" field south of Vung Tau, one of the country's few promising oil blocks. The Tai-

wanese are likely to see their stake as part of a move to increase offshore refining, Mr Troner said.

However, analysts concur that five foreign partners in any "green field" refinery is an unusually high number, indicating some reluctance on the part of each to show real commitment. "It seems everyone wants to be a participant but no one wants to lead the chorus," Mr Troner said.

Assuming the consortium agrees on a framework for a feasibility study, financing will be a major hurdle and may delay the project beyond Vietnam's deadline of 2000. This would force Vietnam to continue reliance on expensive imports longer than it wants.

Kantor drops US banana inquiry

By Deborah Hargreaves

Mr Mickey Kantor, US trade representative, yesterday conceded some ground in the long-running dispute between the US and the European Union over banana import arrangements when he dropped a US trade investigation into Colombia and Costa Rica.

Mr Kantor launched the section 301 trade investigation a year ago after complaints from US companies that their interests were being harmed by the way these two countries were implementing quotas for deliveries to the EU market.

Mr Dan Glickman, US agriculture secretary, was due in Brussels yesterday for talks which were expected to include the US's wider investigation into the EU's controversial banana import regime. However, due to severe snow storms in the US, Mr Glickman's talks were postponed.

The US complained to the World Trade Organisation last year, claiming the EU discriminates against US companies by favouring imports from African, Caribbean and Pacific countries. Its complaint was supported by Guatemala, Honduras and Mexico and it has threatened retaliation against EU imports to the US. Officials indicated that the withdrawal of the investigation was a good sign for the outcome of the WTO complaint.

Colombia and Costa Rica were given quotas for shipments representing 21 per cent and 23.4 per cent of the overall ceiling of 2.5m tonnes for shipments of so-called Latin American "dollar" bananas to the EU. The US had objected to the way the two countries shared out these quotas between their exporters and specifically to the fact that Dole and Chiquita, two US companies operating in Latin America, were not given a share of the quota.

Colombia and Costa Rica have now amended the way quotas were assigned to give those companies a share of the EU shipments. In Colombia, the US companies have been given a quota representing 22 per cent of the EU market.

WORLD TRADE NEWS DIGEST

\$1.5m bill for Beijing pirate

A Chinese court has ordered a Beijing computer software company to pay \$1.5m in compensation for pirating the copyright of a domestic competitor, the highest amount awarded in a software copyright violation case in China. The court ordered Taile Electronics Technology to pay Yn65bn-Yn70bn (US\$1.5m-US\$1.7m) in compensation to Chengdu Maipu Electrical Equipment.

The court also ordered the Beijing company to halt production of unauthorised products and publish an apology in national newspapers.

Reuter, Beijing

Computer sales boom forecast

Sales of computers and computer peripherals in China are expected to increase by 30-40 per cent to Yn65bn-Yn70bn (\$1.5m-US\$1.7m) this year, according to government estimates. Domestic demand for personal computers this year is expected to grow to between 1.5m and 1.7m, worth Yn25bn, according to the ministry of electronics industry.

China's domestic computer manufacturers currently account for about 25 per cent of domestic sales. Most leading western PC vendors have already established manufacturing facilities in China in anticipation of growing domestic demand. Among other forecasts, the annual demand for high-powered computer work stations in China is expected to grow to about 5,000 this year. Demand for printers is estimated at 800,000 units, "dumb" computer terminals at 380,000, hard disks 1.5m and keyboards 6m.

Paul Taylor, London

Arco to invest more in China

Arco, the US oil giant, plans to devote greater resources to China in oil and gas exploration, refining and power generation. Mr Mike Bowlin, Arco's chairman and chief executive, said yesterday that China "rated very high" in the company's priorities.

Mr Bowlin yesterday inaugurated China's largest offshore natural gas project, located off the country's southern Hainan Island. Investment in the Yacheng 13-1 field, discovered by Arco 13 years ago, totals \$1.2bn, and includes construction of subsea pipelines to transport gas to Hong Kong and Hainan Island.

Arco is also exploring for oil and gas in the South and East China Seas and has taken a 9.9 per cent stake in Zhenhai Refining and Chemical Company, located in Zhejiang province, south of Shanghai. The company has committed more than \$1bn to its China ventures.

Tony Walker, Beijing

Scottish group wins £20m order

Weir Group, the Glasgow-based engineering company, has won an order worth nearly £20m (\$31m) from China Nuclear Energy Industry Corporation to install pumps and valves for the Qinshan nuclear power station near Shanghai.

The order consolidates Weir Group's position in China where it won its first order for pumps in 1979. In 1987 it supplied pumps to the Daya Bay nuclear station in Guangdong province, and in 1982 gained a £12m order for the Zouxiang nuclear plant.

Total orders for the Weir Group from the Indo-Pacific region, which includes Japan, China and India, were £67m in 1994 representing 14.5 per cent of total group orders. The pumps will be made by Weir Pumps of Glasgow, with Weir's subsidiary Hopkinsons providing valves. The equipment will appear on site in 1998.

The contract is backed by a \$30m loan through Standard Chartered Bank, backed by the Export Credits Guarantee Department.

James Buxton, Scottish Correspondent

Japanese vehicle imports soar to record levels

By Michio Nakamoto in Tokyo

Japanese vehicle imports reached record levels in 1995 for the second year running, underlining the strong impact of diverging consumer tastes and a high yen, the Japan Automobile Importers' Association said yesterday.

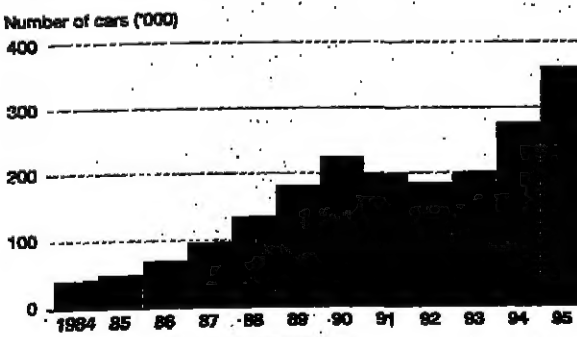
The association said vehicle imports rose 29 per cent last year to 388,162 vehicles, while sales of imported cars climbed 31 per cent to 362,265. This is the third consecutive year-on-year increase in imported car sales.

The increase took the share of imported cars to more than 10 per cent for the first time (excluding small vehicles with engine sizes of 660cc or below).

The popularity of imported cars has been encouraged by the high yen, which has enabled foreign companies to offer attractive prices. Other factors have been an increase in right-hand drive imports and diversifying consumer preferences.

However, even among imports, cars with Japanese marques proved particularly popular. Honda imports from overseas plants took the largest share of imports and Toyota, which has only recently started to import its cars to Japan in volume, emerged with the fifth largest

Japan's car imports: the rise continues



Source: Japan Automobile Importers' Association

market share among importers. Japanese carmakers have increased sales of cars manufactured at overseas plants by 28 per cent.

Toyota, which has associations with General Motors and Volkswagen, is planning to sell foreign marques through its foreign network. It plans to sell 45,000 US-made cars this year, up from about 31,100 in 1995, and 29,000 Volkswagens, up from 24,000 last year.

Imports of European cars were particularly popular. Honda was followed by Volkswagen/Audi, Mercedes-Benz and BMW among best selling imports, while sales of Rover cars rose 38 per cent and those of Volvo grew 33 per cent.

Other European carmakers,

such as Adam Opel and Renault, stepped up their marketing efforts in Japan with the introduction of low-cost models, which are proving increasingly popular. Sales of Opels, sold through Yanase & Co, Japan's top dealer of foreign cars, rose 67 per cent from a year earlier to 32,483 in 1995, helped by strong demand for its cheaper Vita compact.

The "big three" US vehicle manufacturers also increased sales in Japan. Ford saw sales in 1995 grow 21 per cent. However, GM and Chrysler both increased sales by only about 6 per cent.

The Japanese industry association forecasts a 15 per cent rise in imports this year to about 450,000 units.

Bell Canada signs Indian pact

By Robert Gibbons in Montreal

Bell Canada International, part of Canada's largest telecommunications group BCE, and its Indian partner Tata Industries yesterday signed agreements to provide cellular and basic telephone services in Andhra Pradesh, India's fifth most populous state.

The BCE-Tata consortium was the only group to submit an acceptable bid in the bidding for basic telephone licences.

The consortium was one of six joint ventures between Indian and foreign companies to win tenders to provide basic telephone services in a part of India. A further round of bidding is expected for eight remaining zones which failed to attract any bids last week.

BCE yesterday described the deal as a "unique investment opportunity." At present Andhra Pradesh has approximately 700,000 telephone lines, a penetration of only one per cent, and no cellular service.

To comply with India's foreign ownership rules, Tata will hold 51 per cent of the cellular and telephone operating companies. BCE 39 per cent and American International, one of the biggest US insurance companies, will hold the remaining 10 per cent.

BCE is committing an initial \$135m and will provide management and technical support. Tata estimates investment of \$20m will be required over 15 years.

India's Supreme Court next week is due to hear complaints against the national government's tendering process for telecommunications licences covering 20 regions. BCE-Tata recently lost a contested bid for Maharashtra State.

Earlier this week the Supreme Court postponed a crucial hearing of a set of petitions challenging the government's programme to privatise the country's basic phone services.

Last month the court ordered the government to put a hold on awarding any licences to firms to operate basic telephone services, the backbone of the programme, until it ruled on the seven petitions.

The award of telephone licences has caused political difficulties with opposition protests paralyzing parliament during December. Opposition lawmakers accused the government of favouring one company and bungling the programme.

'Serious implications' as fewer than a third of expected travellers use Channel service in first year

Eurostar trains fail to hit passenger target

By Charles Batchelor,
Transport Correspondent

Eurostar high-speed trains through the Channel Tunnel between England and France are expected to carry less than a third of the passengers originally expected in the first year of operation, Sir Alastair Morton, co-chairman of Eurotunnel, admitted yesterday. Eurotunnel is the Anglo-French company which operates the tunnel.

The effect will be that

Eurotunnel will receive only the minimum guaranteed payment of about £200m (\$306.8m) a year from the UK, French and Belgian railways over the next five years instead of the much larger sums expected. "The implications are serious," said Sir Alastair. The railways originally forecast that Eurostar would carry 16.5m passengers in 1993 - which was expected to be the first year of operation. But Eurostar services did not start until 1995 and are now

expected to carry only 5m passengers in 1996, up from 3m last year. Eurotunnel was required on the basis of the early optimistic forecast to offer half of the tunnel's total capacity to the national railways, retaining half for its own car and freight shuttle services, said Sir Alastair.

Part of the problem in the UK has been the privatisation of British Rail, the national network, which has distracted managers from promoting

tunnel rail services. "The government has to come back to the table to deliver because this is relevant to where we end up in our negotiations with the banks," said Sir Alastair. Eurotunnel expects to carry 8m passengers in 1997, up from 5m this year, and 1.35m cars and coaches, up from 1.23m. Eurotunnel has become market leader on the Dover-Calais routes with 41 per cent of the passenger traffic market and 45 per cent of the freight market.

It had a record month in December 1995 carrying 163,000 cars and coaches, 21 per cent more than in November. The number of trucks fell to 41,700 from 45,960 because of widespread strikes in France. Eurotunnel is negotiating its attempt through the European Court to outlaw duty-free sales on ferries though this could take 18 months to resolve. Without duty-free earnings the ferries would be making losses, Sir Alastair said. Eurotunnel plans to increase

capacity by 50 per cent next year when shuttles which had been taken out of service for modification are returned. It plans to buy 16 extra freight shuttles in autumn 1996 to increase freight capacity by 10 per cent. In 1996 it will buy two new complete freight trains increasing the total number to nine. The cost of the new shuttles will be less than half of the amount that it paid for the original ones, Sir Alastair said.

The economy Trade deficit is at its widest for almost three years

Slow growth hits exports in Europe

By Gillian Tett,
Economics Correspondent

British exports to Germany and other European countries fell back in October as the slower than expected pace of growth in mainland Europe hit UK companies.

The pattern was in sharp contrast to the surge in exports which buttressed the British economy earlier in the recovery. Coupled with weaker sales to the US, the decline pushed the UK trade deficit to its widest level for almost three years.

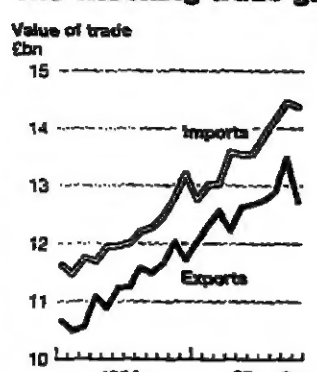
The scale of the deficit, shown in official figures released yesterday, took the City by surprise. Meanwhile, the Central Statistical Office warned that the data suggested that the trade gap was on a widening trend. Nevertheless, economists pointed out that the broader trade picture remained relatively healthy. In spite of the monthly drop, exports are still showing yearly growth, while the trend in imports is for modest growth.

Measured overall, the CSO said that UK exports fell by a seasonally adjusted 5.5 per cent between September and October. Import volumes fell, amid a sharp rise in import prices.

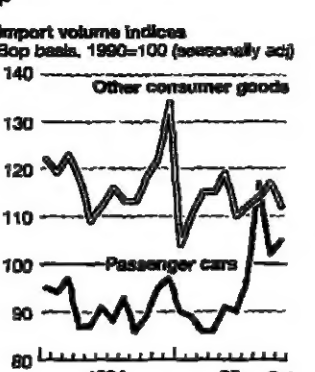
This pattern left the trade deficit for October at £1.7bn, the highest monthly figure since December 1992.

Part of the increase in the deficit was due to unusually high levels of silver imports, and other erratic items. How-

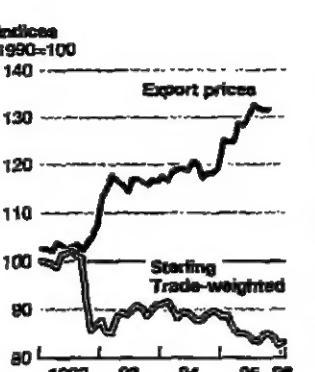
The widening trade gap



Source: CSO, Datastream



Source: CSO, Datastream



Source: CSO, Datastream

Continuing loss of business confidence and a downturn in exports were reported yesterday by the 23 chambers of commerce covering north-west England and north Wales, Ian Hamilton Pacey writes in Manchester. The chambers' latest quarterly survey for the final three months of 1995 shows a reduced growth rate in home and export markets for

ever, measured on a quarterly basis, without erratic or oil - a more reliable guide to the trend - the deficit widened to £4.8bn in the three months to October, from £4.2bn in the previous three months.

Some economists expect the balance to improve again soon. Data on countries outside the EU - which are published ahead of EU figures - has already shown that the deficit

with countries outside the Union, which account for about 40 per cent of trade, fell in November. Meanwhile the level of imports sucked into the UK economy may fall if the pace of UK growth eases and companies reduce stocks. CSO data yesterday fuelled expectations of weaker UK demand: the cyclical indicators, which predict turning points in the economy 5 months and 13

months in advance, both fell back last month. However, some economists fear British exports could also weaken further in the months ahead, if European and US growth continue to disappoint. Although business surveys have shown companies are more upbeat about exports, industry groups admit overseas conditions are becoming tougher.

In the three months to October exports to Germany fell 1.3 per cent. Exports to France were broadly flat, although they fell slightly in October. Meanwhile exports to Belgium, Luxembourg and the Netherlands dropped sharply in the month.

Imports of cars from EU states rose 20 per cent in the three months to October compared with the previous three months, while car exports to EU states rose 5 per cent.

MPs to probe sacking at Stock Exchange

By James Blitz
at Westminster

An investigation into the dismissal of Mr Michael Lawrence as chief executive of the London Stock Exchange was launched last night by one of the most influential committees of the House of Commons. The all-party Treasury committee is to summon Mr Lawrence to give a public account of his sacking after members of some of London's largest investment banks staged a revolt against the manner in which he was implementing share trading reforms.

The committee, which has a majority of Conservative MPs, will also summon Mr John Kemp-Welch, the exchange's chairman, and fellow board members to give a full account of why they dismissed Mr Lawrence.

The MPs also want to ask Mr Kemp-Welch and leading City financiers how they view the development of the exchange amid controversy over Mr Lawrence's attempts to introduce a "hybrid" system of share trading. The decision to mount an inquiry allows parliament to take a view on whether the exchange is failing to push through share trading reforms which can maintain its reputation in international financial markets.

At the conclusion of the hearings, the committee will publish a report with specific recommendations to which the government must respond. Ministers are under no statutory obligation to heed the committee's views. But recent Commons committee reports have criticised City of London institutions and have had an impact on thinking in the opposition Labour party.

Several members of the committee made clear that they were concerned about Mr Lawrence's dismissal last week. One Labour MP described the exchange as "an oligarchy which needs prising open."

The London Stock Exchange confirmed yesterday that it intends to introduce a new trading method for large company shares this year, our Banking Editor writes. The exchange said it would introduce "full electronic trading and order matching" this year. The order matching method is likely to replace marketmaking as the main way of trading small blocks of shares.

UK NEWS DIGEST

Minister attacks Saudi dissident

Mr Mohammed al Massari, the leading Saudi dissident facing deportation from Britain, was denounced by a minister in the House of Commons yesterday as a fundamentalist who had abused British hospitality in order to undermine a friendly government. Sir Nicholas Bonsor, foreign affairs minister, said Mr al Massari had travelled to Britain "using false papers and under false pretences" and was working to topple the pro-western government of Saudi Arabia.

Ministers have admitted that the dissident, who is due to be deported to the Caribbean island of Dominica on January 19, is being expelled to ease relations with the Saudis, who have been irritated by his continuing stream of attacks on the regime. Ministers were concerned for the jobs of thousands of defence workers whose livelihoods depend on Saudi arms contracts. It is for this reason that leaders of the opposition Labour party have been reluctant to criticise the decision. But Mr George Galloway, Labour MP for Glasgow Hillhead, nevertheless attacked the "conspiracy against human rights" by British security services, ministers and weapons salesmen. Sir Nicholas insisted that "if the Saudi regime were to fall and instability were to occur in the Middle East, that would be in the interests neither of the UK or of the free West".

Robert Shrimley, Westminster

Sinn Féin shifts on arms

The idea of an independent body to oversee the disposal of arms by the Irish Republican Army was given tentative support by Sinn Féin, the IRA's political wing, ahead of the release next week of a report on "decommissioning" from a committee headed by former US Senator George Mitchell. In publishing its submission to the Mitchell committee, Sinn Féin seemed keen to show some flexibility before Mr Mitchell's meeting today with Mr John Major, the British prime minister. But in a gloomy assessment of the state of the peace process, Mr Martin McGuinness, Sinn Féin's chief negotiator with the British government, said he could no longer repeat the undertaking he gave last year that the IRA ceasefire would hold in all circumstances. He declined to condemn the recent spate of killings in nationalist areas in Northern Ireland, but admitted that the killings had done little to help Sinn Féin's cause.

John Murray Brown, Dublin

Investment to be simplified

The process of buying life assurance and investments is set to be simplified by the Personal Investment Authority, the watchdog to protect the private investor. The time it takes to buy some products will be reduced and the amount of customer information required by a sales agent before being able to give advice is also likely to be cut. The regulator believes some life assurance companies currently get more information than is needed from consumers buying, say, a lump sum investment policy, and that this is deterring customers from taking out investments. The plans come against the background of the regime introduced a year ago which requires sales agents and advisers to give customers more details about the policies they are selling, including charges and commission.

Alison Smith, Investment Correspondent

Lex, Page 15

Cinemas hit record

Britain's cinemas set a record last weekend with the top 15 films taking £7.2m (\$11.1m) at the box office, says Screen International, the film industry magazine. The total was more than 70 per cent higher than in the same weekend last year and well ahead of the previous record of £6.6m taken during the opening weekend of *Jurassic Park* in July 1993. UCI, the multiplex chain, reported a 73 per cent increase in its takings over the same weekend in 1995. *Seven*, the US thriller starring Morgan Freeman and Brad Pitt (left), was the UK's highest grossing film last weekend and took £2.6m. This is the seventh highest opening weekend for any film in the UK and a record for an independent production. *Seven* was produced by New Line, the independent US film company before its recent takeover by the Time Warner entertainment group.

Alice Roushworth, Consumer Industries Staff

Cadbury 'in TV sponsor talks'

Cadbury-Schweppes, the food and beverage group, could become the first commercial sponsor of *Coronation Street*, one of the most popular and longest-running British television soap operas, in a deal worth up to £10m (\$15.4m). Negotiations between the company and Granada Television, which produces the programme, are reported by Marketing magazine, the trade journal, to be at an "advanced" stage. The report states that a contract is expected to be signed within two weeks. Cadbury is said to be Granada's favoured sponsor, but some contractual issues have still to be agreed. Any *Coronation Street* deal would be likely to be the largest sponsorship contract in UK television.

Diane Summers, Marketing Correspondent

Unions are warned on pay

Unions representing 1.5m workers with municipal authorities were warned that a pay rise of more than about 2 per cent would be "difficult to cope with" without risking severe damage to jobs and services. Employers said many authorities could afford to raise pay only by cutting jobs and services. Mr Mick Graham of the big GMB general trade union said there was "no chance" of a settlement if the employers were going to offer only 2 per cent.

Andrew Bolger, Employment Correspondent

Protesters again held work: Demonstrators against the bypass being built round the southern England town of Newbury claimed victory when work was abandoned for the second day running. Two days after the start of the £100 (£154m) project, contractors have managed to work for little more than an hour, clearing small trees. About 100 protesters surrounded the first excavator on the site, and work ceased as several threw themselves into holes beneath the machine's claws. Others ran round workers using chainsaws to cut the trees. Police later called for negotiations between demonstrators and contractors.

Venables to quit as England soccer boss

Mr Terry Venables, coach of the English national soccer team, will quit his job after the European championship finals this summer to fight a series of legal cases.

A spokesman for the Football Association (FA), said Mr Venables had informed the sport's national governing body that he wanted to leave at the end of his contract in June and at the end of the Euro '96 tournament, which will be held in England.

Mr Graham Kelly, chief executive of the FA, said he was "deeply disappointed" by Mr Venables' decision not to seek to carry on as coach after the European Championship to be held in England this summer, but "understood the thinking behind it".

Mr Kelly said he did not regret appointing Mr Venables - whom he said was the choice of the "vast majority" of

football pundits - as coach in January 1994. However, he confessed "the number of issues that have come out over that period has been greater than we had expected at the time."

The loss of Mr Venables means England is now looking for both a new coach and a new technical director. Observers fear a change of management team half way into the four year build-up to the world cup in France in 1998 may weaken the team's chances.

Mr Kelly said he believed in continuity and would look for a suitable replacement. The bookies' favourite is Mr Kevin Keegan, manager of Premiership leaders Newcastle United - though club owner Sir John Hall is said to oppose such a move.

Editorial Comment, Page 9

New chief named for broadcaster with one of world's top brand names

BBC seeks bigger international role

By Raymond Snoddy
in London

Sir Christopher Bland, a former chairman of London Weekend Television and a member of the governing Conservative party, is to succeed Mr Marmaduke Hussey as chairman of the BBC, the public service broadcasting organisation. The Labour party expressed concern at the appointment in the run-up to a general election. Mr Jack Cunningham, the Labour party's shadow heritage secretary, said it would monitor Sir Christopher's decisions closely.

Sir Christopher, a former deputy chairman of the old Independent Broadcasting Authority, made clear after Granada's successful hostile takeover of the LWT television company in 1994 that he wanted to be chairman of the BBC. His main priorities will be maintaining the BBC's "impartiality and independence, and the quality of its programmes". Sir Christopher said he looked forward to joining "the best broadcasting organisation in the world".

Mr Virginia Bottomley, the minister responsible for broadcasting, said yesterday she had chosen Sir Christopher partly to spearhead the BBC's international commercial activities, such as the sale of its programmes abroad. She believes that the BBC will increasingly have to earn additional money to supplement the licence fee. Revenue from the annual licence fee is paid by households for the use of their television receivers finances the BBC, which does



Sir Christopher Bland in London yesterday

not carry commercial advertising in its broadcasts.

Mrs Bottomley said choosing a chairman for the BBC had been one of the most important decisions she had taken as national heritage secretary.

She said she had in mind the sort of chairman who could combine exploiting the BBC brand name internationally - the second most famous after Coca Cola - with maintaining the quality of the BBC as a public broadcaster domestically.

As Sir Christopher takes over at the BBC, the corporation faces a range of difficult decisions - in particular how to compete against the growing

number of cable and satellite channels.

Sir Christopher said yesterday he was not afraid of competition but added: "It is important to recognise the realities." The realities include the growing international battle for sports broadcasting rights.

He was speaking on the day it became public that Mr Rupert Murdoch's News Corporation had submitted a \$20n bid for all the summer and winter Olympics between the year 2000 and 2008 - traditionally the domain of public service broadcasters such as the BBC. "We will certainly be unable to match those sorts of

figures unless we can do it in a different way," said Sir Christopher. "But I am not concluding that the BBC will not be a participant in sport any more."

In the longer term one of the different ways for the corporation to win and fund sports rights could be, he suggests, having a subscription channel of its own.

Sir Christopher believes the BBC is now well managed and that the changes implemented by Mr John Birt, the director-general, were absolutely essential. "Where would the BBC be now if it hadn't changed?" Sir Christopher asked. "Would it have even had a new charter?"

The government hopes the BBC's new Royal Charter, which runs to 2005, will come into effect in May.

The new chairman envisages continuing to work with his old LWT colleague Mr Birt for some time. "I have great respect for John," said Sir Christopher. "He has changed the BBC out of all recognition. So far as I am concerned he is doing a great job. He has 18 months on his contract before going on a year's rolling contract. To me it is not an issue," says the new BBC chairman.

He is even phlegmatic about possible disputes between managers and governors such as the recent one about the recent interview with Princess Diana, which was broadcast in many countries. Mr Hussey was angry at being told about the programme at the same time as royal household, and a small group of BBC governors will examine with Mr Birt whether better procedures can be developed.

Minister cornered by Austrian bid for army contracts

By George Parker and Bernard Gray

Land Rover yesterday increased political pressure on the government to buy its battlefield ambulances for the British army rather than an alternative from Steyr Daimler Puch of Austria. A £35m (\$53.9m) competition for the order is due to be decided very soon.

The ambulance contract has become a highly sensitive issue for Mr Portillo, the defence secretary, who has become the target for withering criticism from the left wing of the governing Conservative party in recent weeks. Mr Portillo faces a conflict in several defence decisions between his nationalist rhetoric in recent speeches and the defence ministry's free-market policies which are consistent with Mr Portillo's right-wing views. Those policies imply that the ministry will seek the best value on the market irrespective of where the goods are made.

If he fails to award the contract to Land Rover, a UK offshoot of BMW, his many Conservative critics at Westminster will turn the issue against him and claim that he had failed to support British industry. However, if the Austrian rival has lower costs over the life of the

vehicle, as its manufacturers claim, Mr Portillo would have to overturn a recommendation from the his ministry's procurement executive that the Steyr was better value for money.

The result of the competition will be closely watched as an indicator for other larger procurement decisions. In particular, the decision on whether to upgrade Britain's Panavia Tornados F3 fighters or lease Lockheed Martin F-16 jets instead, due to be made in the next few months, will be highly sensitive.

Yesterday a number of Conservative MPs inspected a Land Rover ambulance, which was parked in New

Palace Yard outside the House of Commons as part of a last-ditch lobbying exercise by the company.

Sir Norman Fowler, the former cabinet minister, said: "It would be an enormous blow if the order for the ambulance for British forces went outside the UK. At the end of the day, I hope the quality of the Land Rover will come through."

Other Tory MPs with constituency interests in the order have raised the matter in the Commons, and Mr Andrew Hargreaves, MP for Birmingham Hall Green, asked the prime minister to intervene.

The opposition Labour party has

also sought to maximise Mr Portillo's discomfort. Mr David Clark, the party's shadow defence secretary, said: "This is a vital procurement order for the British defence industry, and Michael Portillo should take account of these vital considerations."

Many Conservative MPs believe Mr Portillo may override his officials and opt to buy the Land Rover, thereby reaffirming his patriotism.

Mr George Adams, head of government and military operations at Land Rover, said yesterday that the company's exports could be hit if it did not win the British army order.

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Cinema/Nigel Andrews

Obsessed with exposure

SHOWGIRLS
Paul VerhoevenTHE WAR
John AvnetDEVIL IN A BLUE DRESS
Carl FranklinTHE RUN OF THE COUNTRY
Peter Yates

Showgirls comes to Britain with the advantage of having been loathed by critics and audiences in America. Over here we love an underdog. I could hear the revaluations starting right after the press show. Critic one: "It's not that bad." Critic two: "No, I've seen far worse..."

Be comforted. It is that bad. But like any underdog it has moments of lovability. Brought into the world by the Basic Instinct team of director Paul Verhoeven and writer Joe Eszterhas, it lopes its mangy, occasionally mirthful way through a plot about a young blonde (Elizabeth Berkley) who comes to Las Vegas dreaming of success as a dancer and discoverer - horror - that the place is full of gambling, crime and commercialised sex.

Trying to keep her wings untarnished, even as she bares other body parts, she meets a crypto-lesbian dance star (played by Ava Gardner lookalike Gina Gershon), a scummy impresario (Kyle Tynan Peaks McLachlan), a rock-singing rapist (William Shockley) and a young black dancer (Glenn Plummer). Plummer could save her from career corruption, since his background is in Alvin Ailey rather than bump and grind, but the foolish girl rejects his advances.

The film's own inspirational background seems to be 1950s Hollywood, when America specialised in this kind of lubriciously outraged melodrama. Back then the country had an excuse: it had to get its excitement somewhere (while pretending to moralise), for it was the decade of Eisenhower and family values. Here in the 1990s, though, even with Aids to add cautionary piquancy to sex, we have come too far to go "Gosh," and "Talk tsk!" at scenes of flashing nipples or rotating derrières. In most weeks we get enough of these at home, courtesy of the TV or VCR.

While Eszterhas's script is peppered with lines you cannot believe survived the waste-paper basket ("She's all pelvic thrust"), Verhoeven's direction scrapes bottom in all senses and the acting is largely done in sign language. I came finally to wonder if newcomer Elizabeth Berkley was descended from the 18th-century philosopher Bishop Berkeley, who, you recall, said "Esse est percipi" or "Being is being seen." As well as being the motto of the whole expo-

sure-obsessed late 20th century, it could be the signature text of a movie whose view of human truth is that if the audience's faces are not rubbed in it does not exist.

The War, set in small-town Mississippi in the 1970s, succumbs to an opposite extreme. It is so wholesome that it makes us hanker again for Las Vegas. Vietnam veteran Kevin Costner is plagued with combat nightmares, notably one in which he leaves a wounded friend to die in battle. So he wants his children to grow up valuing loyalty but despising war. Unfortunately they take two hours of screen time to imitate this, during which they build a tree house, fight for it over and over with a rival gang and execute countless "dances" by diving into lakes of whirlpools.

The film should carry a warning: "Children, do not try any of this at home." Above all, do not attempt to compose music like that of Thomas Newman, which fills in all the bits of enigmatised prescience that are missing from Kathy McWhorter's script or the direction of Jon Avnet, who made *Fried Green Tomatoes At The Whistle Stop Cafe*. This is half-baked fortune cookies at the US-Confucian roadside.

A relief to turn to the stylish 1940s-set thriller *Devil In A Blue Dress*. Hardboiled is always better than half-baked, though these *après-Chandler* films also have their strange clichés. Have you noticed how often the hero returns home after a day's vain sleuthing to find the exact object of his search? He or she is sitting there in the dark, a gun on the lap if male or a smile on the lip if female. And we think: why on earth don't these gumshoes just stay at home and wait for their quarry to come to them?

It happens so often in this movie, directed by Carl Franklin from a Walter Mosley novel, that hired anoop Denzel Washington might as well sell his wares. He is entertained at home each night by colourful character actors. "It's a story about the American dream," claims Franklin, who made the scarily witty thriller *One Pale Stranger*. But it isn't really. Nor is it the deep fable of racial stand-off Franklin also claims, though set in a postwar L.A. shimmering with black-versus-white mistrust. It is more a good handcrafted film noir with showpiece thespians.

As Denzel Washington, whose own hunt of a Bogartian leap gives him now cred, seeks the vanished mistress of a black-mail-embellished Mayoral candidate, the plot pinballs him from one memorable heavy to the next. These include the majestically blubbery Maury Chaykin as a rival political candidate and Tom Sizemore as the chief hoodlum, a dandified lump of venom with a toothbrush moustache and two trigger-happy henchmen. "Shoot him! (pause) I'm only joking" is a gag his captives particularly enjoy.

The missing lady herself is played



Lubriciously outraged melodrama worthy of 1950s Hollywood: Elizabeth Berkley in 'Showgirls'

with peak-a-boo hair and slinky grace by Jennifer Flashdance Beals. She is a hard act for Denzel to find, until we all finally whisper from the stalls, "Go home and she'll probably be there." And of course she is.

In *The Run Of The Country* the title landscape is Ireland. Even blundered we would know this, from the twanging flute music by Cynthia Miller and the rolling highs and lows of Albert Finney's accent.

After his barrel-chested Irish policeman struck by love in *The Playboys*, Finney obviously stayed on to stretch himself. Here he plays a barrel-chested Irish policeman struck by loss. His dying wife leaves an only son (Matt Keeslar), who becomes our

guide and hero through a growing-up tale as much about Ireland itself - or so claims writer Shane *My Left Foot* Connaghton, adapting his own novel - as about the boy's first skirmishes with love (Victoria Smurfit) and ardent nationalism (Anthony Brophy).

Peter Yates directs with low energy on a low budget. The ill-focused movie seems to drift from scene to scene, mostly as henned as its hero's face as it tries to sort fact from reality. Only one character, Brophy's farm-hand with a sly wit and secret guerrilla life, jumps to life. The rest, even Finney's understated soak designed to deliver that old favourite, Fatherly Advice From One Who Made The Same Mistakes, slowly melt into

the scenery.

Finally, two for the better-late-than-never category. The BBC's film of Jane Austen's *Persuasion*, though aired twice on television, is allowed a Barbian cinema outing after desiccated reviews in America. And *Love Affair* (PG, Glenn Gordon Caron) stars Warren Beatty and Annette Bening in a remake of *An Affair To Remember*, the film to which *Sleepless In Seattle* paid adoring tribute.

The Beatty-Bening effort boasts pretty photography and fair badinage but it dived through the floor at the US box office, ending chances of a full commercial release in Britain. It now sneaks a short, pre-video week at the National Film Theatre.

Rossini embroidered the verbal jokes.

Perhaps it was too much to expect a staging of similar sensitivity. Denis Krief, an Italian pupil of Ponnelle, turned the performance into an A-to-Z of production tricks. The action, updated to the present, unfolded as a piece of pleasure-park entertainment, to which audience and chorus were introduced by Raimbaud in the guise of a magician. Ory snogged with "clients" inside a giant condom, dispensed wisdom from a psychiatrist's chair and consorted with go-go dancers. The stagework was polished and often funny, but it had more to do with an Italian variety show than the Gallic suggestiveness of Rossini's invention.

London Fringe Theatre

Damn Yankees

It is a happy new year whose first musical ends with "You gotta have heart". *Damn Yankees*, a hit show when first presented in 1955, is an endearing piece of Americana in which the Faust legend is adapted in baseball terms. Joe Boyd says he'll sell his soul to become a great baseball player: whereupon Mr Applegate appears (from Hell), transforms him into a young hero, and lures him away from his wife Meg. Applegate also produces Lola, a seductive siren, to keep Joe away from the straight and narrow, and... No, the plot is best enjoyed if most of it takes you by surprise. Ironically, considering its subject matter, what is most amiable in *Damn Yankees* is its innocence.

Damn Yankees was the work of Richard Adler (composer) and Jerry Ross (lyrics), who had also written *The Pajama Game*. (Six months after the Broadway premiere of *Damn Yankees*, the collaboration ended when Ross - aged 29 - died of a lung disease.) Though none of the songs in the show have carried on into common currency today, each one of them is deftly and appealingly written. And, as the show proceeds, Adler's songs lay before you the sumptuous panoply of musical styles available in the 1950s - march, waltz, rumba, tango, mambo, and more. This is, I believe, a wider range than the then dominant genre of musical created by Rogers and Hammerstein, and it is certainly more vividly evocative of the period in which these shows were written.

This London revival is put on by the enterprising Bridewell Theatre - one of London's

newer fringe theatres, in a former swimming pool just off Fleet Street - and the cast has just enough technique to put the songs across to this theatre without microphones. (When the organ swamped the words of the opening number, I feared the worst, but this proved a one-off.)

It is a pity that some of the Bridewell singers, especially in the chorus, wear the kind of old-fashioned make-up that is only elsewhere to be found today in Mediterranean opera houses. One does not have complete belief, for example, in baseball players who, at the sides of their eyes, sport thick streaks of white between upper and lower levels of coal eyeliner. Carol Metcalfe, directing, cannot make all the supporting players seem better than amateurs. And yet, as this *Damn Yankees* proceeds, it wins its audience with - well, yes - heart.

The most accomplished singing is that of Jill Martin as the hausfrau Meg Boyd, and the wittiest performances are those of Peter Gale as Applegate and Liz Izen as Lola. The devil and his accomplice get the most show-stopping numbers - but they do not actually get the best tunes. Witness the final trio - a very winning update of the classic trio that ends Gounod's *Faust* - in which Joe and Meg soar steadily along in twinned vocal lines, while the poor devil splutters away with lines like "Listen to me, you wife-loving house!"

Alastair Macaulay

Bridewell Theatre, EC4 (0171-936 3456).

Fav'rite Nation

You might expect a play written in celebration of the centenary of the National Trust to be as tasteful and restrained as a stately home tea room. But *Fav'rite Nation* is anything but. Robin Brooks' play for Empty Space theatre company seethes with turbulent passions, unrequited love and conflicting desires.

Brooks portrays a group of Victorian thinkers and acquaintances involved in the run-up to the trust's foundation, concentrating particularly on the curious relationship between the art critic John Ruskin and Octavia Hill, the energetic social reformer who became a guiding light behind the trust's foundation in 1895.

The play begins with their first meeting, when he is a critic of consequence and she an idealistic 15-year-old torn between her desire to become an artist and her urge to do good works. He signs her up as his copyist, and she patently adores him. But he, having no idea how to handle her, treats her with the sort of sensitivity one usually reserves for a doorman.

They are in good company, however, since virtually everyone in the play is driven by dreams and consumed by anguish. Love is always unrequited. Sophia, Octavia's impetuous, independent friend is in love with Octavia; Octavia with Ruskin; he pines for the young artist Rose la Touche, who languishes confusedly, while her mother, also in love

with Ruskin, is gnawed away by jealousy. When the characters are not being torn apart by love, they are striving to reconcile social conscience with aesthetic taste.

Brooks communicates well the sense of a time of change, where the harsh realities of industrial London clash with philanthropic ideals. The structure of the play, delivered in short, sharp scenes, is restless and there is a highly charged atmosphere in which both Octavia's successful energy and Ruskin's profound despair seem possible. Andrew Holmes' production builds on this, turning the Lyric Studio into a dreamlike arena in which scenes are whisked on and off in just a switch of Cath March's Turner-esque screen.

But there are large drawbacks to the style as well. Issues are signposted awkwardly and actors often have to turn on a dime to suggest emotional changes. The cast is strong, but cannot surmount the sketchiness of the characters.

Most frustratingly, you eventually feel shortchanged by the high-speed revolve of ideas. The final impression is of having come close to a fascinating subject, but not quite close enough - rather like one of Octavia's copies.

Sarah Hemming

Continues at the Lyric Studio, London W6 (0181-741 2311) to Jan 20. Then on tour to Belfast, Bristol, Edinburgh and Stratford-upon-Avon.

Opera in Lausanne/Andrew Clark

Camped-up 'Comte Ory'

has proved himself equally adept at Rossini. Unlike most interpreters of this high-wire part, Francis never showed the slightest strain; there was no trace of passagione in the voice, no falsetto. We heard singing of elegance and verve, an easy fluidity up and down the range, and a teasing way with the words.

And here is a tenor who can act. Francis knows how to camp it up in style, turning from ogling henriette to hasty-legged nun with the

comic artlessness of the late Peter Sellers. Equally important, Francis is an ensemble player, as interesting to watch when not singing.

The object of his desire was Laura Claycomb's Countess Adèle. Claycomb's European debut as Bettini's Giulietta two seasons ago in Geneva signalled a *bel cantist* of immense promise. On the evidence of her Adèle, she is maturing well. Despite her clear, cool timbre, she conveyed warmth and fragility; she is too musical

cal a singer to be a mere vocal machine.

With Diana Montague's gracious Isolier and Alessandro Corbelli's experienced Raimbaud, the cast was all one could wish for. So, too, were the Lausanne Chamber Orchestra's accompaniments under Evelino Pidò. It is not hard to see why Pidò has established himself as a leading Rossini interpreter. He generates a keen momentum while allowing the music to breathe, and shows how subtly

Rossini embroidered the verbal jokes.

Perhaps it was too much to expect a staging of similar sensitivity. Denis Krief, an Italian pupil of Ponnelle, turned the performance into an A-to-Z of production tricks. The action, updated to the present, unfolded as a piece of pleasure-park entertainment, to which audience and chorus were introduced by Raimbaud in the guise of a magician. Ory snogged with "clients" inside a giant condom, dispensed wisdom from a psychiatrist's chair and consorted with go-go dancers. The stagework was polished and often funny, but it had more to do with an Italian variety show than the Gallic suggestiveness of Rossini's invention.

INTERNATIONAL ARTS GUIDE

AMSTERDAM

EXHIBITION
Stedelijk Museum
Tel: 31-20-5732911
● Emmy Andriess - fotografie: retrospective exhibition of work by the Dutch photographer Emmy Andriess (1914-1953), particularly known for the photographs she made in Amsterdam in the winter of 1944-45. The display includes fashion photographs, portraits of artists, and photographs Andriess made while travelling in Europe during the last project she worked on, which concerned the painter Vincent van Gogh; to Jan 14

BERLIN

CONCERT
Philharmonie & Kammermusiksaal
Tel: 39-25-8860
● Symphony No. 5: by Bruckner. Performed by the Berliner Philharmonisches Orchester, conducted by Günter Wand; 8pm; Jan 12, 13, 14
● OPERA & OPERETTA
Deutsche Oper Berlin

Tel: 49-30-3438401
● Die Zauberflöte: by Mozart. Conducted by Lawrence Foster and performed by the Deutsche Oper Berlin. Soloists include Amanda Hargrison, Mariana Ciornita and Reinhard Hagen; 7.30pm; Jan 16

BOSTON

EXHIBITION
Museum of Fine Arts
Tel: 1-617-267-9300
● Impressions of France: Monet, Renoir, Pissarro and their Rivals: this exhibition of approximately 90 works examines the nature of French landscape painting compared with paintings shown in the Paris Salon in the latter part of the 19th century. The Impressionist component includes landscape paintings by Monet, Renoir, Gauguin, Sisley, Pissarro and Cézanne. The Salon is represented by such artists as Corot, Daubigny, Chintreuil and Boudin; to Jan 14

CHICAGO

OPERA & OPERETTA
Civic Opera House & Civic Theatre
Tel: 1-312-332-2244
● Don Giovanni: by Mozart. Conducted by Yakov Kreizberg and performed by the Lyric Opera of Chicago. Soloists include James Morris, Lucio Gallo, Luba Orgonassova, Frank Lopardo and Juliana Rambaldi; 7.30pm; Jan 13
THEATRE
The Goodman Theatre
Tel: 1-312-443-8822
● Black Star Line: by Charles Smith. The world premiere of this epic drama centering on the life and times of black leader Marcus

Garvey. Tazewell Thompson directs a cast of 21, portraying twice as many characters including such historical figures as African American leader W.E.B. DuBois and black cosmetics magnate Madame C.J. Walker; Tue (Feb 6, 13), Wed, Thu, Sun 7.30pm; Fri, Sat 8pm; Thu (Jan 25, Feb 1, 8); Sat (Feb 3, 17), Sun 2pm, Mon (Jan 22) 7pm; from Jan 12 to Feb 17

DRESDEN

OPERA & OPERETTA
Sächsische Staatsoper Dresden
Tel: 49-351-49110
● Friedenstag: by R. Strauss. Conducted by Stefan Soltesz and performed by the Sächsische Staatsoper Dresden. Soloists include Hans-Joachim Ketschen, Sabine Brohm, Luana DeVoi, Andrea Iile and Tom Martinson; 7.30pm; Jan 16

HELSINKI

OPERA & OPERETTA
Opera House Tel: 358-0-403021
● Die Fledermaus: by J. Strauss. Conducted by Ari Angervo and performed by the Finnish National Opera. Soloists include Jukka Salminen, Ritva-Liisa Korhonen, Pekka Kähkönen and Eeva-Liisa Saarinen; 7pm; Jan 13, 16

HOUSTON

EXHIBITION
The Menil Collection
Tel: 1-713-525-9400
● Edward Kienholz: 1954 - 1992: the exhibition explores the early mature works of the American artist Edward Kienholz (1927 - 1994), as he made the transition from Abstract

Expressionist painting to Jugendstil: exhibition devoted to the American dancer Loie Fuller (1862 - 1928), who was one of the leading figures in the Paris of the fin de siècle and a source of inspiration for contemporary artists such as Rodin; to Jan 14

LEIPZIG

OPERA & OPERETTA
Oper Leipzig Tel: 49-341-1261261
● Carmen: by Bizet. Conducted by Jiri Kout and performed by the Oper Leipzig and the Gewandhaus-Orchester. Soloists include Cornelia Helfrich, Hendrikje Wangermann, Ernesto Grisales and Törns Möwes; 6pm; Jan 14

LONDON

CONCERT
St John's, Smith Square
Tel: 44-171-2221061
● David Golder: the organist performs works by Gorki, Grimley and Holloway; 6pm; Jan 12
EXHIBITION
Dulwich Picture Gallery
Tel: 44-181-6935254
● Death Passion and Politics: Van Dyck's Portraits of Venetia Stanley and George Digby; this exhibition explores the histories and themes surrounding the portraits "Venetia, Lady Digby on her Deathbed" and "George, Lord Digby, later the 2nd Earl of Bristol" by Van Dyck. The exhibition includes several other portraits by Van Dyck, Digby family correspondence and publications by Venetia's husband Sir Kenelm Digby; to Jan 14

MUNICH

EXHIBITION
Villa Stuck Tel: 49-89-4555510

● Le Miserable: by Molière. Directed by Simon Eina. The cast includes Alain Pélion, François Beaulieu, Dominique Constanza and Yves Gass; 8.30pm; Jan 13, 15, 17

NEW YORK

EXHIBITION
The Metropolitan Museum of Art
Tel: 1-212-879-5500
● Hiroshi Sugimoto: exhibition of work from four series by this young Japanese photographer, including photographs of movie palace interiors and of the thousand Buddhas at the Sanjusangendo temple in Kyoto; to Jan 14

PARIS

CONCERT
Salle Pleyel Tel: 33-1 45 61 53 00
● Chantal Perrier-Layac: the harpsichord-player performs works by J.S. Bach; 8.30pm; Jan 13
● Théâtre des Champs-Élysées
Tel: 33-1 49 52 50 50
● La Truite: cellist Pieter Wispelwey performs J.S. Bach's "Cello Suite No. 1", violinist Philippe Graffin, cellist Toralf Thedéen and pianist Jeremy Menuhin perform Schubert's "Piano Trio No. 2", and violinist Gérard Poulet, viola-player Vladimir Mendelssohn, cellist Frans Helmerson, double bass-player Wolfgang Götter and pianist Jean-Louis Steuermann perform Schubert's "Piano Quintet in A major (Die Forelle)"; 8.30pm; Jan 13
THEATRE
Comédie Française, Salle Richelieu Tel: 33-1 40 15 00 15

● Le Miserable: by Molière. Directed by Simon Eina. The cast includes Alain Pélion, François Beaulieu, Dominique Constanza and Yves Gass; 8.30pm; Jan 13, 15, 17

STOCKHOLM

DANCE
Kungliga Teatern - Royal Swedish Opera House Tel: 46-8-791-4300
● The Nutcracker: a choreography by Jens Rosén to music by Tchaikovsky, performed by the Royal Swedish Ballet. Soloists include Nathalie Perraz, Eva Nissen and Christian Rambe; 6pm; Jan 13

STUTTGART

OPERA & OPERETTA
Staatstheater Stuttgart
Tel: 49-711-20320
● Die Zauberflöte: by Mozart. Conducted by Janos Kulka and performed by the Oper Stuttgart; 7pm; Jan 14

VIENNA

OPERA & OPERETTA
Burgtheater Tel: 43-1-514442980
● Die Dreigroschenoper: by Weill. Conducted by Peter Kusch and directed by Paulus Manker; 7pm; Jan 12, 13

WASHINGTON

OPERA & OPERETTA
Eisenhower Theater
Tel: 1-202-467 4600
● Il Barbiere di Siviglia: by Rossini. Conducted by Heinz Fricke and performed by the Washington Opera; 7.30pm; Jan 12, 15

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COMMENT & ANALYSIS



Peter Martin

Squeezing out the profits

The turnaround of a US company from near-bankruptcy into potentially the world's biggest packaging group illustrates how to make money from a mature market

This is a story about the ultimate mature market: tin cans, among the earliest mass-produced objects still in daily use. How do you make money from a market so mature, where the product is universally seen as a commodity?

The answer is vividly illustrated by the takeover bid, now at last under way, by Crown Cork & Seal of the US for Carnaud MetalBox (CMB), the Franco-British company.

Crown, which gets its name from its original product, the "crown" bottle cap, probably knows more about squeezing profit out of mature markets than any other company in the world. In 1957 it was nearly bankrupt. Now, if the CMB deal goes through, it becomes the world's biggest packaging company, with sales of more than \$10bn a year.

The story of its turnaround is one of the Harvard Business School's most celebrated case studies. The hero is John Connelly, son of a Philadelphia blacksmith, who pushed his way on to the Crown board in November 1956 and became president a few months later after the bank threatened to pull the company's loan.

Connelly, a man of boundless energy, was astonished at what he had inherited. Senior executives spent their time winning and dining each other at country clubs. At one plant, he found workers playing cards, sleeping or building a bar for their boss. At another, a Fortune article of the time describes him sitting through a litany of complaints about unreasonable clients. "He hadn't known what to make of Crown," he said, but now he knew it was something truly unique in his business life — a company where the customer was always wrong.

Over the next 30 years, Connelly cut costs, invested heavily in the company's areas of strength, and instilled an attitude of intense customer service. Rival can-makers, disheartened by the industry's brutal price competition, sold him their operations on the cheap. He bought back shares whenever possible. And he kept on cutting costs. Overheads were a particular target. Selling and administrative expenses fell from 12 per cent of sales in 1956 to an astonishingly low 2.8 per cent in 1990.

That was the year Connelly died, still chairman at the age of 85. His homegrown successor, William Avery, inherited Connelly's parsimony, but not his aversion to debt. Since 1990, he has stepped up the pace of acquisitions; the CMB deal is the biggest yet.

Both Crown and CMB are themselves the result of a string of previous mergers. So one answer to the question of how to profit in a mature market is to merge in search of scale. But mergers often create more problems than they solve: for example, the merger that created CMB, between France's Carnaud and Britain's Metal Box, initially produced a state of internal warfare. In industry after industry, scale has proved an amplifier: it can enhance the impact of successful policies, but also magnify the weaknesses of poor management, turning two mediocre companies into a single disaster.

So what are the successful mature-market policies that Crown has been able to amplify by the judicious search for scale? Seen from the outside, there are three.

First, to avoid radical diversification. Few industries have diversified as dizzily as the can-makers. They started decades ago: one of Connelly's first acts at Crown was to cancel an unsuccessful move into ice-cube trays. But that was a modest move compared with Crown's three much bigger rivals, American Can, National Can and Continental Can — none of which remains in the can-making business.

After flirting with paper cups, dress patterns, chemicals and other types of packaging, American Can diversified

into financial services, under the inspiration of former 1960s whizz-kid Mr Gerry Tsai. It changed its name to Primerica, and sold its can lines in 1986 to Nelson Peltz and Peter May. They already owned National Can, which had never quite recovered from an unsuccessful foray into pet foods and vegetable canning. Peltz and May sold the combined group to France's Pechiney, which still owns it.

Continental diversified into forest products, then sold out to a construction and mining group, which passed on the business to Crown. Its name survives today because it was bought (along with a few former Continental assets) by a company formerly known as Vistech.

This frenzy of deal-making makes Crown's steadiness of purpose the more striking. It has widened out its activities geographically — the CMB deal is just the latest step in a process that led to more than half the company's operating profits coming from outside the US by the time of Connelly's death. And it has diversified

cautiously within the packaging business, first into aluminium cans and now into plastic containers, in which it sees its future growth. But it has remained entirely committed to its basic businesses, and has continued to invest in them.

The second policy dates back to Connelly's disastrous initial plant tour. Ever since, Crown has placed a big emphasis on customer service. Cans are probably the original just-in-time component: customers hate stockpiling them but may find their needs drastically affected by changes in the weather or the harvest. So Crown has competed partly by its readiness to meet sudden surges in customers' demand.

As well as meeting customers' needs, however, Crown must also make money out of the relationship — hence the search for scale. Traditionally, the canning business was squeezed between big, oligopolistic suppliers of steel and aluminium and a handful of giant penny-pinching customers, the global food and beverage processors. All the cus-

tomers service in the world could do little to prevent the squeeze on margins. After the CMB merger, says William Avery, "we are now large enough that we match in size our suppliers and our customers". That should provide both the ability to offer customers a more truly world-wide service — and the opportunity to drive a better deal while doing so.

Still, margins on packaging are always likely to remain tight. Which means that the third Crown policy — relentless focus on costs — is as relevant as ever. "We have to take the fat out of CMB," Mr Avery told the FT's Andrew Jack this week. "We want to concentrate on what our customers want, not our employees." He expects to see a one percentage-point drop each year in the ratio of CMB's selling and administrative costs to sales, to bring them closer to Crown's 2.8 per cent from their present 3 per cent. His target for the next few years is to get them to between 5 per cent and 6 per cent.

There is one other ingredient in the Crown story that is relevant to all companies operating in mature markets: strong leadership, keeping managers and workers motivated and engaged in a struggle which must sometimes seem unglamorous and unrewarding. Otherwise, it is easy to slip into pointless diversification, slack customer service and a resigned acceptance of decline.

A story told about Connelly, recounted by Fortune in 1982, illustrates this way one man's example can set the standard for a whole corporation. "An associate recalls driving to his home in the predawn darkness to pick him up for a flight to a distant plant. The Connelly house was dark, but he spotted a figure sitting on the curb under a street light, engrossed in a loose-leaf book. Connelly's greeting, as he jumped into the car, 'I want to talk to you about last month's variances.'"

Moreover, although international agreement must be sought, we do not have to wait for it. Belgium has already decreed a total ban on APMs, France a partial one. If all other major states of the European Union followed Belgium's lead, it would be a very significant step forward.

What we need now is massive pressure from public opinion throughout Europe to ensure that all our governments renounce this barbaric and quite unnecessary method of warfare. Your article will help. By the way, the one success of the UN review conference so far has been to adopt a protocol banning laser weapons designed to blind.

Jan-Willem Bertsens, foreign affairs committee rapporteur on landmines, European parliament, Brussels, Belgium

From Mr Jan-Willem Bertsens MEP.

Sir, Your article on landmines "The perfect defensive soldiers" who refuse to stop killing" (January 6/7), conveys very well the vast scope of the problem caused by mines and the relative uselessness of mine-clearing efforts when so many more new mines are laid each year.

Your writer refers to the idea of banning landmines as utopian. To have as at least a longer-term aim the complete prohibition of anti-personnel mines (though not necessarily anti-tank mines) is the only way forward. The European parliament endorsed this aim, virtually unanimously, last June.

Moreover, although international agreement must be sought, we do not have to wait for it. Belgium has already decreed a total ban on APMs, France a partial one. If all other major states of the European Union followed Belgium's lead, it would be a very significant step forward.

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From Mr Richard Denyer.

Sir, Although I agree with some of the conclusions of your editorial "Dressing down in the City" (January 4), I have to say that its premise is wholly flawed. To assert that "fashion is essentially parasitic" is to ignore, among other factors, the contribution of science, technology, market analysis and aesthetic design to the development of natural and manufactured fibres, yarns, fabrics and garments.

Without the significant creative contributions of

Textile Institute members, few of the choices you refer to would be possible. Most of this century's advances in comfort, fit, colour, style and aftercare have been achieved only by teamwork between highly skilled professionals. British people have often been pioneers in this, by the way.

Richard Denyer, general secretary & chief executive, The Textile Institute, 10 Blackfriars Street, Manchester M3 6DR, UK

From Mr Andrew Thompson.

Sir, Christopher Dunkley's claim ("Why jokes are not criticism enough", January 10) that *What the Papers Say* represents television's sole attempt to monitor the press suggests that he turns on his set far too late in the day.

Every weekday morning BBC's Breakfast News includes a high quality review of that day's papers. Its regular reviewers include Sir Bernard Ingham, Matthew Parris, Frances Edmonds and Michael White. They offer a daily dose of trenchant and witty criticism.

And Dunkley need not go hungry on a Sunday either, when *Breakfast With Frost* always includes a substantial paper review.

While understanding his sadness at the abolition of *What the Papers Say*, Mr Dunkley and the public should be assured that the BBC's Breakfast programmes keep a very close eye on newspapers.

Andrew Thompson, deputy editor, news and current affairs, BBC, Television Centre, Wood Lane, London W12, UK

From Mr Roger Freeman MP.

Sir, I was surprised to see from your leader "Bad habits" (January 10) that the Financial Times was putting itself in the forefront of a campaign against civil servants being able to hold non-executive directorships as part of senior management development.

As you say, the holding of non-executive directorships — of which there are now about 80 — is just one of a number of "interchange" programmes of seminars, attachments and joint training which have been developed over the years. But it is an important and highly valued one, undertaken with the support of the Confederation of British Industry and a range of leading companies.

You yourself have written favourably about just this scheme in the past (most recently in July 1994) and interchange arrangements have actually been supported by successive administrations going back to the 1970s.

There is no confusion in the minds of any of those

undertaking these duties about what their obligations are to their employer or to the companies public-spirited enough to give them the opportunity to learn and to contribute. Clear guidelines are laid down that any conflict of interest must be avoided. Civil servants take no payment from their directorships, and gain a great deal from the time they make available to spend on such duties.

Surely you are accidentally guilty of double standards here? On the one hand, you urge greater understanding within Whitehall and the civil service of the issues and challenges faced by the private sector and the community more generally.

On the other hand you deride one of the more successful programmes to deliver such understanding. I hope you will think again.

Roger Freeman, minister for public service, Cabinet Office, Whitehall, London SW1A 2AS, UK

From Prof D.R. Myddleton.

Sir, For the third year running the Finance Bill contains about 400 pages to add to the huge mass of incomprehensible verbiage that constitutes tax law in the UK. Do those responsible not realise the need for fewer and simpler rules, or are they merely incompetent?

In 1955 the Royal Commission on taxation said: "Two factors dominate every approach to suggested improvements to the system of taxation: one is its weight and the other is its complexity." It seems evident that the weight of Britain's tax system largely causes its complexity.

In 1979 the Conservative party's election manifesto said: "Taxes take too large a share of national income; their share must be steadily reduced." Taxes then took about 45 per cent of the national income and they take the same

proportion today. Net reduction in 17 years: zero. The Institute for Fiscal Studies recently set up a tax law review committee. But its terms of reference did not enable it to deal with tax policy issues, so its interim report was a waste of time.

It is sometimes argued that "ignorance of the law is no excuse". Yet in matters of taxation, knowledge of the law would be a miracle. This state of affairs is surely intolerable.

The British government has a duty to enact tax laws that a full-time expert has at least a sporting chance of grasping. It is a sad commentary on modern governments that nobody in their senses expects this to happen.

D.R. Myddleton, Cranfield School of Management, Cranfield, Bedford MK43 0AL, UK

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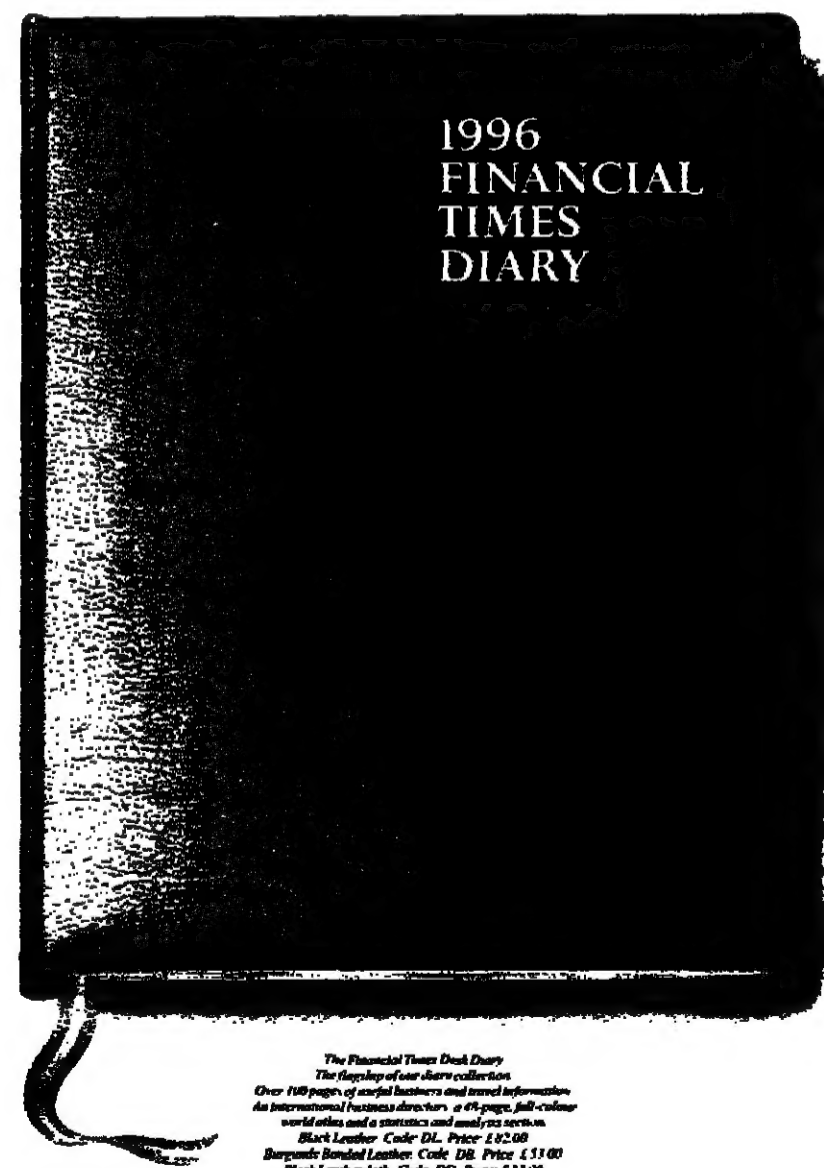
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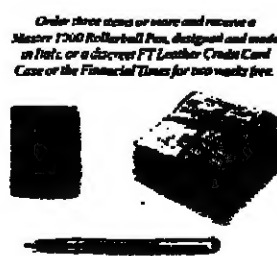
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Thursday January 11 1996

Let Airbus fly free

Reversals of fortune can be brutally swift in commercial aircraft manufacturing. A year ago, the European Airbus consortium was reeling at having won more annual orders than Boeing for the first time, while the US company was beset with job cuts and falling profits. Today it is Boeing which is flying high. It captured about two thirds of world orders last year and has outstripped its European rival particularly strongly in buoyant Asian markets.

The success of Boeing's newly launched 777 model, the unique and enduring appeal of its 747 jumbo jet and the weak dollar have all contributed to the company's recovery. However, the Airbus consortium should not view its recent setbacks simply as a short-term problem, which reflects transient advantages enjoyed by its US competitor. If Airbus is to prosper, it needs to grasp this opportunity to tackle deep-rooted weaknesses in its own operations.

Since the European consortium was formed 25 years ago, it has established an impressive record of producing technologically innovative aircraft, closely matched to world demand. However, it is severely handicapped by an ungainly commercial structure, which rewards inefficiency and frustrates sound management.

As a *groupement d'intérêt économique*, a form of French organisation popular among small businesses, Airbus is not obliged to keep proper accounts. Management is split between the consortium and its four industrial partners. While the former mainly handles marketing, production is shared between Aérospatiale of France, British Aerospace, Dasa of Germany and Casa of Spain. The result has been to complicate decisions, thwart scale economies and encourage each company to maximise its share of contracting and profit, at the expense of the venture's overall interests.

Proposals to modernise Airbus' corporate structure have been discussed for a decade, without

result. The idea has recently returned to favour, spurred by fiercer competition and growing pressures for consolidation in the aerospace industry. Yet it is unclear what needs to be done is yet fully recognised.

Turning the consortium into a company would be a cosmetic exercise, without other, radical changes. To be internationally competitive, Airbus needs drastically to cut its production costs. Only BAE has so far attacked the problem successfully. Heavy losses have recently compelled Dasa to restructure, though it may still not have done enough. The state-owned Aérospatiale has yet to face up to the challenge.

Furthermore, Airbus needs a strong independent management which controls the entire business, from design to sales. Getting the structure right will involve politically sensitive decisions about the assignment of industrial assets now owned by the partners. Above all, it will require a much clearer distinction between shareholders and contractors. Confusing the two roles has been one of the venture's fatal weaknesses. An effective Airbus management must be able to award contracts to the most competitive suppliers, and not be bound to favour its shareholders.

Longer term, European aerospace companies must be prepared to see their equity stakes in Airbus fall. Developing new products requires large sums of outside capital, which international trade rules prohibit European governments from providing any longer - even if they could afford to. Private investors are unlikely to oblige if they suspect Airbus is still controlled by and for the benefit of its traditional shareholders.

Changing such attitudes will not come easily. But it is unavoidable if Airbus' future is to be secured. Europe has too much invested in the project to allow it to be held hostage to narrow self-interest and inertia among its national shareholder-contractors.

Bids and bosses

The British system of corporate governance is often criticised for overdependence on hostile takeovers to remove underperforming management. Yet for once, in the case of the Granada bid for Forte, it appears to quite good advantage. Forte, unlike some targets of predatory attention, has underperformed. The nature of the battle is such that shareholders are being offered a genuine choice between two clearly differentiated sets of strategies and managers. Whoever wins, Forte will emerge a better managed company for the experience.

That said, the process involves huge transaction costs payable to City institutions and advisers. There is the possibility that the bidder, in this as in other cases, may ultimately be found to have overpaid. And there is the risk that the substantial borrowings raised to finance the bid could leave the balance sheet over-stretched if the difficult than cheerfully predicted rise in the height of the battle. Forte, moreover, is an unusually suitable case for takeover treatment, in that its relatively untechnical business is comprehensible to the average fund manager.

The case for the alternative way could be glimpsed yesterday at J.Sainsbury, which has been criticised for poor recent share price

performance and for leaving Mr David Sainsbury in the role of both chairman and chief executive. Pressure from institutional shareholders almost certainly contributed to the top management reshuffle unveiled by the big food retailer. In many, perhaps most, cases that is surely a more cost effective way to bring about managerial change.

Unfortunately systematic evidence does not exist in the UK to demonstrate the results that can be achieved by pressure from investment institutions. But the US has increasingly compelling data on this score. Successive studies commissioned by the California Public Employees' Retirement System (Calpers), which controls nearly \$100bn of assets, have established that the return from Calpers' corporate gleaning is very worthwhile.

A wider recent survey by the US Council of Institutional Investors, which speaks for pension funds with \$800bn under management, found that its efforts to co-ordinate shareholder activism at 97 underperforming companies had yielded significant benefits, measured by a variety of performance yardsticks. There is, of course, more than one way to skin a cat. But if prevention is opposed to cure, it is the most cost-effective that should surely be the institutional owners' first choice.

Goodbye Tel

If there were shares in England Football plc, they would probably trade lower today. Mr Terry Venables' short reign as coach of the national football team may not feature in future editions of management textbooks, but it is a case study of how not to hire a manager. The episode casts doubt on the judgment of the board, association, while his departure does nothing to cure underlying problems of the game.

Yesterday, Mr Venables announced he would quit his job after this summer's Euro 96 tournament. He has been dogged by allegations about his business affairs, before and after starting the job in January 1994. He has said he is determined to clear his name, but has told the FA that time-consuming legal battles later this year could interfere with England's efforts to reach the finals of the 1998 World Cup.

The FA could not have predicted that such allegations would persist, nor can it foresee the outcome. But it was aware of many of them when it chose him, and said

that it wanted him for his skills as a coach not as a businessman. Having taken that stand, it should have backed him more vigorously. In a break from custom, his contract did not run through to the next World Cup. Since then, some members of the FA's International Committee have appeared uncertain about extending his contract. The first lesson of this affair is that top managers need overt support if their appointment is to stand a chance of success.

Second, no-one is indispensable. Mr Venables was not "the only man for the job" as many suggested at the time. If the FA had as many misgivings as it now seems, it should have picked someone else. There are always alternatives.

Third, it is unrealistic to make heroes of troubleshooters, only to disparage them when they disappear. Mr Venables has been moderately successful, but has not transformed English football as many hoped. That is not entirely his fault, given the players currently available. After his departure, that problem will remain.

Smog clears over carmakers

The withdrawal of a deadline for selling non-polluting vehicles in California has cheered the car industry, writes Haig Simonian

The bosses of America's car companies had good reason to be cheerful when they opened the Detroit Motor Show last week. Days before the gala opening, California's environmental legislators had watered down plans to force carmakers to increase sales of non-polluting vehicles by 1998.

Billions of dollars have been spent on developing vehicles using alternative fuels to petrol and diesel. But the industry is still a long way from being ready to market replacements for conventional cars that will appeal to environmentally minded motorists.

"We have been making the point for a long time that the industry is not ready to supply customers with a vehicle at a price they are prepared to pay," says Mr Alex Trotman, chairman of Ford, the second largest carmaker.

California has been at the forefront of efforts to clean up car emissions for three decades. It was a leader in applying exacting exhaust pollution standards in the 1960s. A decade later, new state legislation forced the development of catalytic converters on exhausts, now standard equipment around the world.

Rules drafted by the California Air Resources Board would have required the seven biggest carmakers to meet targets for selling non-polluting vehicles in the state. The first target was set for 1998, when 2 per cent of sales (equivalent to about 20,000 cars) would have to be "zero emission" vehicles; thereafter, this would rise to 5 per cent in 2001 and 10 per cent in 2003. A similar approach has been taken by 13 other states in the north-east and mid-Atlantic regions, which have adopted all or part of the Californian rule.

The decision to suspend the programme - which these other states are likely to follow - came after a long, expensive battle by the car and oil industries to have the rules amended. They argued the rules were unrealistic and counter-productive.

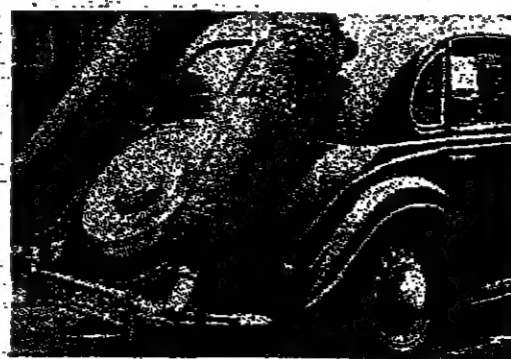
US carmakers are well-advanced on developing cleaner alternatives to the petrol engine such as natural gas. Several are marketing vehicles powered by compressed natural gas, for example, with Chrysler, the biggest maker of such vehicles, expecting to sell 4,000 units this year.

But the only vehicles with zero emissions are powered by electricity - and the size of batteries using existing technologies is such that electric cars would be shunned by all but ardent environmentalists.

Last week, General Motors, the world's biggest car company, announced that it would begin selling the EV1 electric car in four western US cities from late next year. The EV1, under development since 1990, can accelerate to 60mph in 8.5 seconds and reach 80mph. But although it uses advanced electric car technology, it can seat only two people and travel a maximum 70 miles in towns. The average US commuter travels 44 miles daily.

Mr Jack Smith, chairman of GM, argues that car companies want to remain at the forefront of research, rather than be forced into it by legislation. Insisting on zero emission standards could damage the image of cleaner alternatives to the petrol engine.

Of the alternative fuels, compressed natural gas (CNG) is the most promising. It produces a fraction of the carbon monoxide and nitrogen oxides of conventional cars, has a high energy content for its weight, and is readily available in



Nothing new: early gas-powered BMW



Filling up a modern BMW with gas



General Motors EV1 electric car

US carmakers' sales of vehicles using alternative fuels

Fuel	1992	1993	1994	1995
Gasoline				
General Motors	1,250	180	-	-
Ford	-	2,500	2,500	2,500
Chrysler	-	8,589	4,570	832
Ethanol				
General Motors	50	320	-	-
Compressed natural gas				
General Motors	2,100	2,000	-	-
Ford	648	445	1,620	100
Chrysler	-	-	-	910
Liquefied petroleum gas				
Ford	-	600	700	2,500

Source: companies

the main population centres where natural gas is a domestic and industrial fuel.

US sales of such vehicles have been boosted by gas utilities, which have snapped up the limited numbers of gas-powered pick-ups and vans built by the big three US carmakers. Demand has been strongest in areas such as the south-west and California, where gas reserves are abundant, and in big north-eastern cities such as Boston and New York, where the fuel is readily available.

However, CNG-powered cars have a much shorter range than petrol-engined vehicles. They are also less powerful, because the energy content of gas is lower than that of petrol or diesel fuel. And vehicles powered by gas cost more than those with petrol engines because they need a much stronger fuel tank, and are currently made in small numbers, losing the economies of scale available for conventional vehicles. Chrysler will charge \$5,000 extra for the gas-powered version of its latest minivan which goes on sale in April.

BMW of Germany became the first European carmaker to offer a vehicle powered by natural gas as a standard product with the launch of two models - the 318i and 518i - in December. The vehicles are aimed

at high-mileage urban users such as courier companies and taxis, which are likely to find that the additional cost - they cost £247,000 (\$4,880) more than their petrol-engined equivalents - is outweighed by the lower fuel costs.

The main drawback to the wider use of compressed natural gas is the need to build a retail distribution network for the fuel. New refuelling points are expensive, with the high technology compressor adding \$30,000 to the \$30,000 cost of building a commercial refuelling unit, according to Mr Douglas Teague, an engineer in Chrysler's powertrain planning division.

Liquid alternatives to petrol and diesel such as ethanol and methanol can be supplied using equipment similar to a normal petrol pump, meaning consumers should take to them more readily than some alternatives.

Methanol is an attractive option in Californian cities such as Los Angeles, since its exhaust fumes cause much less smog than most fuels. Its drawback is that it is corrosive and conducts electricity, dangerous in accidents. Initial enthusiasm for the fuel in the early 1990s has petered out, with about 1,800 vehicles still in use in California.

Ethanol is also relatively clean, and has gained support from envi-

ronmentalists because it can be made from renewable natural sources such as crops, cellulose or even agricultural waste. But its usefulness is restricted by the lack of any infrastructure to make or deliver it to the motorist. The strongest political support for ethanol comes from midwestern agricultural states, which have seen a potential new outlet for their big corn crops.

For the moment, the most readily available alternative fuel is liquefied petroleum gas (LPG), a by-product of oil refining which powers around 1m vehicles worldwide. Its main advantage is that it has a relatively high energy content while being appreciably cheaper than petrol or diesel in most countries. But while offering acceptable pollution levels, it is seen as an unsatisfactory compromise which offers less of a reduction in emissions than other alternatives. LPG "is not stellar in any one respect", notes Mr Teague.

The wider use of electric cars looks likely to await developments in battery technology, to replace the bulky lead-acid batteries of today.

"The ideal battery would be very small, weigh little, store huge amounts of power, deliver it all instantly and be quickly and fully rechargeable," says Mr Gerald Barnes, an engineer at General Motors. "It must also retain its rechargeability without degrading, be reasonably cheap and remain safe in an accident."

Even recent variants such as lithium, nickel-metal hydride or sodium sulphur (being used by Ford in its EcoStar van) hold just a fraction of the energy in an equivalent weight of petrol or diesel.

Despite this, electric vehicles have become popular in some European countries, including France where there is strong state support for them. Buyers of electric cars qualify for a FF15,000 (\$3,000) government grant to reduce the additional cost over conventionally pow-

ered vehicles. France has also been operating the world's biggest trial programme for electric cars, involving Peugeot-Citroën, in La Rochelle. Next year, a new experiment, called Tulp, will test demand in Tours for specially designed urban electric cars, which can be rented and returned after short periods, much like taxis.

Sweden is also experimenting with electric cars, for use by municipal organisations and other urban agencies. In November, Newtek, a Swedish state agency testing the new technology, ordered 150 Clio électriques from Renault of France. The order is expected to be increased soon to 500.

Political backing in France is influenced by the relative abundance of cheap, nuclear-generated power. Even California's embrace of the electric car has been tinged by the fact that most locally generated electricity comes from relatively clean natural gas plants, rather than dirtier fossil fuels. Cynics say the only zero-emission electric vehicle is one whose electricity is generated over the state border in New Mexico.

Although the California air resources board has suspended its 1998 deadline, it remains committed to imposing targets for the number of zero-emission vehicles. And it has a strong promise from the motor industry to sell about 2,000 electric vehicles in Los Angeles and Sacramento, which have the worst smog records, between 1998 and 2000.

But the dominance of petrol and diesel is unlikely to be challenged until new fuels, such as hydrogen, move from the test bench to the test track, or batteries become lighter and more powerful. Meanwhile, carmakers can continue to produce limited numbers of vehicles powered by alternative fuels, secure in the knowledge that their main business can roll on unchallenged.

OBSERVER

What's bugging us

■ Boris Yeltsin's image in the democratic states took another tumble yesterday with the nomination of Vyacheslav Tрубников as Russia's chief spokesman. Nothing wrong with the appointment itself, mind. Tрубников appears to be an identical Russian spook, who worked as a journalist in India and as an apparition back in Moscow headquarters.

It was Yeltsin's accompanying comments which were well, a little spooky. "No leaders visit the Foreign Intelligence Service before me," boasted Yeltsin. "I was one of its frequent visitors. I watched Tрубников and noted he is a highly-skilled professional with a high authority among intelligence staffers."

The thought of Boris regularly hobnobbing with Russia's revamped KGB could make Washington's foreign policy community pretty jittery. Still, they should be able to hone up on Boris's visits first-hand now that Tрубников's predecessor, Yevgeny Primakov has become foreign minister.

Last laugh?

■ Time to dust off your CVs, guys. Walter Thiele, 75, an elderly

German millionaire, has advertised for a man to look after his beautiful 95-year-old wife and his fortune when he dies.

Thiele, whose off-beat inventions made him rich, boasted to Wednesday's Cologne-based Express tabloid that he had received hundreds of responses to his classified adverts.

"She loves me and loves her, but naturally we think about the time after my death," he said.

"We decided to search together for a man who will get my inheritance."

Walter said he and his wife, Renate, would decide on the right man after face-to-face meetings with the best applicants.

Thiele is reputed to have made his fortune selling over 120 million battery-operated laughing machines worldwide.

However, his nickname - "The Laughing Bag Millionaire" - suggests that his latest offer may just be another one of his crazy inventions.

Free to deal

■ Is there life after Morgan Stanley? Bob Greenhill, the man with the brightest brasses on Wall Street, is the latest of Morgan Stanley men to find life tough going. He has just quit as chairman of Smith Barney to set up his own investment banking boutique.

The deal-maker who spent 30

years at Morgan Stanley was given the job of turning Smith Barney into a smaller banking powerhouse. However, Greenhill was never one for admin and his prowess as a deal-doer was not matched by his abilities as a manager. When he was president of Morgan Stanley he was not able to prevent serious ruptures and turf wars between staff.

He joined Smith Barney in July 1993 and with the help of a number of his old Morgan Stanley colleagues spent his time on the road - and the golf course - seeking the big deals. Early successes, such as acting for Viacom in a couple of large acquisitions, did not continue.

Last year a number of the bankers from Morgan Stanley tried to return to their old firm but were rebuffed. But Greenhill has set his heart on running his own shop. Who knows, he may be as big a hit as his old Morgan Stanley chum, Eric Gleacher, who sold his five-year-old firm to NatWest for \$136m in October.

But at 52, time is not on Greenhill's side.

Theo-sophy?

Germany's finance minister Theo Waigel has not exactly been top of the pops in Italy since he dared suggest that his southern cousins were unlikely to qualify for monetary union first time around. Imagine the glee when it emerged

this week that the guardian of European financial probity had himself been pipped at the post and failed to meet Emu criteria last year.

"Jesus Christ is dead, Karl Marx is dead and even Germany doesn't feel very well," the Corriere della Sera chortled yesterday.

"Theo Waigel isn't Woody Allen," it went on, "but even he, the immaculate yielding silver-smith of the richest country in Europe, has to admit the inadmissible: If monetary union were to happen today, not even the Federal Republic, mother of all economic virtues, would find itself up to scratch on some criteria..."

Prime minister Lamberto Dini confined himself to a laconic observation to the effect that: "Waigel also said that Germany would make (the Emu criteria) in 1998."

Wrong number

■ A prisoner who escaped from a Californian jail was caught by police after he dialled the wrong number.

Mahmud Matin, 27, escaped last Friday but was caught one day later when he dialled 911 for emergency services instead of 411 for assistance.

Officers responding to the call knew something was awry when they saw Matin wearing a shirt that read "Property of the San Mateo County Jail".

Financial Times

100 years ago

Proscribed in Turkey
Once more we have sorrowfully to admit that this journal is proscribed and "interdicted" in Turkey. The number of the Financial Times which was thus distinguished by the Ottoman authorities was that embracing the review of the year. Apparently the lengthy statement of facts therein contained was too much for the equanimity of the Sublime Porte, and thus for the second time our subscribers in Turkey are cut off from civilisation and the London Stock Exchange prices.

50 years ago

Plan for Malayan tin
In order that supplies of tin may be made available in this country [Britain] as soon as possible, the Colonial Office is preparing a plan to ensure that the machinery and plant of those Malayan tin mines least damaged during the Japanese occupation is given first priority for replacement and repair purposes. Companies whose equipment is more severely damaged will have to wait until the more easily-repaired plants are in operation.

INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

Astra shares drop sharply on warning

Shares in Astra fell heavily yesterday after the fast-growing Swedish pharmaceuticals group warned of lower expectations for 1996 profits because of the stronger krona. It said it was surprised analysts had not cut their 1996 forecasts more to take account of the 10 per cent rise in the Swedish currency since last summer.

Astra, best known for its anti-ulcer drug Losec, has 92 per cent of its sales and more than 60 per cent of its costs outside Sweden. It warned the stronger krona would have a "significant impact" on profits in the second half of this year as hedging programmes were unwound. The comments prompted many analysts to cut their 1996 profit estimates and led to a sharp sell-off in the shares of the company, Sweden's biggest by market capitalisation. At one point, the group's A shares were 8 per cent lower, but they recovered to end the day at SKR251, down 6 per cent.

Analysts have been forecasting pre-tax profits of about SKR12.2bn (\$1.8bn) for Astra in 1995 and SKR14.1bn for 1996. They say a 10 per cent rise in the krona could wipe between SKR1bn and SKR2bn off Astra's pre-tax profits once hedging programmes fully expire. Paribas in London has cut its 1996 profit forecast from SKR14.25bn to SKR13.55bn and its 1997 forecast from SKR16.8bn to SKR15.7bn. Mr Staffan Ternby, an Astra vice-president, said analysts' revised assessments for the group "fit our scenario for the krona". But he stressed that "nothing has changed in Astra's underlying business development".

Christopher Brown-Humes, Stockholm

Record year for Wienerberger

Foreign acquisitions in eastern Europe lifted 1995 operating income and revenue at Wienerberger, the Austrian construction materials group, to a record high. Group sales jumped 20 per cent from Sch10.55bn to Sch13.46bn (\$1.3bn), while operating profit rose about 15 per cent from Sch1.303bn a year earlier to an estimated Sch1.5bn. Wienerberger will hold its dividend steady at Sch42 a share but its total payout to shareholders will rise 64 per cent because of a capital increase last year.

The company's shares jumped on the news but later gave up most of the gains in a broadly weaker market. The stock closed up Sch5 at Sch2.120 on the Vienna stock exchange. Profit and sales were lifted by the takeover of the French construction materials group Saurin, an expansion of its pipe unit Pipelife, and a turnaround at Treibacher, its industrial chemicals subsidiary. A recovery in Hungary, helped offset weaker construction in Austria and Germany, Wienerberger's largest markets.

Wienerberger also said it had acquired a 30 per cent stake in the Italian brick maker Laterzi Brunori and leased a brick factory in Speyer, Germany. Further acquisitions and expansion in eastern Europe should lift Wienerberger's sales to Sch15bn and operating profit to Sch1.6bn this year, the company said.

Eric Frey, Vienna

Tetra Laval in restructuring

Tetra Laval, the Swedish processing and packaging group, is restructuring its global operations to help the expansion of its fast-growing food businesses. The change will bring Tetra Pak Food, which specialises in processing and packaging for viscous and solid foods, under the organisational umbrella of Tetra Pak, which concentrates on liquid food processing, packaging and distribution.

This will give Tetra Pak Food access to Tetra Pak's ready-made global marketing and production facilities, avoiding the need for a costly build-up of separate networks. Tetra Pak Food has been the fastest growing of Tetra Laval's four industrial groups. Prepared foods, one of Tetra Pak Food's three businesses, will be fully incorporated within Tetra Pak. Ice cream and convenience food - the other two units - will operate as separate units within Tetra Pak.

Christopher Brown-Humes

Scant interest for Ikarus float

Hungary received only one valid bid for an 80 per cent stake in Ikarus, its troubled, partially-privatised busmaker, by the January 8 tender deadline and no leading international vehicle manufacturer was among the six bidders, the company said yesterday. However, the group indicated it expected a second tender to be called and said three European vehicle makers were interested in continuing talks. Ikarus, once one of the world's largest busmakers, was badly hit by the collapse of former Soviet markets. In 1994 and 1995, it produced about 1,500 buses, down from annual rates of almost 14,000 in the 1980s.

Virginia Marsh, Budapest

■ Coca-Cola, the US soft drinks group, has been holding talks with the Helsing municipality of Stockholm for more than a year to establish its own bottling plant in Sweden. The aim is to provide Coca-Cola with an alternative if negotiations with Prippe Ringnes, its bottling and marketing licensee in Sweden, fail, the newspaper Dagens Politik reported.

Sun Ee Woon

Bertelsmann unit, Mitsui in licensing agreement

By Judy Dempsey in Berlin

Ti New Media, a subsidiary of Bertelsmann, Germany's largest media group, is looking to expand in the Asian market through a licensing agreement with Mitsui, the Japanese-based international trading company. The companies will license each other's products.

The groups intend to tap the rapidly expanding multimedia market in Europe and Asia.

Two months ago Bertelsmann and America Online, the fastest growing online service in the US, launched a jointly-owned operation in Germany. This is to be followed later this year by launches in France and the UK.

"The agreement will enable [both] companies to combine and benefit from each other's strengths and know-how in their respective markets and assure Bertelsmann a strong entry into the Asian market," said Mr Florian Lahnte, vice-president of the Hamburg-based Ti New Media.

The Asian market accounts for about 9 per cent of Bertelsmann's total annual turnover. The group, the world's third largest media organisation, which encompasses book clubs, book and music publishing houses, newspapers and online services, last year recorded net profits of DM21.5bn (\$558.9m) on sales of DM21.5bn. Bertelsmann founded Ti New Media 18 months ago to produce and publish interactive CD-ROMs and to find non-German partners to translate and market its products.

Mitsui will market the group's travel guides and its award-winning *Hard Evidence - The Marilyn Monroe File*, which has sold more than 40,000 copies in the US since it was launched last June.

Mitsui, whose business is anchored on computers and communications, related hardware and software sectors, as well as mobile and satellite communications, has been seeking a partner in Germany to market its own multimedia products.

"This is going to be a first and great step for the collaboration between Bertelsmann and Mitsui in the multimedia business," said Mr Rentaro Kohama, general manager of Mitsui's information business development division.

Creditanstalt, the Austrian bank, signed an agreement yesterday to sell its Prague-based fund management business to Agrobanka, a privately-owned Czech bank. Agrobanka is aggressively expanding its investment management operations to create a bank-based industrial empire.

The Austrian bank is selling Creditanstalt Investment Co, established to participate in

Thyssen Stahl returns to black

By Michael Lindemann in Duisburg

Thyssen Stahl, Germany's biggest steelmaker, yesterday reported net profits of DM551m (\$452m), a turnaround from net losses of DM448m a year earlier. The group insisted that the steel industry was not heading for a recession, despite a 9 per cent lower output in the first quarter.

Mr Ekkehard Schulz, chief executive, said Thyssen Stahl had achieved significant productivity gains in recent years but would have to do much better, given that its labour costs were still about 50 per cent higher than those at leading competitors such as British Steel.

Following a series of joint ventures with the rival German steelmaker Krupp Hoesch

over the past 18 months, Thyssen Stahl would continue to try to pool activities with other producers, Mr Schulz said.

That might include a project in eastern Europe to build a surface finishing and coating plant producing higher-value products, for which demand is likely to improve in coming years, he said.

However, Mr Schulz said the steel industry was still going through a "transition" period, and that the state of the steel market this year would depend on what other leading European steelmakers did to trim production in the face of lower demand. In line with other producers, Thyssen Stahl introduced short-time working in November and closed down many operations over Christmas.

Overall, Mr Schulz said, steel

demand this year should not fall behind the levels seen last year. This was because only the construction industry, which made up 1 per cent of Thyssen Stahl sales, was signalling weaker demand.

However, the Thyssen calculations are based on GDP growth in Germany of 1.5 per cent this year, and this figure may slip further after a revision by leading DIW economic institute this week of its forecasts. The institute said the economy would grow by just 1 per cent this year.

Thyssen's monthly production in the first quarter, which ended on December 31, stood at 828,000 tonnes, 9 per cent lower than in the same period a year earlier. Monthly sales fell 13 per cent to DM563m. However, the company expects demand to pick up later this year.

Although Mr Schulz described the 12 months ended September 30 as a "boom" year for the company, he admitted that the better results were 80 per cent attributable to the improved market conditions. Only 20 per cent came from cost cuts. Thyssen Stahl still had debts of about DM500m, half of the total losses of the past three years.

Personnel costs had fallen to 23.6 per cent of total output, from 27.5 per cent a year earlier.

The company admitted, however, that three-quarters of the drop in costs was due to the restructuring, which included the joint ventures with Krupp Hoesch. Those ventures, in turn, meant that Thyssen Stahl's sales last year were DM600m lower than in previous years.

Tackling domestic problems abroad

Germany's Balcke-Dürr is using foreign workers to offset high wage costs, writes Michael Lindemann

Many German companies, burdened with high domestic labour costs, are finding it difficult to expand into booming Asian markets. However, Mr Hans-Wolfgang Koch thinks he may have come up with a solution.

The head of Balcke-Dürr, a power and water engineering company belonging to the ailing Deutsche Babcock group, hopes to find new opportunities abroad to offset the largely stagnant German market.

German engineers, Mr Koch says, cost about DM130 (about \$80) an hour. But when Balcke-Dürr bids for international power station contracts the hourly pay has to be kept below DM50 an hour if the company is to have any chance of beating its competitors.

Balcke-Dürr has tackled the problem by buying a stake in the Madras-based Indian Development Engineering Association, an Indian consultancy which offers engineers at just DM10 an hour. Initially, Mr Koch hoped that one German engineer could manage about 15 Indian engineers, thus driving down costs.

That ratio proved unworkable, so Balcke-Dürr invested in a satellite communications system which allows the two teams to exchange design plans by phone and work more closely together. Under this

system, one Balcke-Dürr engineer now supervises six Indian engineers.

Balcke-Dürr's example is typical of how many medium-sized German companies are tapping fast-growing foreign markets. At the same time, they need to keep their prices at levels where they can match competitors who do not have to pay their costs in steadily appreciating D-Marks.

In 1990, 80 per cent of Balcke-Dürr's business was concentrated in the German power station market, generating sales of less than DM500m. Since then, the company has restructured to focus on three core sectors: power, water and construction technology.

Profits from the big orders it landed during the reconstruction of eastern Germany, especially in the power station sector, helped it to buy companies in the UK, Switzerland, India and the Czech Republic, and create joint ventures in China and Russia.

By the time business in eastern Germany starts to tail off in 1998, Mr Koch hopes Balcke-Dürr will have created enough international business to maintain sales and earnings. When it reported its figures for 1995 last month the prospects looked good: new orders from abroad had risen from 18 per cent to 30 per cent of total new orders, which were worth DM1.8bn.

While the difficulties at parent Deutsche Babcock are frequently subject to press speculation, there is evidence that Balcke-Dürr is making progress in re-focusing its business.

There have also been some notable successes. Krantz-TKT, the division which specialises in construction management, recently won Balcke-Dürr's second biggest contract ever, a DM325m deal as part of the German consortium building the new Spata airport near Athens.

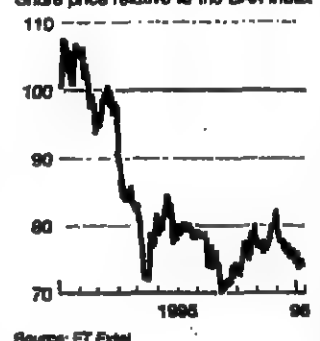
Meanwhile, Krantz has bought a smaller company specialising in constructing intelligent communications networks and fibre optic cabling, an area which is expected to grow considerably as the German telecoms market is liberalised.

Another recent purchase for which Mr Koch has high hopes is Tuma Turbomach, a Swiss company specialising in smaller turbines generating up to 15MW. Balcke-Dürr sees promising demand for these smaller turbines which, Mr Koch says, are "affordable" and especially suited to developing countries where the energy infrastructure is often unreliable.

However, Mr Koch admits that windfall contracts like Athens airport are "rare" and much of the group's other new international business is much harder to come by.

BAG Balcke-Dürr

Share price relative to the DAX index



Source: FT Data

Balcke-Dürr recently signed a DM43m contract to build a chemicals plant at Olchich in Romania, but the deal took three years to put together.

Mr Koch is concerned that if the present system of negotiating engineering industry wages persists - and labour costs continue climbing as they did this year - then Balcke-Dürr's efforts to put work out to India and elsewhere may all be in vain.

While larger companies such as Siemens and Daimler-Benz had full order books and wanted to prevent any stoppages at all costs, the smaller, often family-owned engineering companies are now buckling under the strain of the 4 per cent wage rise agreed by the employers' federation.

The negotiating process simply has to differentiate more between the different categories of companies," Mr Koch said.

Creditanstalt agrees sale of fund management business

By Vincent Boland in Prague

Creditanstalt, the Austrian bank, signed an agreement yesterday to sell its Prague-based fund management business to Agrobanka, a privately-owned Czech bank. Agrobanka is aggressively expanding its investment management operations to create a bank-based industrial empire.

The Austrian bank is selling Creditanstalt Investment Co, established to participate in

the Czech Republic's mass privatisation programme through coupons. Creditanstalt owns 80 per cent of the company, with Prague-based executives owning the remainder.

The investment company manages two funds that own shares in privatised Czech companies. Creditanstalt Czech Investment Fund (CCIF), the larger of the two, is listed on the London Stock Exchange. As part of the agreement with Creditanstalt, Agrobanka is

also making an offer of Kč780 a share to foreign shareholders in this fund, which has a net asset value of over \$100m.

The offer price represents a premium of 15 per cent on the fund's share price on January 9. Foreign shareholders own some 14 per cent of CCIF. If they accept the offer, CCIF is likely to lose its London listing.

The transaction is the latest in a series of changes among Czech fund management

groups that has seen local banks tighten their grip on investment funds. Analysts say Czech banks want to maintain significant shareholdings in industrial companies, as German and French banks do.

The purchase is significant for Agrobanka, the largest of the private Czech banks established since economic reforms began. Last October it began an aggressive push to expand its fund management business by targeting small and

medium-sized fund managers for takeover. It already runs one of the largest Czech voucher funds.

Creditanstalt said it would retain its money market and equity mutual fund operations and its pension fund business, which will be controlled by Creditanstalt Securities, its Prague-based investment banking unit. Completion of the sale of the fund management business is expected within three months.

Aérospatiale chief renews call for fresh capital

By David Buchan in Paris

Aérospatiale, the French state-owned aerospace group, might need a capital injection from an outside company, Mr Louis Gallois, president, said yesterday. This would be necessary if the French government did not recapitalise the loss-making business.

Mr Gallois has been calling on the French state for a capital increase of as much as FF100bn (\$20bn) to bolster the group's FF65bn funds, but has not had a reply.

However, given that Aérospatiale makes France's nuclear missiles, he indicated that initially investors would have to be French. "Aérospatiale is not quite like other companies as regards the nationality of its shareholders."

Uncertainty surrounds the defence industry in France, with the government reviewing its defence needs and several state-owned companies making losses.

French defence companies are waiting for the government to take the lead in restructuring the industry.

About 17 per cent of Aérospatiale's capital which was held by the state-owned Crédit Lyonnais bank is due to be sold by the CDR organisation, set up to dispose of that bank's industrial holdings. But Mr Gallois stressed he was more interested in the government or some state-approved outside investor bringing in fresh money.

External investors are unlikely to put money into the loss-making company while it is still in state hands. The company would also need to cut costs to become attractive to potential investors.

Mr Gallois yesterday announced a plan to save the group FF38bn over the next three years. Aérospatiale has already announced plans to shed 3,100 jobs and a further 800 in its Eurocopter joint venture with Daimler-Benz Aerospace this year and next.

Mr Gallois said every sector of the group, except for research, development and marketing, would have to make savings.

The group had continued to lose money in 1995, and forecast that the effect of French defence budget cuts and the low level of the US dollar, which lost nearly 15 per cent against the franc last year, would be felt "even more strongly this year".

Provisions to cover the restructuring costs would result in a net loss for 1995, Mr Gallois said, even though the group broke even at an operating level. In 1994 it recorded a FF17.7m operating profit but a net loss of FF483m.

Group turnover rose slightly to just over FF490bn, compared with FF448.2bn in 1994. But booked orders rose 32 per cent from FF229.6bn in 1994 to FF290bn last year, chiefly due to a record level of satellite contracts.

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Representing 1,000 Units

Notice is hereby given to the Holders of the International Depository Receipts that DongYang Investment Trust Co., has declared a distribution of Won 113,000 per IDR of 1,000 units payable on December 16, 1995 in the Republic of Korea.

Payments of coupon No. 2 of the International Depository Receipts will be made on or after January 22, 1996 in US dollars at one of the following offices of Morgan Guaranty Trust Company of New York:

- Buenos Aires, 25 Avenida del Arte
- New York, 60 Wall Street
- London, 60 Fenchurch Lane
- Frankfurt, 2-4 Bockenheimer

The amount of dollars shall be the net proceeds of the sale of the amount of won at the telegraphic transfer selling rate quoted by a Korean Exchange Bank in the Republic of Korea on the day of remittance by the manager and will be distributed to the Holders in proportion to their respective credit balances after deduction of all taxes and charges of the Depository.

Holders residing in a country having a double taxation treaty with the Republic of Korea may obtain payment of their coupons at a lower rate of the Korean non-resident withholding tax, on condition they furnish either to the Depository or through one of the designated sub-agent a certificate showing their residence together with a copy of the Certificate of Incorporation or a copy of the passport for individuals. Those documents are required by the Korean National Tax Administration Office as evidence of residence and without them the full rate of 27.50 per cent Korean non-resident withholding tax will be retained.

If any distribution by the Trust shall remain undistributed at the expiration of five years from the date on which this distribution first became payable, all rights of IDR Holders to such distribution or the proceeds of sale thereof shall be extinguished, and the Depository shall return the same to the Trust.

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INTERNATIONAL COMPANIES AND FINANCE

Hopewell set to raise HK\$9bn

By Simon Holberton
in Hong Kong

Mr Gordon Wu, the controlling shareholder of Hopewell Holdings, a Hong Kong property and infrastructure group, yesterday said his company was well on the way to raising HK\$9bn (US\$1.2bn) through the spin-off of its roads, transport and related property interests.

He said he has already obtained commitment from investors, mainly Japanese, to subscribe to HK\$5bn of shares in Consolidated Real Estate and Transport Asia, as the company will be called.

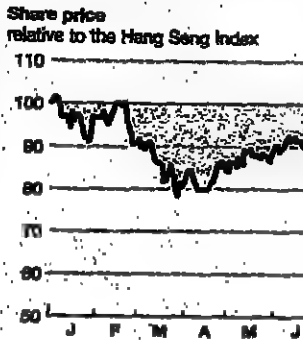
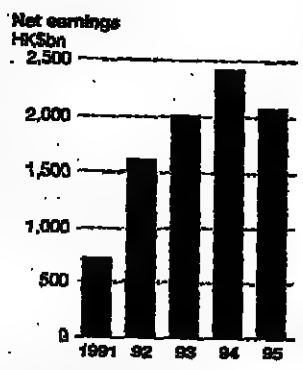
In an interview, Mr Wu dismissed rumours he will sell his interest in Consolidated Electric Power Asia (Cepa) - the company's power industry subsidiary - and hit back at stock analysts who talk down his company.

"I might not be the darling of the analysts but my banking relationship is A1 - I always pay back my loans," Mr Wu said. "They [bankers] don't seem to be worried."

Hopewell Holdings has been the butt of much criticism by investors and stock analysts in the past six months. Mr Wu is viewed as a dynamic entrepreneur who has nevertheless overstretched himself.

Hopewell's share price has performed poorly since growing investor concerns about the company. The company's

Hopewell Holdings



Gordon Wu

gearing is estimated by Goldman Sachs, the investment bank, at 64 per cent at the end of last year and, on unchanged policies, is forecast to rise to 77 per cent this year.

With cash raised from the sale of 25 per cent of Consolidated Real Estate,

Hopewell's gearing in 1996 would fall to about 50 per cent this year. Hopewell will retain 75 per cent of the company and continue to manage its projects.

Mr Wu said the cash being raised would enable projects in southern China and Thailand

to be funded without further recourse to Hopewell. He denied he was under pressure from bankers to cut his debt.

Consolidated Real Estate will acquire Hopewell's interest in the south China superhighway and related roads and property as well as its Bangkok mass transit road and rail project. It will acquire these assets at their book value of about HK\$15bn.

Mr Wu said equity in the company, which generates a return in excess of 20 per cent, would be sold initially to private investors. Investors in Thailand, where the company has plans to build a mass transit system in Bangkok, and Japan had expressed most interest in taking a stake.

He said he planned to list Consolidated Real Estate in 1996. By this time, the Bangkok mass transit project - a 60km road and light railway - would be completed. Tenders have been called for rolling stock, he said.

"After many meetings of committees and many studies [the Thai government] now agree that my project is the best," he said. "They have an added incentive to see it finished as Bangkok will host the 1998 Asian Games."

He said Consolidated Real Estate would have a south China and Bangkok land bank of about 10m sq m, most of it in prime locations.

Japan electronics makers lift output of flash memory chips

By Michio Nakamoto
in Tokyo

Japanese electronics makers are stepping up production of flash memory chips, semiconductor used in portable equipment such as notebook computers and mobile telephones.

Sanyo, one of Japan's leading makers of flash memory chips, said yesterday it planned to increase output fivefold, from an annual 10m units last year to 50m in 1997.

The company will increase output at its semiconductor facility in northern Japan where it already manufactures the chips. Although Sanyo has not disclosed the amount of its investment, it is expected to be about ¥300m (\$265m).

Sanyo plans to invest ¥200bn in its overall semiconductor business by November 30 1996, Mr Yasuaki Takano, president, said.

With the increased production, the company expects semiconductor sales to

grow from ¥280bn in the year to November 1995 to ¥400bn by the end of November 1996. This year, the group is aiming at semiconductor sales of ¥310bn.

Meanwhile, Sharp is investing ¥110bn in a new facility in south-western Japan to produce flash memory chips, the company said.

This will be the fourth such manufacturing base for Sharp, which tied up with Intel, the US semiconductor maker, in 1992 to jointly develop and manufacture advanced flash memory chips.

The new facility will have an initial production run of 10,000 8-inch wafers a month, going up to 30,000 at full capacity.

With the addition of the new plant, Sharp will have an annual capacity of 130m chips.

Flash memory chips are particularly suited to portable applications since they retain data even when the power is switched off.

Suppliers have not been able to keep up with demand for

flash memory, which has been very strong on the back of increasing sales of portable electronic products from notebook PCs and electronic notepads to mobile phones.

The market is expected to grow to a value of about \$46bn by the year 1998, according to Dataquest, the high technology consultancy.

Intel is the world's largest manufacturer of flash memory chips followed by AMD, another US semiconductor maker.

However, Sharp said that in addition to increasing production of flash memory chips themselves, the company aims to build on its know-how and introduce products such as digital cameras, which use the same technology.

Sharp has been extremely successful with its consumer applications based on liquid crystal display technology. However, intensified competition in the LCD market has led to falling prices and lower profits from that business.

Interactive Corp, NTT join forces

Nippon Telegraph and Telephone (NTT) of Japan and Interactive Corp of the US said they had formed a strategic partnership to develop multimedia communications services using infra-red ray technology, agencies report from Tokyo.

The companies said they had not yet decided on a schedule for commercialisation of the technology.

Meanwhile, Mr Masashi Kohma, NTT president, indicated there would be further multimedia-related deals when he announced the company "would like to proceed with bold tie-ups with domestic and foreign companies". He declined to elaborate, but said NTT would be seeking opportunities for offshore investment this year to speed globalisation of its telecom business.

Separately, NTT announced it was studying plans to cut its long-distance telephone call rate to below ¥160 for three minutes from ¥180. It intends to apply for ministerial approval this month.

All eyes glued on Birla inheritor

Investors hope Indian group's new head will repeat the success story of his late father, writes Kunal Bose

The succession at AV Birla group, India's second largest business after Tata, has attracted much attention. The untimely death of Aditya Vikram Birla, the group's chairman, resulted in the reins of power being handed to Kumar Mangalam Birla, his 28-year-old son.

The questions being asked in Indian industrial circles are how smooth the transition will be and how capable the new chairman is of running companies with a combined turnover of almost \$3bn.

Kumar Mangalam's father, who died aged 68 last October, had been a champion of India's economic liberalisation. His strategy also involved developing operations overseas, as a result of which he was much sought after by foreign companies seeking joint venture partners in India.

Three years ago, however, when Aditya Birla began introducing Kumar Mangalam to the business, some thought his son would face resistance from senior group executives, many of whom had been there for more than three decades.

But it appears that this has not been the case. According to Mr Basant Kumar Birla, Aditya Birla's father, "the untimely death of my son, Aditya, created an extraordinary situation and his executives took no time in rallying round Kumar Mangalam".

"Some of them started their career under me," added Mr B. K. Birla, who runs a separate Rs40bn (\$1.1bn) turnover group from Calcutta.

"For us, the most important thing is that Mr K. M. Birla is settling down in his new role smoothly. We find it reassuring that he is relating to the old guard nicely," said a Bombay-based banker.

The shares of AV Birla group companies did not, as was feared, come under strong selling pressure following Mr A. V.

Birla's death, largely because signals from Bombay's Industry House, the group headquarters, were generally positive.

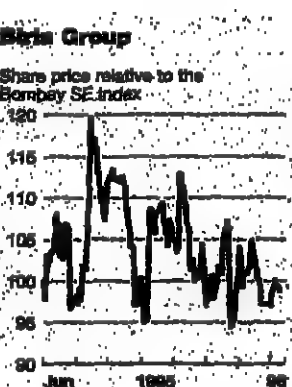
"The fall in group share prices has got nothing to do with Aditya Birla's death. The market in general has been under bear hammering," said Mr Navin Suchanti, managing director of Pressman Securities. "At least five AV Birla group scrips are among the most actively traded shares on the country's major stock exchanges and therefore, we want Mr K. M. Birla to move into the driver's seat quickly", he added.

Mr K. M. Birla is no greenhorn. A chartered accountant with an MBA, he was put in charge of Indo Gulf Fertilisers & Chemicals, producer of gas-based nitrogenous fertiliser, and the cement division of Grasim Industries, the group's diversified flagship company, by his father three years ago.

Mr K. M. Birla began his training under the watchful eye of his father when he was in his teens. "Any Birla scion will have his baptism of fire by putting up a new industry. Mr K. M. Birla was asked to set up a carbon black plant in Egypt and the unit is doing fine. He was also involved in building two cement plants in Madhya Pradesh and Rajasthan for Grasim," a senior group official said.

However, running a few units successfully and constructing plants on time does not necessarily mean the young inheritor will rise to the challenge of piloting a group which has a leading presence in several of India's core sector industries. It also owns large units in south-east Asia and Egypt.

The AV Birla group is India's largest producer of viscose staple fibre, white cement and carbon black, and the second largest producer of aluminium



Source: FT Equity

and rayon. The group has a predominant presence in textiles, several chemicals, including fertilisers, and grey cement.

As Mr B. N. Puranmalka, managing director of Indo Gulf Fertilisers, who has worked with the Birlas for more than 35 years, points out, "the group has basically stuck to textiles and process industries in which we have strength. We have stayed clear of consumer goods".

In several in-house strategy meetings, the late chairman told his executives that in the country's changing business environment, each group unit should pay greater attention to the size of operation, quality and cost.

According to company officials, father and son agreed the group should seek growth in areas such as oil refining, power, telecommunication and metals.

Mr B. K. Birla is now spending much more time in Bombay and is available to his grandson "for consultation whenever he needs me". However, he said he had told Kumar Mangalam to look at companies in the group which had been underperforming in terms of profits and general efficiency. Mr B. K. Birla has also assessed the projects the group has in hand.

"Of course my son built a group in which most companies are making excellent profits. The exercise will take some time," he cited the sponge iron

plant of Grasim, which because of teething technical problems could produce only about 405,000 tonnes last year, against a capacity of 760,000 tonnes.

The late chairman was preparing several projects. "But I think in the changed situation, the group should implement only those projects for which finances have been arranged and orders for machinery placed. The other projects are to be held back."

"My son could take any risk. But Kumar Mangalam is new in the game. His every move is watched. He has to be cautious," said Mr B. K. Birla.

Indo Gulf Fertilisers' copper smelter project involving an investment of Rs15.5bn is going ahead, as is the expansion of capacity of Hindalco's aluminium smelter, by 72,000 tonnes to 242,000 tonnes.

The group, which has formed two joint venture companies with PowerGen of the UK to build two 1,000MW coal fired power plants in Uttar Pradesh and Madhya Pradesh, is negotiating power purchase agreements with Indian state agencies.

Mr B. K. Birla insisted that although he sits in Industry House, there was no question of there being dual control of the group.

"The executives can turn only to Kumar Mangalam for direction and advice," said Mr B. K. Birla, who will be waiting for an opportune moment to hand over his own Rs40bn group to his grandson.

Will Mr K. M. Birla turn out to be as good a businessman as Mr A. V. Birla? According to Mr Rama Prasad Goenka, chairman of RPG Enterprises, India's fourth largest business house, "give Kumar Mangalam time to settle down in his work and, who knows, he may even perform better than his legendary father."

"I let my two sons - Harish and Sanjay - run large companies independently when they were in their twenties and they outperformed me."

New Issue
Closing
January 4, 1996

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Notice of Annual General Meeting

The Shareholders of Perstorp AB (publ) are hereby invited to attend the Annual General Meeting to be held on Saturday 27th January 1996 at 10.00 am (Swedish time) at Perstorp, Perstorp AB's employee centre in Perstorp, Sweden.

Agenda:

1. Election of Chairman to preside at the Meeting.
2. Preparation and approval of a voting list.
3. Election of two persons to approve the minutes.
4. Examination of whether the Meeting has been properly convened.
5. Presentation of the Annual Report, the Auditors' Report on the Parent Company, the Consolidated Accounts and the Auditors' Report on the Group.
6. Consideration of resolutions in respect of the following:

- (a) the adoption of the Parent Company Income Statement, the Parent Company Balance Sheet, the Consolidated Income Statement and the Consolidated Balance Sheet;
- (b) the appropriation of the Company's profit according to the adopted Balance Sheet; and
- (c) the Directors' and the Managing Director's discharge from liability.

7. Determination of the number of Directors and deputy members of the Board and Auditors.
8. Determination of the fees for the Board of Directors and the Auditors.
9. The proposal of the Board of Directors for a resolution that the Company, by discharging shareholders' pre-emptive rights of subscription, shall raise a convertible debenture loan for a maximum nominal amount of approximately SEK 225 million through an issue of convertible debentures. The loan will carry an annual fixed interest corresponding to 12-month LIBOR minus 0.5 per cent. Conversion to series B shares will be possible. The conversion price will correspond to an amount equal to approximately 125 per cent of the average latest recorded price paid for series B shares of Perstorp AB on the Stockholm Stock Exchange during the period from and including 25 March up to and including 4 April 1996. The calculated conversion price will be rounded off to the nearest whole number of SEK. At full conversion the share capital, based on a share price of the Company - after implementation of the bonus issue - of SEK 96, would increase by approximately SEK 18 million, which corresponds to a dilution of approximately 2.5 per cent of the number of shares and 1.2 per cent of the value of the Company, after implementation of the bonus issue.

10. The right to subscribe for convertible debentures shall belong to persons who, at the expiry of the subscription period, are permanently employed as Perstorp AB in Sweden or at Perstorp's Swedish subsidiaries as well as to persons senior executives abroad.
11. The Board of Directors' proposed amendments to the Articles of Association:

- (a) the limits for the share capital in § 4 first paragraph shall be amended from at present not less than SEK 250,000,000 and not more than SEK 500,000,000 to not less than SEK 200,000,000 and not more than SEK 400,000,000;
- (b) § 4 fifth paragraph shall be amended by following wording:

- "In connection with an increase in the share capital through a cash issue the shareholders shall have a pre-emptive right to the new shares in relation to the number of shares they already own. In connection with an increase in the share capital through a bonus issue new shares shall be issued of each kind of shares in relation to the number of shares of the same kind already existing. Existing shares of a certain kind shall thereby give a pre-emptive right to new shares of the same kind in relation to their part in the share capital."

12. The proposal of the Board of Directors for a resolution to increase the share capital through a bonus issue such that for each existing series A or series B share two new shares of the same kind will be received. The bonus issue will be effected by transfer to the share capital of an amount from the statutory reserves.

13. Closing

14. In order to take part in the Annual General Meeting, Shareholders must be registered in the Shareholders' Register maintained by the Swedish Securities Register Centre (Aktieinskrivningscentralen VPC AB) not later than Wednesday 17th January 1996. Shareholders who have placed their shares in trust must temporarily re-register the shares in their own names to allow them to participate in the Meeting. A Shareholder must inform the trustee thereof in good time before Wednesday 17th January 1996.

15. A Shareholder may attend and vote at the Meeting in person or by proxy. However, in accordance with Swedish practice the Company does not send forms of proxy to its Shareholders. Shareholders wishing to vote by proxy should submit their own forms of proxy to the Company.

16. Notification of intended participation at the Annual General Meeting must be given to Perstorp AB not later than Tuesday 23rd January 1996 at 3.00 pm (Swedish time):

- by telephone, by calling 08 435 3886 (direct line); or
- by mail, addressed to Perstorp AB, S-234 80 Perstorp, Sweden.

17. The Company will confirm receipt of notice of participation by sending an admission card to be shown at the Meeting. This confirmation will also include a detailed description of the most suitable route to Perstorp.

18. The Board of Directors has decided to propose that the Record Date for dividends be Wednesday 31st January 1996. Should this be approved, it is anticipated that the dividend will be distributed by the Swedish Securities Register Centre on Wednesday 7th February 1996.

19. The complete proposals of the Board of Directors regarding the bonus issue, the amendments of the Articles of Association and the issue of convertible debentures, including the reasons for discharging the shareholders' pre-emptive rights of subscription, will be made available for inspection by the Shareholders at the head office of Perstorp AB in Perstorp and at the offices of Enkelt, Skandinaviska Enskilda Banken at 2 Cannon Street, London EC4M 6GF from Friday 18th January 1996.

20. Proposal for election of the Board of Directors

21. Shareholders, representing approximately 60% of the number of votes for the shares in the Company, have informed the Company that they intend to propose that the General Meeting re-elects as members of the Board of Directors, Sture Forsén, Karl-Erik Sahlgren, Carl Henrik Werné, Carl Johan Werné, Karl Lennart Werné and Gösta Weibull and as new members of the Board also Gunnar Brock, President and CEO of West Pak Group, and Wilhelm Werné, at present a deputy member of the Board of the Company. Lars Mattsson and Kristian Werné have declined re-election. The shareholders referred to above have also informed the Company that they intend to propose to the General Meeting that only two deputy members of the Board, instead of the present five, are elected and propose Katharina Werné-Englund and Erik Wilhelm Werné, both as new members.

22. The Board of Perstorp AB

Perstorp, January 1996

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INTERNATIONAL COMPANIES AND FINANCE

Slow progress seen in New York office market

By Richard Waters
in New York

The New York office market, held back for much of this decade by high vacancy rates and falling or stagnant rental levels, is in the midst of a significant shift in ownership.

Two bankruptcy reorganizations - involving Olympia & York's US properties and the Rockefeller Center - are about to leave new investors in control of a considerable slice of New York's prestige office space. Yet it is hard to find anyone predicting an immediate rebound that will bring these new investors a quick profit.

Among those expressing caution is Mr Gordon Arnell, head of Carena Developments, the private Canadian group controlled by the Brumfield family that has emerged with control of a large part of the O&Y portfolio.

Carena became involved in the financial reorganization through its one-third interest in three office towers at the World Financial Center, O&Y's flagship New York development. Now, having agreed to cede two buildings - at 237 Park Avenue and 1290 Avenue of the Americas - to a group led by Mr Leon Black, the Canadian group is left with control over the World Financial Center and four other O&Y office buildings.

Commenting on the prospects for the office property market earlier this week, Mr Arnell said: "I'm not a major optimist... I think the rate of recovery will continue to be quite slow in North America."

The rise in rent levels, he added, "will be almost imperceptible", with a "slow, steady improvement over time". Most

of the improvement in effective rents would come about not from a rise in headline rents levels, which would hardly move, but from a reduction in the incentives landlords have used to attract tenants.

"New York is a tough and expensive place to do business... [But] I can't imagine a major financial institution trying to do business without a major presence in New York," said Mr Arnell.

Mr Richard Saunders, of real estate advisers Barings Houtson & Saunders, is among those who favours office markets in some of the big cities of the north-east over those in newer, more suburban areas elsewhere in the country.

He too, though, adds that investors will have to look over the longer term. "It's not going to change overnight - [the recovery] is going to be a bit more protracted than last time."

There is a rival view of New York's future as a commercial centre. This holds that computer power will eventually make such old-fashioned office centres redundant, as technology-driven industries such as finance fragment.

Proponents of this view will draw heart from comments made last month by Mr John Reed, chairman of Citibank. Known for his off-the-cuff, often futuristic remarks, Mr Reed mused in an interview that Citibank might be held back by being situated in an ageing city like New York. Its senior managers might perform better if they were based closer to the heart of the West Coast computer industry.

Citibank officials are quick to say that one of New York's biggest institutions is not considering leaving town.

Bowater set to defer price rise until April

By Bernard Simon in Toronto

An intense tug-of-war is under way between North American paper mills and their customers over a proposed newsprint price increase.

The first crack in the producers' ranks appeared this week with an announcement by South Carolina-based Bowater that it plans to raise its newsprint list price by \$50 a tonne to \$275 on April 1. Transaction prices are normally somewhat lower, as a result of trade discounts.

Most other North American producers had proposed a March 1 price hike. But, as the paper buyer for one large newspaper chain put it yesterday, "we're resisting March strongly".

Other producers are expected to follow Bowater's lead by delaying the proposed increase for a month. The big question, however, is whether the industry will be able to push through an April price hike.

Bowater said the increase was based on "the condition of our order book" in domestic and overseas markets.

However, one US-based paper consultant said he doubted whether the April price increase would stick, unless newsprint mills soon start adjusting capacity to a recent downturn in demand.

Mr Mark Gibson, vice-president for paper marketing at Fletcher Challenge Canada, said his company would reduce newsprint output "if required", rather than trigger the aggressive discounting that is typical of periods of weak demand in the pulp and paper business.

Newsprint has so far escaped the sharp downturn in international pulp and paper prices since last summer, thanks mainly to the absence of new capacity. Transaction prices have climbed in the past 18 months from \$410 to about \$750 a tonne.

Several mills have helped buoy the market over the past year or two by switching machines to higher value paper grades. According to Mr Gibson, "the capacity reductions have more than matched increases in usage".

However, the balance of power in the newsprint market has tilted towards customers in recent months. According to the Canadian Pulp and Paper Association, stocks held by US publishers grew to 47 days' supply last November from 31 days a year earlier.

US daily newspapers' newsprint consumption was 7.3 per cent lower in November than a year earlier. Papers have introduced a variety of measures to conserve paper, such as narrower web widths on printing presses.

Electrolux buys control of Brazilian group

By Christopher Brown-Humes
in Stockholm and Angus
Foster in São Paulo

Electrolux, the world's leading maker of household appliances, yesterday gave a further push to its expansion drive in emerging markets by taking control of Refripar, Brazil's second-largest white goods manufacturer.

The Swedish group is buying 41 per cent of Refripar from Umuarama - a company linked with Mr Sérgio Prosdócimo, Refripar president - for \$50m to build on the 10 per cent stake it acquired in the

company in 1994. It plans to make a public offer for a further 37 per cent of the group at a potential additional cost of \$45m.

This is one of the largest single investments by Electrolux outside its main North American and west European markets and is line with a strategy of substantially building up its presence in Asia, eastern Europe, Latin America and the Middle East.

Electrolux believes these "new" markets will offer significantly faster growth rates and better margins than its mature western markets.

The group is spending about \$40m in China, India, south-east Asia, eastern Europe and Latin America as part of a campaign to double its sales in these markets to more than SKr20bn (\$3bn) - nearly 20 per cent of turnover - from SKr10bn.

Further acquisitions are planned, although the pace of expansion is likely to slow in 1996 from last year's levels. Mr Leif Johansson, Electrolux chief executive, said yesterday. "Our focus will be on Asia and eastern Europe," he said.

Electrolux intends to turn Refripar, which had 1995 turn-

over of about \$600m and is Brazil's market leader in freezers, into its Latin American base for white goods production.

The takeover marks a further consolidation of Brazil's white goods market. Brastemp, the market leader, has Whirlpool of the US as a main shareholder while Continental, number three in the market, is controlled by Siemens of Germany.

Mr Lennart Ribehn, Electrolux vice-president, said: "We hope to enhance [Refripar's] product range, there are many more products which could be added, not just for Brazil but

for surrounding export markets too."

Mr Prosdócimo, whose family has controlled Refripar since soon after its founding in 1949, said Brazilian companies could no longer compete with multinationals now Brazil's import barriers had fallen. Umuarama will retain 12 per cent of Refripar.

Commenting on demand in Electrolux's main markets, Mr Johansson said nothing had changed the group's pessimism about prospects since it presented its nine-month figures in November. Full-year figures are due later this month.

AT&T split-up leads to resurrection of NCR

By Alan Cane

Once there was a venerable but worthy US computer manufacturer called NCR, one of the BUNCH companies including Burroughs and Univac which fought unsuccessfully with IBM for leadership of the global computer industry.

Yesterday the name and the company came back from the dead as a consequence of the

break-up of AT&T, the largest US telecommunications company. AT&T bought NCR in 1991 and discarded the original name last year.

The new NCR is promising to reestablish its credentials in a market changed out of recognition. The change of strategy may lead to heavy redundancies among the 45,000 strong workforce in addition to the 7,000 job cuts already achieved.

Established more than 100 years ago as a cash register manufacturer, NCR had revenues of about \$5m and was profitable when AT&T bought it in 1981 after a bitter takeover battle.

The telecoms group was anxious to shore up its own failing computer business through the acquisition but after initial euphoria, the clash of cultures became evident. Mr Malcolm

Roberts, managing director of NCR in the UK, said: "I would not call the experience a nightmare, but we all learned a lot."

The NCR name was abandoned to be replaced by "AT&T Global Information Solutions"; most people agreed more than just identity was lost.

Today revenues are less than \$5m and the group is trading unprofitably. Mr Lars Nyberg, chief executive, warned that

the name change would be no magic elixir: "Our return to profitability depends on our ability to deliver in the marketplace," he said.

Yesterday's developments are the result of AT&T's decision last year to split into three publicly traded companies: the core telecoms company, a manufacturing operation including Bell Labs and the computer business.

Bausch sharpens focus for a clearer future

Things can only get better at Bausch & Lomb, the US maker of optical goods. The chairman and chief executive has quit; the Securities and Exchange Commission is probing allegations of accounting irregularities and a profits recovery has stumbled; and yesterday the company announced a \$27m restructuring charge.

It would make a change, disgruntled investors might say, for the company's recent history has been a catalogue of disappointments. A few years ago, Bausch & Lomb's shareholders were enjoying rich rewards thanks to rocketing sales of contact lenses, its range of lens care products, and its classic Ray-Ban sunglasses such as the Wayfarers and Aviators.

That started to go wrong in 1994, when net profits tumbled from \$156.5m to \$13.5m because sales of Bausch & Lomb's contact lenses and sunglasses failed to meet projections.

Faced with a worldwide glut of its products, the company had to bear the cost of buying back surplus inventories from distributors, or cutting prices to clear the unwanted goods. Later, the US magazine Business Week alleged that the glut arose because Bausch & Lomb foisted large quantities of products on to its distributors in late 1993 to lift its results.

The magazine claimed the distributors were told they need only pay for the products when they were sold, yet Bausch & Lomb booked them as sales immediately. The

move allegedly backfired when the distributors proved unable to shift the goods.

Bausch & Lomb acknowledged that certain items were inappropriately recorded as sales, but said it did not believe they were material to its 1993 results. However, the Securities & Exchange Commission has since started an investigation into the company's accounting practices. In October, Bausch & Lomb's board set up a special committee of outside directors to conduct its own inquiry.

Last year, Bausch & Lomb had hoped to bounce back from these misfortunes. But although the first three-quarters of 1995 appeared to mark a strong recovery from the previous year's poor results, the company warned last month that fourth-quarter earnings would be only 40 to 80 cents a share, far below the 75 cents predicted by analysts.

Share price relative to the S&P Composite

Source: FT Data

Mr Daniel Gill, chairman and chief executive for the past 13 years, tried to counter this setback by announcing a three-year strategic plan aimed at putting the company back on track. He also froze his top executives' pay and asked for his own pay to be cut by 10 per cent until earnings reached "an acceptable level".

By this time shareholders had had enough. After a stormy meeting with institutional investors last month, Mr Gill succumbed to the inevitable and offered his resignation. The board appointed a potential successor by promoting Mr William Carpenter, a senior executive who had joined only nine months earlier, to the post of president and chief operating officer.

According to Wall Street analysts, the cause of Bausch & Lomb's problems lie in its slowness to recognise important changes in its key markets, particularly that for soft contact lenses.

Contact lens wearers prefer new lenses because they are more comfortable and give better vision. Recognising this, Johnson & Johnson, Bausch & Lomb's big rival in the business, invested heavily in technology that enabled it to produce disposable lenses at an attractive price, leaving Bausch & Lomb trailing with an out-dated product.

Meanwhile, Bausch & Lomb's lens care solutions suffered from a combination of private label competition and the trend to disposable lenses,

which required less care. And the Ray-Ban division was hit by a shift in fashion from classic sunglasses towards rapidly-changing designs and racier, sports-oriented styles such as those made by the California-based Oakley.

Bausch & Lomb is now, it belatedly, reacting to these developments. It has come up with its own disposable lens called the SoftLens66 and is developing ways of mass-producing it; it is building a new family of sunglass brands aimed at the faster-growing portions of the sunglasses market; and it is managing its lens care business for cashflow and moderate growth.

It is also cutting costs. Yesterday the company announced it would take a restructuring charge of \$75m, or 30 cents a share, against fourth quarter earnings to cover the cost of

plant closures and reorganizations aimed at restoring the loss-making contact lens business to profit. It also said it was axing 35 headquarters jobs and selling one of the two company jets.

However, Mr Lawrence Kusch, analyst at Goldman Sachs, says the biggest concern remains the contact lens business, where Johnson & Johnson is planning to spend close to \$400m on new manufacturing capacity in the next three to five years.

Bausch & Lomb is hoping its contact lens business will be generating \$75m a year in operating profits by 1998. "But when you have a competitor out there like Johnson & Johnson," says Mr Kusch, "you have to ask how easy that is going to be."

Richard Tomkins



Films such as the Blues Brothers gave cult status to Ray-Bans

American General to lift loan-loss provisions

By Richard Waters

American General, the US financial services group, said yesterday it would add \$20m to its provisions against loan losses, the latest sign that concerns about credit quality in consumer lending are beginning to invade the US financial industry.

The company, whose biggest operations are in insurance, said the provision would lift its allowance for loan losses at the end of 1995 to almost \$600m in all, or 5.9 per cent of its receivables. A year before, the provision had stood at \$526m, or 2.9 per cent of receivables. The provisions relate to the group's consumer finance arm.

American General's move follows indications from the company in recent months that it expected bad debts to increase.

It has been one of a small number of companies in the consumer finance industry to report a marked deterioration in credit quality.

An increase in bad debts among consumers has also been apparent in official data in recent months, prompting warnings from some Federal Reserve officials that banks and others may have been too aggressive in their pursuit of new borrowers.

Credit card debt in the US increased by more than 25 per cent last year.

<p>October 31, 1995</p> <p>Banco Itaú S.A.</p> <p>has acquired interests in</p> <p>Banco Francês e Brasileiro S.A.</p> <p>and other selected subsidiaries of</p> <p>Crédit Lyonnais</p> <p>UBS Securities Inc. acted as financial advisor to Banco Itaú in connection with this transaction.</p> <p>UBS Securities Inc.</p>	<p>November 18, 1995</p> <p>Unibanco - União de Bancos Brasileiros S.A.</p> <p>has acquired selected assets, liabilities and subsidiaries of</p> <p>Banco Nacional S.A.</p> <p>UBS Securities Inc. acted as financial advisor to Unibanco in connection with this transaction.</p> <p>UBS Securities Inc.</p>
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In accordance with the standard conditions relating to the payment of the undermentioned dividends, payments from the office of the United Kingdom Registrar will be made in United Kingdom currency at the rate of exchange of £5.4966 South African currency to £1 United Kingdom currency, this being the first available rate of exchange for remittances between the Republic of South Africa and the United Kingdom on 9 January 1996, as advised by the companies' South African bankers.

The United Kingdom currency equivalents of the dividends are therefore as follows:

Name of Company (All companies are incorporated in the Republic of South Africa)	Dividend No.	Date Dividend Declared (1995)	Amount per share (cents)
Gold Fields Coal Limited	165	6 December	15.98400p
De Beers Consolidated Limited	45	12 December	8.88007p
Gold Fields of South Africa Limited (convertible redeemable cumulative preference shares)	23	12 December	25.73214p
Koel Gold Mining Company Limited	52	12 December	7.99204p

Lenders Office and Office of United Kingdom Registrar:
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Greenwich House
Francis Street
London SW1P 1DH

per pro GOLD FIELDS CORPORATE SERVICES LIMITED
London Secretaries
S.J. Dunning
Secretary

10 January 1996

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US\$70,000,000 Tranche A
Floating Rate Notes due 2000
US\$50,000,000 Tranche B
Floating Rate Notes due 1996
For the interest period from 11 January 1996 to 11 July 1996 the Notes will bear interest as follows:
Tranche A at 6.03213% per annum
Tranche B at 5.98279% per annum
Interest payable value 11 July 1996 will be as follows:
Tranche A:
US\$307.59 per US\$1,000 Note
US\$3,075.94 per US\$10,000 Note
Tranche B:
US\$302.94 per US\$1,000 Note
US\$3,029.38 per US\$10,000 Note
Agent: Morgan Guaranty Trust Company
JPMorgan

Notice of Redemption Proceeds in respect of The Mortgage Bank and Financial Administration Agency of the Kingdom of Denmark
(Kongeriget Danmarks Hypothekbank og Finansforvaltning)
Yen 20,000,000,000
6% Dual Currency Bonds due 1996, Series 139
NOTICE IS HEREBY GIVEN that, pursuant to Condition 6 (e) of the Bonds, the Calculation Agent has determined the Rate to be Yen \$105.20 = U.S. \$1 and consequently has determined a Mandatory Redemption Amount of Yen \$10,000,000,000 per Yen \$10,000,000,000 Bond.
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COMPANY NEWS: UK

Sainsbury chief splits posts to try and halt decline in volumes

Christmas sales fail to please

By Neil Buckley

Differing experiences in the retail sector were reflected in announcements yesterday by three leading companies in the market.

Both Next and Dixons reported strong Christmas seasons whereas J Sainsbury shook up senior management and redefined its chairman's role in a move designed to halt the decline in sales volumes and market share.

Next, the clothing retailer and mail order group, said strong Christmas trading had helped produce another set of good sales figures for the second half of 1995.

Dixons, the UK's biggest electrical retailer, reported a 41 per cent increase in interim pre-tax profits and strong Christmas trading. However it said its shares fell sharply as it failed to meet the best City forecasts.

Mr David Sainsbury moved to divide his role of group chairman and chief executive of the UK's biggest grocery retailer but created two chief executives to head different sides of the business.

The move failed to satisfy institutions and analysts who had called for a clearer split and the appointment of a single group chief executive. That, coupled with confusion over a statement from Sainsbury which did not fully explain the changes, caused the shares to slip to 388p.

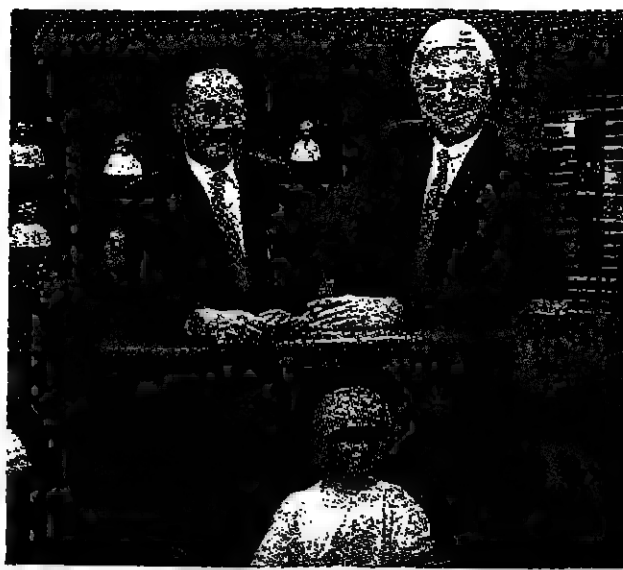
At Next total sales in the high street retail division from July 30 to December 30 rose 13 per cent, from selling space which increased 4.5 per cent. Sales in Next Directory, the mail order business, were up 17 per cent.

However the shares fell 16p to 437p, as it failed to match the City's most optimistic forecasts of a double-digit like-for-like sales increase in the retail division.

Mr David Jones, chief executive of all Next's businesses - women's wear, men's wear, children's wear and home furnishings - had been equally encouraging.

But he warned that consumers remained highly cautious and selective. "People are not eager spenders. But they look around and they buy value and they buy quality", he said. Next's two-week post-Christmas sale had gone well, and the spring and summer ranges were already being introduced into stores.

Dixons reported profits for the 28 weeks to November 11 up from £26.6m to £37.5m (£89m), while sales for the first eight weeks of the second half, including Christmas, increased 38 per cent on total and 10 per cent on a like-for-like basis, excluding new stores. The shares, which, in common with many large retailers, have performed strongly in recent weeks, fell 14½p to 408½p.



John Clare, right, and Robert Shrager, Dixons' finance director

Analysts said reports of strong Christmas trading had pushed expectations for retailers' trading statements too high.

"There's no way you could make a negative comment about anything Dixons said today," said Mr Tony Shire, retailing analyst at BZW.

Group turnover increased 15 per cent from £745.7m to £855.7m. Sales in Dixons, the high street chain which is being focused on "personal" and "portable" electronics such as cameras, personal hi-fi and

mobile phones and laptop PCs grew 11 per cent in total to £282m. Like-for-like sales rose 9 per cent, compared with a decline of 2 per cent in the comparable period.

Mr John Clare, group chief executive, said Dixons had benefited from the change of focus, and from store refurbishment. In Currys, the out-of-town superstore division which is focused on larger brown and white goods, total sales increased 15 per cent to £464m. Like-for-like sales were up 10 per cent, the best performance for some years.

Vibroplant sells US offshoot to Primeco for \$69m

By Peter Pearce

Shares in Vibroplant climbed 7p to 81p yesterday as the plant hire group announced it was to sell American Hi-Lift, its US operations, to Primeco for \$69.8m, including debt.

In the interim results to September 30, pre-tax profits of the US side increased sharply to £2.81m (£784,000), compensating for the downturn to £1.87m (£3.43m) from UK operations and enabling the group to report a 14 per cent pre-tax profit rise to £3.68m. However, Mr Jeremy Pilkington, chairman, said that Vibroplant's three-to-five-year aim was to achieve leadership in its markets in the UK: that put the sale on the cards.

He added that the selling price was a high one because the business was performing well, having benefited from

£22m of capital expenditure in the 18 months to September 30. American Hi-Lift hires and sells aerial lift equipment and is mainly represented in Texas, California, Florida and Georgia.

The selling price of \$46.5m consists of a pre-sale dividend of \$15m, a management charge of \$1.7m and \$29.8m cash. Debt at November 30 was \$22.3m.

The consideration will wipe out Vibroplant's borrowings (excluding finance lease debt) and will leave the group with £20m of cash, before any tax is payable on the sale. Mr Pilkington, whose family controls some 51 per cent of group equity, said the money would help the UK operations grow organically and by acquisition. He thought the UK plant hire market was "tough and getting tougher, with volumes down and prices off".

Float discussions stepped up by FI

By Paul Taylor

FI Group, the private computer services group, is stepping up consultations with its 1,500-strong workforce about a possible flotation.

The group, which also announced a 38 per cent increase in first half pre-tax profits to £2.09m (£3.2m) has appointed UBS in addition to Grantville, its existing merchant bank, as financial advisers and has launched a nationwide roadshow to explain the advantages and disadvantages of flotation.

About 80 per cent of the company's employees are shareholders, controlling 54 per cent

of the equity. No timetable has been set, although prospects for an early move may have been enhanced by the positive market reception to the CMG flotation last month, and the latest results.

Turnover for the group, which provides a range of "outsourced" IT services and training, rose 32 per cent to £37.4m in the six months to October 31, while operating profits increased 38 per cent to £1.97m.

Mr Hilary Cropper, chief executive, said 1995 had been a year of high growth with 14 large customers added in the second half and a particularly strong order intake.

Granada and Forte on final leg of bid race

By David Blackwell and Scheherazade Darnashidhi

The takeover battle between Granada Group and Forte, the UK's largest hotels company, intensified yesterday as the two groups set out on the final leg of the race to win investor support.

Granada, the TV, leisure and catering group which has raised its hostile bid to £2.78bn, called on Forte to clarify the "muddled thinking" in its defence, particularly over dividends. The hotels group accused Granada of abandoning its "previous so-called strategy" and becoming a forced seller of assets.

Meanwhile, institutional shareholders in London and Scotland were preparing tough questions for both sides.

Some were incensed by Granada's promise of a £50m payment to buy out the voting control of the Council of Forte.

One institution described the figure as "considerably out of court". Another said that the sum, coming out of sharehold-

ers' pockets, suggested that Forte shares had been worth 5p less than previously believed.

Several institutions said that if Forte retained its independence and then sought to buy the council's voting rights, they would not support the offer of a similar sum.

Granada shares rose 16p to 653p yesterday, with large purchases by several institutions, including Mercury Asset Management, MAM, which also bought Forte shares yesterday, could play a pivotal role in the outcome as it holds 14 per cent of Forte and 14.5 per cent of Granada.

Forte shares were up 5p to 380p - close to Granada's cash alternative of 382p.

Granada attacked Forte's dividend promises, suggesting that in order to match Granada's dividend cover of 3.5 times, Forte's pre-tax profits would have to be £287m - an increase of 147 per cent. In its defence document Forte said it would pay a dividend for this year of 8.5p on forecast pre-tax profits of £190m.

Börjesson will step in at Rexam

A new chief executive and non-executive chairman were announced yesterday by Rexam, ending speculation over the two top jobs at the paper and packaging group, a writer Christopher Price.

Mr Jeremy Lancaster, 69, who steps down from the board of Wolsey, the building materials group, in July, will become chairman of Rexam on the retirement of Mr Mike Woodhouse at the annual meeting in May.

Rexam, which has issued two profits warnings in four months, also named Mr Rolf Börjesson, 53, as chief executive. Mr Börjesson, who has been the chief executive of PFM, the Swedish packaging group, since 1987, he replaced Mr David Lyon, who is retiring in June, but will continue as a non-executive director.

Kingfisher to pay £59.3m for 20% holding in BUT

By Peggy Hollinger

Kingfisher, the high street retailer, is to expand in France through a £59.3m deal to buy a 20 per cent stake in BUT, a furniture and electrical goods retailer.

Mr Geoff Mulcahy, chief executive, said the deal was a "real opportunity, and a sensible way to build on the success of Darty [France's leading electrical goods company which is a Kingfisher subsidiary]". It is understood Darty

had been seeking a stake in family-owned BUT for some time.

Shares in Kingfisher fell 16p to close at 544p. The fall was initially sparked by fears over the group's trading statement, due next week, after a disappointing profits increase yesterday from rival Dixons, the electronics group.

However, some analysts also suggested that the deal to take a stake in BUT, which has 282 mixed format stores, had left Kingfisher vulnerable to crit-

icisms of overpaying. Kingfisher has the right to take control after two years at a price to be determined.

"It looks like they are paying a very full price, for what is a very good business," said one analyst. "But it is difficult to justify in terms of return on capital."

The two companies are very different retailers, with BUT heavily driven by promotions. Last year, BUT made profits of £23.9m on sales of £1.1bn, including fees from franchisees.

Whitbread trading on target

Both sales and profits of Whitbread for the Christmas period were in line with expectations and ahead of last year, although market conditions were variable, said Mr Peter Jarvis, chief

executive. Outlets in the high street and on retail parks performed most strongly.

He said the beer side achieved sales volumes significantly ahead of last year.

DIGEST

CRH spends £38m in US and Europe

CRH, the building materials group and one of the Republic of Ireland's largest companies, has announced a package of acquisitions and investments worth £38m (£60m). It is spending £14m in the US to expand manufacture of masonry products at its Arizona and Indiana plants, to build a new concrete pipe plant in North Carolina and install a glass laminating line at its Tampa architectural glass plant in Florida.

CRH is also investing £12.4m in mainland Europe. This includes a £5.3m purchase, including debt, of Grillo Bauysteme, a German rooflight manufacturer. CRH has also bought Vahofarm, a Belgian manufacturer of extruded polystyrene insulation in a deal worth £35.5m.

Keyline, the company's UK builders' merchants subsidiary, also announced the purchase of a further 38 branches for a total cost of £11.8m. This increases the size of Keyline's branch network to 100.

Andrew Taylor

Tarmac/Wimpey nearer swap

Tarmac and George Wimpey are on the verge of signing contracts to swap their housebuilding, quarrying and contracting businesses, allowing the biggest shake-up this century of the UK construction industry to proceed.

Due diligence studies have almost been completed by both groups, with only one or two marginal issues to be resolved, none of which would prevent an asset exchange proceeding.

Contracts could be signed as early as next week. A circular would then be sent to shareholders detailing terms of the transfer.

Andrew Taylor

Sema drops Cisi buy

The planned purchase of Cisi, the French systems integration and outsourcing company, by Anglo-French computing group Sema has been abandoned after unions representing Cisi employees rejected the sale. The deal was thought to have been worth about £60m.

In a brief statement issued yesterday, Sema said that negotiations between the two companies had been terminated "at least for the time being". Sema announced the deal in mid-October.

The failure of the talks is a blow to Sema, which had intended the purchase of Cisi - the computer services arm of the Commissariat à l'Énergie Atomique, the French government agency - to strengthen its interests in the defence and space technology sectors.

Patrick Harverson

Aon buys insurance portfolio

AA Commercial Insurance Brokers has sold its insurance portfolio to Aon, the US-based broking group, for an undisclosed amount.

The operation is estimated to have turnover of about £750,000 and is likely to have been sold for about £1m. Mr Mark Wood, managing director of AA Insurance, said he was anxious to concentrate on its "core" business as a personal lines intermediary.

Ralph Atkins

£6.5bn vintage year for IT deals

By Alan Cane

1995 was a vintage year for mergers and acquisitions in the information technology business, with record numbers of transactions in Europe and the UK. M&A experts believe 1996 will prove at least as good as the drive towards globalisation in the industry continues. According to Regent Associ-

ates, which specialises in IT acquisitions and alliances, some 349 acquisitions were announced in 1995, a 23 per cent increase over the previous year.

The deals were worth a combined \$6.5bn, 49 per cent ahead of 1994.

Mr Peter Rowell, Regent Associates' managing director, said the communications mar-

ket was especially active. "US companies in particular are ensuring that they have access to the latest ISDN (high transmission capacity) and Internet products, and are prepared to pay premium prices for companies which own leading edge technologies," he said.

The largest deals were Cable and Wireless's purchase of 45 per cent of Vebacom of Germany for £552m, and the £573m purchase of SBC Cablecomms by TeleWest, the UK-based cable operator.

Regent said the software and services sector was busiest, with almost half the deals, but the communications sector showed the greatest growth.

The period was also notable for substantial rationalisation in the electronic systems and components distribution sector. "Suppliers are recognising the importance of economies of scale in countering the effects of reducing prices," said Mr Rowell. "The newly floated Datronsch was one of the most active acquirers, with five transactions in four countries consolidating its position

as a leader in memory distribution." If the first week of the new year was an indicator, M&A activity would be stronger than in 1995, he added.

Merger activity in Europe was now several times greater, according to Broadview Associates, the US-based M&A specialist.

It said that smaller European firms were looking for international partners to deliver the capital and resources not readily available through flotation or venture capital. "For many large international companies, acquiring successful European firms brings needed specialist skills and proven technologies."

A result has been a continuing decline in the number of top European-owned IT companies. In 1989, 10 of Europe's top 30 software houses were subsidiaries of US firms; by 1994 the number had almost doubled to 19.

According to the publication System House, there is now no wholly owned UK software and services company among Europe's top 25.

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FT Surveys

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a company incorporated in the Republic of Poland

The undersigned acted as financial advisers to Tesco Plc

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DIVIDEND NOTICE

At the Annual General Meeting held on December 28, 1995, it was decided to pay a dividend of US\$ 0.10 (cents) per share on or after January 26, 1996 to shareholders of record on January 4, 1996 and to holders of bearer shares upon presentation of coupon no 2.

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TECHNOLOGY

Electric cars get a plug

Ford and Chrysler are collaborating on a common charging system for the electric cars expected to take to California's roads later this decade. The aim is to avoid the emergence of competing charging systems which would make it more difficult for electricity utilities to install a viable recharging infrastructure.

"The goal is to avoid the VHS versus Beta problems we saw with early video tape technology," according to John Wallace, director of Ford's electric vehicle programme. A key feature of the company's charging system is a connecting plug designed to be safe in all weather conditions.

It was designed and developed by SCI Systems, the US electronics contract manufacturer, to outline specifications agreed jointly between Ford, Chrysler, five other car makers, electricity utilities and the California Air Resources Board, which is in control of the state's clean air legislation. General Motors has developed a separate system through a subsidiary, Hughes.

It is intended that the group's equipment will serve as the basis for legislative standards to be drawn up by the US's Society of Automotive Engineers and to be proposed for international standards development.

The working council is pressing ahead with the development of a charging infrastructure despite the air resources board recently backtracking on legislation which would have required 2 per cent of a carmakers' sales in California to be of "zero emissions vehicles" (ZEVs) starting in 1998.

Meanwhile, Ford is advancing its overall design and development capabilities through a new technology relationship with Structural Dynamics Research Corporation of the US.

SDRC is supplying Ford with its latest computer-aided design, manufacturing and engineering software, services and processing to enable Ford to integrate its design automation under its so-called "CSP" programme.

John Griffiths

Drug testing can make or break a pharmaceuticals company. UK company Boots, for example, sold its drugs business in 1984 after the failure in the final stages of testing for its heart drug Manoplax.

US biotechnology company Synergen collapsed in the same year when its septic shock drug failed at a similar stage. Other biotech companies have succumbed to similar fates.

At the same time, the people good at running clinical trials can make fortunes for their employers. Every drug that reaches the top 100 best-sellers can count on eventual revenues of \$1m (\$900,000) a day. Since the lifespan of a drug is limited to 20 years of patent protection, each day cut from testing creates an extra day of patent protected sales. An extra week means a lot of extra revenue.

According to the industry-sponsored UK Centre for Medicines Research, it takes 11.4 years for a typical drug to pass through basic research, clinical testing and regulatory approval. The time needed for basic research may now be getting shorter, thanks to a better understanding of the structure and functions of drug molecules.

At the same time, regulators are working more quickly, partly under pressure from patient lobby groups and partly as a result of computer analysis of drugs trial results.

The net effect, according to Boston Consulting Group, the management consultancy, has been to increase the proportion of pre-product launch time taken up by clinical trials from 46 per cent in the 1970s to 55 per cent in the early 1990s.

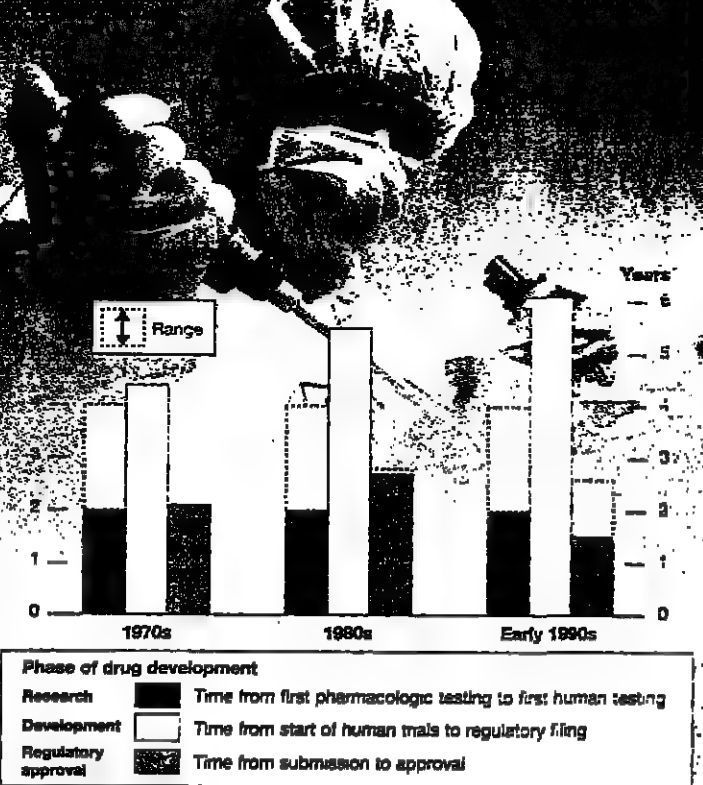
Stuart Walker, director of the Centre for Medicines Research, says that drugs companies have woken up to this problem. "The aim for the main companies is to cut the time a drug spends in clinical trials from almost seven years to five," he says.

Yet clinical trials managers face increasing pressures to lengthen, not shorten, trials.

Regulators demand ever more rigorous tests with more people and greater statistical reliability. According to Peter Farrow, senior director of European clinical development for US drugs company Pfizer, "the average amount of data included in the submission to regulators is up four-fold over the past decade".

Pharmaceutical marketing departments want extra information about a drug's performance. If economic data show that a new drug can cut costs elsewhere in healthcare - perhaps in allowing a hospitalised patient to go home sooner - they can charge a higher price. They also want quality of life data. For an arthritis drug to be put on a hospital's list of first choice drugs, it is not enough that a

Getting a drug to market



Testing times

Drugs companies are being forced to become more efficient at drug trials, says Daniel Green

patient has less pain and more mobility. The drug's effect must be measured on scales that cover everything from psychological well-being to whether the patient can carry shopping home.

Senior management wants to move into untapped markets with drugs for conditions that are poorly treated. But many of these "new" diseases act slowly. Jörg Reinhardt, senior vice-president of international development at Swiss drugs company Ciba, says it can take two-and-a-half years to conduct a single large-scale trial on a disease such as Alzheimer's.

Fortunately for the industry, there is plenty of room for improve-

ment, says one senior pharmaceutical industry watcher. "They [drugs companies] have been inefficient in the past because they have been too successful. They have been able to make money without trying to become more efficient."

At the core of the effort to improve is information technology. Reinhardt says a typical large drugs company spends \$20m-\$30m on information technology in capital costs alone.

The aim is to allow data to be collected electronically at the hospital. The data can then be transferred to a central location and analysed rapidly. The period between the end of a trial and the comple-

tion of statistical analysis can be cut from months to weeks. Reinhardt says the total time consumed by trials could eventually be cut by 20 per cent or 30 per cent.

In addition, fewer different trials are being conducted. National regulators are increasingly willing to accept results from trials held in foreign countries. Companies have found it cheaper to conduct all trials to the same standards, even if this means using higher standards than might be necessary in some markets.

The increasing importance of clinical trials has triggered the emergence of a new industry, contract research organisations (CROs), which specialise in running trials.

CRO sales are rising at 15 per cent a year, according to Boston Consulting Group. This year's revenues in the US alone will be \$1.6bn. CROs are no cheaper than in-house drug development, says Farrow. But they are faster because the drug company does not need to recruit staff to run the trials.

To move beyond the changes that are already under way, both in-house drug developers and CROs are beginning to pick apart the components of clinical trials. Some changes are simply adopted from other industries. Walker says benchmarking - in which several companies' methods are compared to try to identify best practice - has caught on in the drugs industry as never before.

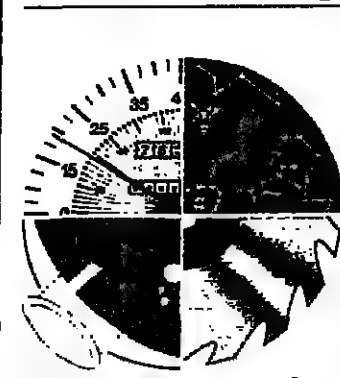
Elsewhere, the very basics of trial design are being questioned. Geoffrey Tucker, from the Department of Medicine and Pharmacology at Sheffield University in the UK, last year questioned the standard practice of recording the responses of patients to one size of dose. A range of doses, to try to take account of differences in the metabolism between individuals, might be more difficult medically and statistically, but it could be more economical.

That still leaves the question of whether to bother researching drugs in disease such as Alzheimer's, where testing can take much longer than with, say, antibiotics.

Increasingly, companies are taking the more difficult option, largely because areas that are easy to test are already crowded. Companies that do so ensure their portfolio of drugs in development is balanced by research where testing is quick, such as in cancer or vaccines.

The feeling in the pharmaceuticals industry is that the work on improving the efficiency of drug testing has only just begun. Information technology will continue to spread. Contracting out to CROs will gain further in popularity. The push into new diseases will redouble the emphasis on benchmarking. The reward for success is \$1m a day.

Worth Watching - Vanessa Houlder



Plants using sulphur to fight fungus

Gardeners have long used sulphur on plants to curb fungal infections. Now scientists have discovered a mechanism by which a plant naturally accumulates sulphur to protect itself from disease.

When scientists from the Universities of Bath and Bristol in the UK investigated disease-resistant strains of cocoa, they found that sulphur was concentrated in tissues, such as the vascular system, likely to come into contact with pathogens from the roots. Cocoa is highly vulnerable to fungal infections, with a quarter of the world's production of cocoa lost to disease every year.

This is the first time that inorganic elements have been directly implicated in disease resistance, other than by strengthening plant cell walls, according to a report on the work in today's Nature.

University of Bath, UK, tel (0)1223 336326; fax (0)1223 336419.

Caught by 1bn images a second

German scientists have developed an ultra high-speed camera capable of recording 1bn images per second.

PCO Computer Optics, a Kehlheim-based company, and the Fraunhofer Institute for Material Physics and Thin Film Technology have designed the camera for studying extremely fast events such as ignition and combustion.

Although modern video cameras can record thousands of images per second, they are not fast enough to capture the exact sequence of rapid events, such as dispersion of carbon monoxide through an engine.

The high-speed camera uses four charged coupled device recording chips - the

photo-electric circuitry which transforms light into electronic data - instead of the usual one. It also uses a long-range microscope as a lens, which allows details as small as a few hundredths of a millimetre to be seen from a distance of 1m.

Fraunhofer Institute for Material Physics and Thin Film Technology, Germany, tel 351-6536104; fax 351-6536546.

Mould may plague "sick" buildings

Exact causes of "sick building syndrome", an ailment which tends to occur in sealed, air-conditioned offices, have proved difficult to pin down.

The complex nature of the problem has been underlined in work by the Georgia Institute of Technology which suggests that building materials are sometimes wrongly held to blame.

The syndrome, which causes irritated eyes, fatigue and itchy skin, is often associated with volatile organic compounds such as hexane, methylene chloride, benzene and acetone. These are usually assumed to be emitted from building materials, paints and cleaning supplies.

But the Georgia Institute of Technology found that the metabolic gases emitted from moulds and fungi growing inside buildings may be a significant source of these airborne volatile organic compounds.

Many of the volatile compounds produced by the cultured fungi were identical to those originating from solvent-based building materials and cleaning supplies.

Georgia Institute of Technology, US, tel 404 8943444; fax 404 8946883.

Program hits the right note on paper

A computer program that turns musical performances into printed sheet music could speed up the production of scores by composers, arrangers and publishers.

Sibelius Software, based in Cambridge in the UK, has already written programs which could write a score if the music was played in a precise fashion, one note at a time. The new program can distinguish between lengths of notes and variations in a performer's rhythm and speed.

Sibelius Software, UK, tel (0)1223 302765; fax (0)1223 331947.

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COMMODITIES AND AGRICULTURE

MMC milk market investigation called for

By Deborah Hargreaves

Northern Foods, one of the UK's largest dairy groups, yesterday called for a full investigation by the Monopolies and Mergers Commission into the supply of milk in England and Wales following the abolition of the government's statutory purchasing body in 1994.

The company said that Milk Marque, the voluntary farmers' co-operative that succeeded the Milk Marketing Board "has abused its monopoly position to increase raw milk prices without any regard to market forces".

The Office of Fair Trading is reviewing the milk market and will soon decide whether to refer the industry to the MMC.

Dairy companies have been very critical of Milk Marque's sales system as it resulted in price increases that cut into their profits. Many companies say they have been forced to close dairies and cut jobs.

Mr Neil Davidson, group executive of Northern Foods and president of the Dairy Industry Federation, said yesterday: "Our major complaint as processors is not that prices

are too high per se, but that the selling system Milk Marque has imposed on the industry allows it unilaterally to set the price of our raw material."

He told a select committee of MPs that prices had not been artificially low under the old selling system even though UK prices were among the lowest in the European Union. "The acid test is farm incomes and the UK was consistently at the top of the dairy farm league beaten only by Holland."

Dairy company officials also criticised Milk Marque for paying its farmers to produce

more butterfat when consumers favour low fat products. Mr Davidson said the milk board had been totally unresponsive to changes in consumer demands and farmers were getting the wrong signals over what to produce.

"Dairy companies have to get rid of this dollop of fat and will find the most profitable market for it," said Mr Davidson. That market had been in supplying butter to Russia over the past year, he said.

Mr Andrew Dare, chief executive of Milk Marque, later countered that this was not the

case. He said the milk board and now Milk Marque had changed its payments to farmers in favour of protein content rather than fat.

Mr Dare said the dairy industry's complaints about Milk Marque's selling system were "disgraceful". Milk Marque was forced to introduce a bidding system in the first place by the OFT because it controls more than 25 per cent of supply. "Nothing would give me more pleasure than to negotiate individually in the way the dairy companies want," he said.

Gold breaks the \$400 barrier

By Richard Mooney

The speculative assault on the gold price barrier at \$400 a troy ounce succeeded yesterday, when the London Bullion Market price touched a 29-month high of \$402 an ounce. But the speculators' triumph was short-lived. By the close the price had edged below that psychologically significant level on profit-taking and producer selling.

After languishing between \$370 and \$395 an ounce for most of last year, ending in London at \$387, gold suddenly caught the eyes of the US investment fund managers as the new year opened. They buying quickly had the metal poised for a foray into the \$400s, but in the absence of significant physical demand the final push was a little while coming.

In the event the option-covering that some analysts had suggested would be triggered by a move above \$400 appears not to have materialised, at least not in the quantity they had expected.

One analyst who has found the rally unconvincing is Mr Andy Smith of the Union Bank of Switzerland. He said in his commentary yesterday morning that hopes for an option-driven boost were misplaced. "Above all," he said, "the feeling that gold still has one foot in the grave is hard to shake."

Gold last breached \$400 in response to a well-publicised, concerted technical play by speculators. Sir James Goldsmith and Mr George Soros. But at that time, Mr Smith noted, physical demand for the metal had been buoyant.

London broker GNI suggested, meanwhile, that gold's strength was a reflection of the weakness of US equities. "The dominant focus of the bullion market at the moment is the US and therefore anything which is perceived to increase its attractiveness to investors will be seen as a reason to buy," it said in a market commentary.

EU malt exports may be reopened

By Deborah Hargreaves

The European Commission meets today to decide whether to re-open the European Union's malt exports following criticism from the British government over its handling of the malt market.

The commission stopped issuing licences for the export of malt just before Christmas as well as putting its system of export refunds on ice. Government officials believe the commission was responding to overheating in grain markets following its decision to impose export taxes on wheat and barley. Malt is made from high quality barley, but it is a specialised market and operates in a different way from other grain markets.

"Malt is different. Exports run over the whole year with regular customers, it is not opportunistic but I'm not sure we're getting our message across to the commission," said Mr Ivan Murrell, secretary of the UK Maltsters Association.

The commission has tried to exert increasing control over grain markets following the sharp run-up in world prices. Last year, the commission suspended export licences following requests to ship 1.4m tonnes of malt. It was concerned about the volatility in the barley market and also worried that too much was being exported.

However, the UK government estimates that traditional exports of malt are around 1.8m to 1.9m tonnes and that the commission risked squeezing out trade that was consistent with previous years' levels. "Some malting companies have lost 10 to 20 per cent of their long-term sales as customers in Japan and South Africa have taken their business elsewhere," said Mr Murrell.

The UK exports around 260,000 tonnes of malt outside the EU at a value of some £100m. Germany is the largest exporter of malt in the EU and along with Belgium is also concerned about the arrangements for exports.

Indian tea import debate still on the boil

Planters are resisting plans to release more quality leaf for export, writes Kunal Bose

The debate about whether India, the world's largest producer, should allow the import of tea refuses to die down. A core committee constituted by the Tea Board to recommend measures for raising India's share of global tea trade to 26 per cent by the year 2000 favoured the import of plain tea, so as to release a larger quantity of quality Indian tea for sale abroad.

But following the leaking of the committee's report the Indian associations of tea producers announced that they dissociated themselves from the committee since the report does not reflect their point of view. The free import of tea will not be in the interest of the local industry.

The reaction of the industry to the import suggestion was so strong that the Tea Board had to issue a clarification that there would be no tinkering with the existing policy of restricting the import of tea to the export processing zones or by the wholly export-oriented blenders for the purpose of re-export with a minimum value addition of 45 per cent.

Moreover, the board has constituted a three member committee consisting of Mr S.S. Ahuja, the board's chairman,

Mr R.K. Krishna Kumar, managing director of Tata Tea, India's largest plantation group, and Mr Harihar Parikh, former chairman of tea broker J. Thomas, to "redraft the

production of 730m to 735m kg. Taking into account the opening stock of about 20m kg, that will leave no more than 10m kg available for export, compared with last year's 148.6m.

"The free import of tea will not be in the interest of the local industry"

export strategy paper".

According to Mr S.K. Bhasin, chairman of the Consultative Committee of Plantation Associations, "the report of the committee is flawed since the thesis on free tea import has been built on the setback in Indian tea production and export last year and also in the current year. The shortfall in production in two consecutive years is attributable to adverse weather condition and the emphasis on making quality tea. The disintegration of the Soviet Union, which used to buy over 100m kg of tea from India, has been responsible for the fall in export. However, India is selling a lot more tea to the Commonwealth of Independent States in the current year than in 1994".

Whatever the reaction of the tea producers to the core committee's report, domestic consumption will take up nearly 600m kg of the current year's

And there will be no carry-over into the next season.

The committee has assumed that Indian tea production will not be growing fast enough to allow the country to export 300m kg in 2000 after taking care of a domestic demand, which is increasing at an annual rate of 3 per cent. For all practical purposes, the industry has given up chasing the century-old production target of 1,000m kg.

The CCPA is in agreement with the committee's observation that the increase in tea production has come about largely from the improvement in productivity. "We could have done much better on the production front had we been given the land that the CCPA has identified in each producing state for growing tea," said Mr Bhasin.

According to one estimate, an additional 50,000 hectares of land, mostly in the vicinity of

the existing tea estates, could be brought under tea cultivation. The total area under tea is now over 425,000 hectares.

According to Mr Krishna Kumar, "more important than chasing volume, our export effort should be focussed on higher unit price realisation by way of pushing as much tea as possible in value added form. It is time the world's largest tea producer had developed a few globally known brands. The important thing is how much foreign exchange we earn from tea export and not the volume of export. The planned launch of 'India Blend' by a consortium of producers with support from Tea Board in Russia and other CIS constituents is a move in the direction of promoting India's own brands of tea."

The Tea Board has also accepted the suggestion of the producer-exporters that there should be "geo-specific exporters' groups" to promote the sale of bulk tea as well as value added and branded tea in each important market. The markets that will get special attention are the CIS, Western Europe and Western Asia.

Import of tea will lead to a fall in domestic tea prices, particularly of the plain and inferior varieties," Mr Bhasin said.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Anonymous Metal Trading)

ALUMINIUM, 99.7 Purity (per tonne)

	Close	High	Low	Settle
Close	1608.5-10.5	1615.5		
Previous	1608.00	1605.4		
High/Low	1609/1605	1615/1600		
AM Official	1608.5	1614.5-5.0		
Kerb close		1614.5		
Open int.	233,897			
Total daily turnover	74,048			

ALUMINIUM ALLOY (per tonne)

	Close	High	Low	Settle
Close	1420-25	1430-5		
Previous	1410-20	1445-35		
High/Low	1420/1410	1445/1430		
AM Official	1415-20	1430-50		
Kerb close		1430-50		
Open int.	5,174			
Total daily turnover	1,408			

COPPER (per tonne)

	Close	High	Low	Settle
Close	862.5-3.5	865-5		
Previous	860-5	865-5		
High/Low	862.5/860	865-5/865		
AM Official	862.5-3.5	864-5		
Kerb close		864-5		
Open int.	32,038			
Total daily turnover	8,938			

NICKEL (per tonne)

	Close	High	Low	Settle
Close	7595-805	7710-30		
Previous	7575-85	7690-700		
High/Low	7595/7580	7710/7690		
AM Official	7595-80	7690-70		
Kerb close		7710-30		
Open int.	38,568			
Total daily turnover	10,143			

TIN (per tonne)

	Close	High	Low	Settle
Close	8235-45	8255-55		
Previous	8235-75	8255-55		
High/Low	8235/8230	8255/8250		
AM Official	8235-45	8255-55		
Kerb close		8255-55		
Open int.	13,290			
Total daily turnover	4,748			

ZINC, special high grade (per tonne)

	Close	High	Low	Settle
Close	1019-7	1029-40		
Previous	1019-15	1041-2		
High/Low	1019.5	1041/1038		
AM Official	1019.5	1034-5		
Kerb close		1043-4		
Open int.	77,288			
Total daily turnover	13,798			

COPPER, grade A (per tonne)

	Close	High	Low	Settle
Close	2638-43	2639-3		
Previous	2638-43	2639-3		
High/Low	2638-43	2639-3		
AM Official	2638-43	2639-3		
Kerb close		2639-3		
Open int.	158,200			
Total daily turnover	78,391			

LME ALUMINUM D5 (per tonne)

	Close	High	Low	Settle
Close	1545.7-3 mts	1542.5-6 mts		
Previous	1545.7-3 mts	1537.9-6 mts		
High/Low	1545.7-3 mts	1537.9-6 mts		
AM Official	1545.7-3 mts	1537.9-6 mts		
Kerb close		1537.9-6 mts		
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Kerb close				

MARKETS REPORT

Currencies range trade as market seeks direction

By Philip Gawth

The dollar performed steadily yesterday despite lack of progress in the budget talks and further weakness in the equity markets.

Earlier it had recovered overnight losses suffered in New York trading on Tuesday, prompted by pessimism over the budget. The dollar finished in London at DM1.4383, from DM1.4332. Against the yen it closed at ¥104.94, from ¥105.2. The absence of US data, with much of the federal government still in shut-down mode, has left the US treasury market without direction, and this has spilled over to the dollar which has taken its lead from the bond market in recent weeks.

The dollar's performance was helped by the continued weak tone of the D-Mark, amid widespread expectations that a further fall in official German interest rates this quarter is likely. The repo rate in Ger-

many fell at the weekly auction to 3.75 per cent, from 3.75 per cent.

The D-Mark was little changed in Europe, closing at L1.061, from L1.064 against the Italian lira.

Sterling slipped slightly against the D-Mark, hindered by the dollar's indifferent performance, and continued concern about the weak position of the ruling Tory government. It closed at DM2.2221, from DM2.2204. Against the dollar it finished at \$1.545, from \$1.5455.

The dollar is stuck in a trading range at the moment, with the upside capped by the lack of any progress on the budget talks, and the downside limited by the market's generally bearish view of the D-Mark.

Mr Chris Furness, currency strategist at IDEA in London, said it had been a "wild" sort of a day. The dollar first recovered in Tokyo and Europe, before pursuing an increasingly topsy-turvy path in late European and US trading.

In the absence of fundamental news, dollar bulls can take some solace from the charts. Mr Brian Marber, a London based technical analyst, notes that the three month and one year averages will "Golden Cross" at DM1.4260 within days. It will be only the fourth such event since what Mr Marber describes as the dollar's "major character-change" at the end of 1987.

"All three predecessors heralded long term dollar advances. Why not this time?" asks Mr Marber.

The rally in the gold price to a 22 month high was seen by some as being positive for the dollar, but even if there was little evidence in the price, More convincing was the argu-

ment that it would help "commodity" currencies like the Australian dollar, which finished at 74.66 US cents, from 74.6 US cents.

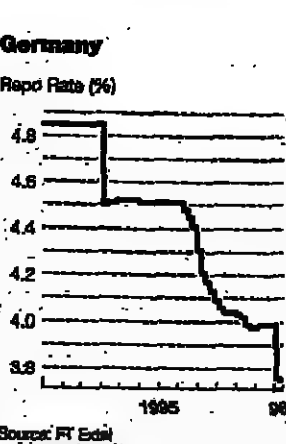
Mr Furness said the benefits to the South African rand (like Australia, South Africa is a large gold producer) would probably be more delayed, owing to speculation about easing of exchange controls.

which would unlock an outflow of capital.

There was agreement among analysts that yesterday's trading had been "messy". Mr Jeremy Hawkins, chief economist at the Bank of America in London, said it was presently "very easy to be bearish about a number of currencies, and increasingly difficult to be bullish". Some currencies, he said, were winning by default, rather than through any outright enthusiasm for the fundamentals, which might account for the recent range-trading.

Mr Hawkins said the 1995 German GDP figures today could well show static or negative GDP growth in the fourth quarter. "If Germany is struggling it has pretty sickly implications for the rest of Europe as well."

The D-Mark has been a "paragon of stability" in Europe, despite the continuance of weak economic data in Ger-



Source: FT Data

many, and increased expectation of lower interest rates. Mr David Cocker, economist at Chemical Bank in London, said: "This is because European Union issues are still at the heart of market thinking, and explains also why the Swiss franc will remain strong against the D-Mark, despite increasingly weak economic data, and the calls from exporters, and the Government, for a weaker franc."

The Swiss government acknowledged yesterday that the franc was overvalued - the real exchange rate index has risen by around eight per cent over the past year - but said the "interventionist" weak (it) is not conducive to success.

Other currencies

Other currencies

Other currencies

Other currencies

Other currencies

WORLD INTEREST RATES

January 10	Over night	One month	Three months	Six months	One year	Long term	Dis. rate	Repo rate
Belgium	3%	3%	3%	3%	3%	7.00	3.00	-
France	4%	4%	4%	4%	4%	4.45	-	5.85
Germany	3%	3%	3%	3%	3%	4.45	3.00	3.75
Italy	3%	3%	3%	3%	3%	5.00	3.00	3.75
Netherlands	3%	3%	3%	3%	3%	5.00	3.00	3.75
Spain	3%	3%	3%	3%	3%	5.00	3.00	3.75
Sweden	3%	3%	3%	3%	3%	5.00	3.00	3.75
Switzerland	3%	3%	3%	3%	3%	5.00	3.00	3.75
UK	3%	3%	3%	3%	3%	5.00	3.00	3.75
US	3%	3%	3%	3%	3%	5.00	3.00	3.75
Japan	3%	3%	3%	3%	3%	5.00	3.00	3.75
South Africa	3%	3%	3%	3%	3%	5.00	3.00	3.75

EURO CURRENCY INTEREST RATES

Jan 10	Short term	7 days notice	One month	Three months	Six months	One year
Belgium	3%	3%	3%	3%	3%	3%
France	3%	3%	3%	3%	3%	3%
Germany	3%	3%	3%	3%	3%	3%
Italy	3%	3%	3%	3%	3%	3%
Netherlands	3%	3%	3%	3%	3%	3%
Spain	3%	3%	3%	3%	3%	3%
Sweden	3%	3%	3%	3%	3%	3%
Switzerland	3%	3%	3%	3%	3%	3%
UK	3%	3%	3%	3%	3%	3%
US	3%	3%	3%	3%	3%	3%
Japan	3%	3%	3%	3%	3%	3%
South Africa	3%	3%	3%	3%	3%	3%

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Italy	3%	3%	3%	3%	3%	3%
Netherlands	3%	3%	3%	3%	3%	3%
Spain	3%	3%	3%	3%	3%	3%
Sweden	3%	3%	3%	3%	3%	3%
Switzerland	3%	3%	3%	3%	3%	3%
UK	3%	3%	3%	3%	3%	3%
US	3%	3%	3%	3%	3%	3%
Japan	3%	3%	3%	3%	3%	3%
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Sweden	3%	3%	3%	3%	3%	3%
Switzerland	3%	3%	3%	3%	3%	3%
UK	3%	3%	3%	3%	3%	3%
US	3%	3%	3%	3%	3%	3%
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UK	3%	3%	3%	3%	3%	3%
US	3%	3%	3%	3%	3%	3%
Japan	3%	3%	3%	3%	3%	3%
South Africa	3%	3%	3%	3%	3%	3%

POUND SPOT FORWARD AGAINST THE POUND

Jan 10	Closing mid-point	Change on day	Bid/offer spread	Day's high/low	One month	Three months	One year	JP Morgan index
Europe	1.5455	-0.0002	220 - 340	1.5455	1.5455	1.5455	1.5455	100.0
Australia	1.5455	-0.0002	220 - 340	1.5455	1.5455	1.5455	1.5455	100.0
Canada	1.5455	-0.0002	220 - 340	1.5455	1.5455	1.5455	1.5455	100.0
France	1.5455	-0.0002	220 - 340	1.5455	1.5455	1.5455	1.5455	100.0
Germany	1.5455	-0.0002	220 - 340	1.5455	1.5455	1.5455	1.5455	100.0
Italy	1.5455	-0.0002	220 - 340	1.5455	1.5455	1.5455	1.5455	100.0
Netherlands	1.5455	-0.0002	220 - 340	1.5455	1.5455	1.5455	1.5455	100.0
Spain	1.5455	-0.0002	220 - 340	1.5455	1.5455	1.5455	1.5455	100.0
Sweden	1.5455	-0.0002	220 - 340	1.5455	1.5455	1.5455	1.5455	100.0
Switzerland	1.5455	-0.0002	220 - 340	1.5455	1.5455	1.5455	1.5455	100.0
UK	1.5455	-0.0002	220 - 340	1.5455	1.5455	1.5455	1.5455	100.0
US	1.5455	-0.0002	220 - 340	1.5455	1.5455	1.5455	1.5455	100.0
Japan	1.5455	-0.0002	220 - 340	1.5455	1.5455	1.5455	1.5455	100.0
South Africa	1.5455	-0.0002	220 - 340	1.5455	1.5455	1.5455	1.5455	100.0

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Jan 10	Closing mid-point	Change on day	Bid/offer spread	Day's high/low	One month	Three months	One year	JP Morgan index
Europe	1.061	-0.0002	130 - 170	1.061	1.061	1.061	1.061	100.0
Australia	1.061	-0.0002	130 - 170	1.061	1.061	1.061	1.061	100.0
Canada	1.061	-0.0002	130 - 170	1.061	1.061	1.061	1.061	100.0
France	1.061	-0.0002	130 - 170	1.061	1.061	1.061	1.061	100.0
Germany	1.061	-0.0002	130 - 170	1.061	1.061	1.061	1.061	100.0
Italy	1.061	-0.0002	130 - 170	1.061	1.061	1.061	1.061	100.0
Netherlands	1.061	-0.0002	130 - 170	1.061	1.061	1.061	1.061	100.0
Spain	1.061	-0.0002	130 - 170	1.061	1.061	1.061	1.061	100.0
Sweden	1.061	-0.0002	130 - 170	1.061	1.061	1.061	1.061	100.0
Switzerland	1.061	-0.0002	130 - 170	1.061	1.061	1.061	1.061	100.0
UK	1.061	-0.0002	130 - 170	1.061	1.061	1.061	1.061	100.0
US	1.061	-0.0002	130 - 170	1.061	1.061	1.061	1.061	100.0
Japan	1.061	-0.0002	130 - 170	1.061	1.061	1.061	1.061	100.0
South Africa	1.061	-0.0002	130 - 170	1.061	1.061	1.061	1.061	100.0

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Jan 10	SPY	DMC	FRF	DM	IE	L	R	NG	IL	PLN	SEK	SVK	CS	Y	SEK
Belgium	100	16.50	16.57	4.862	3.715	3.717	3.446	1.40	50.44	40.00	3.225	2.188	4.811	3.351	3.517
France	100	16.50	16.57	4.862	3.715	3.717	3.446	1.40	50.44	40.00	3.225	2.188	4.811	3.351	3.517
Germany	100	16.50	16.57	4.862	3.715	3.717	3.446	1.40	50.44	40.00	3.225	2.188	4.811	3.351	3.517
Italy	100	16.50	16.57	4.862	3.715	3.717	3.446	1.40	50.44	40.00	3.225	2.188	4.811	3.351	3.517
Netherlands	100	16.50	16.57	4.862	3.715	3.717	3.446	1.40	50.44	40.00	3.225	2.188	4.811	3.351	3.517
Spain	100	16.50	16.57	4.862	3.715	3.717	3.446	1.40	50.44	40.00	3.225	2.188	4.811	3.351	3.517
Sweden	100	16.50	16.57	4.862	3.715	3.717	3.446	1.40	50.44	40.00	3.225	2.188	4.811	3.351	3.517
Switzerland	100	16.50	16.57	4.862	3.715	3.717	3.446	1.40	50.44	40.00	3.225	2.188	4.811	3.351	3.517
UK	100	16.50	16.57	4.862	3.715	3.717	3.446	1.40	50.44	40.00	3.225	2.188	4.811	3.351	3.517
US	100	16.50	16.57	4.862	3.715	3.717	3.446	1.40	50.44	40.00	3.225	2.188	4.811	3.351	3.517
Japan	100	16.50	16.57	4.862	3.715	3.717	3.446	1.40	50.44	40.00	3.225	2.188	4.811	3.351	3.517
South Africa	100	16.50	16.57	4.862	3.715	3.717	3.446	1.40	50.44	40.00	3.225	2.188	4.811	3.351	3.517

D-MARK FUTURES (MM) DM 125,000 per DM

Mar	Open	Sett	Change	High	Low	Est. vol	Open int.
Mar	0.6870	0.6875	+0.0002	0.7004	0.6850	11,190	88,840
Jun	0.7003	0.7014	+0.0002	0.7014	0.7003	1,100	5,100
Sep	0.7040	0.7040	+0.0018	0.7040	0.7040	1,100	5,100

SWISS FRANC FUTURES (MM) SF 125,000 per SF

INVESTMENT TRUSTS - Cont.

Notes	Price	High
Gowatt Oriental <input type="checkbox"/>	482	494 1/2
Gowatt Strategic <input type="checkbox"/>	289 1/2	294
Oriental <input type="checkbox"/>	443	448
Crisholm Home <input type="checkbox"/>	8	18
Group Dev <input type="checkbox"/>	44	53
Warrents <input type="checkbox"/>	19	19
HTR Awareness Sub <input type="checkbox"/>	98 1/2	107
Warrents <input type="checkbox"/>	41	52
Henderson Hybrid <input type="checkbox"/>	118 1/2	128
Warrents <input type="checkbox"/>	21	28
Henderson Signs <input type="checkbox"/>	368 1/2	380
Warrents <input type="checkbox"/>	129	134

High Joe Truck	98	127	128
Heard Growth 1000	98	127	128
Home BTL Style Co.	98	127	128

W & S UK Smaller Co's	178	178
W & S UK Smaller Co's	222	27
W & S UK Smaller Co's	105	165
W & S UK Smaller Co's	41	42
W & S UK Smaller Co's	94	102
W & S UK Smaller Co's	137	134
W & S UK Smaller Co's	82	81
W & S UK Smaller Co's	138	148
W & S UK Smaller Co's	54	86
W & S UK Smaller Co's	69	61
W & S UK Smaller Co's	24	29
W & S UK Smaller Co's	102	121
W & S UK Smaller Co's	35	67
W & S UK Smaller Co's	86	180
W & S UK Smaller Co's	67	80
W & S UK Smaller Co's	111	111

Units	142	148
Heavy & Steel Exp Cap	105	105
Warrantage	16	17

	5/11/94	5/15/94
Cu Le 2000	51194	51181
Inv & Sales ISS	101	182
Warehouse	28	28
Crv Payroll	117	144
Inv & Sales (H) Discovery	85	88
Warehouse	24	32
Keightm Charter	257	257
Keightm Dev	655	655
Keightm Eng	61	123
Warehouse	81	79
40 Yearl Cont	134	137
Keightm Equip Pk	841	841
Warehouse	28	271
Keightm Crass	277	279
Keightm 2nd Bldg	112	113
Keightm Smll	141	141
Low Debtment	533	555

Warrants	32	1/2
Len & St Lawrence St	173	1/2
Len Ave Growth Ltd	71	1/2

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High Atlantic Steel Corp. Jan
Urea Ltd. 2013.
Northern Iron

[illegible]

Andrew	10/10	10/10	10/10	10/10
Samuel	10/10	10/10	10/10	10/10
Val	10/10	10/10	10/10	10/10

Schneider Aids PA	100	114	
Warrants		400	
Schneider Inc Growth A	110	117	
Warrants		117	
Schneider Growth Dist	91	97	
Warrants		97	
Schneider USA Genl	74	100	
Warrants		40	
Sent American	100	171	147
East	91	97	20
Scottish Sav	20	97	20
Scott Mortgage	110	111	
Scottsdale Sav Crd		111	
Warrants		111	
Scott Value	15	117	17
Warrants		77	17
Seander Leds	100	40	10
Warrants		100	10
Sec Alliance	100	100	10

Trust of Prop	100	-2	210	179
Key Trust	100	+4	261	179

Strawberry	71	+2	120	52
Strawberry Cdn.	140	-7	176	122
Strawberry	172	-7	271	20
Strawberry Cdn.	271	7	117	85
Strawberry Cdn.	125	-1	120	108
Strawberry Cdn.	77	-	99	77
Strawberry	28	-	37	26
Strawberry & Value	247	-	25	30
Strawberry	250	-	250	161
Strawberry	16	-	16	16
Strawberry	55	-	21	13
Strawberry	287	-31	286	211

asset values supplied by Norwest Securities Limited
 * guide only. See guide to London Share Service

ENV TRUSTS SPLIT CAPITAL

200	222	230	158
201	239	317	245

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Dividend Income	327	17	72	103
Div Div Pl	71	2	2	3
Div Div				

...	46	80	44
... Dns Pp	294	294	294
... Dns Pp	186	186	186
... Dns Pp	219	219	219
... Dns Pp	207	207	207
... Dns Pp	180	180	180
... Dns Pp	73	73	73
... Dns Pp	134	134	134
... Dns Pp	92	92	92
... Dns Pp	172	172	172
... Dns Pp	83	83	83
... Dns Pp	122	122	122
... Dns Pp	86	86	86
... Dns Pp	83	83	83
... Dns Pp	83	83	83
... Dns Pp	127	127	127

204	204	204	204
109	109	109	109

to General Inc.	229	217	185
to Play Pl.	207		161
to C & W Inc.	180	186	149
to C & W Inc.	784		68
to C & W Inc.	132		116
to C & W Inc.	94	54	43
to C & W Inc.	40		26
to C & W Inc.	172	112	107
to C & W Inc.	83	84	51
to C & W Inc.	122	131	118
to C & W Inc.	86		86
to C & W Inc.	80	65	56
to C & W Inc.	177	166	147
to C & W Inc.	118	118	95
to C & W Inc.	34	48	33
to C & W Inc.	14	23	17

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FT MANAGED FUNDS SERVICE

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on 1-844-371-8223/8278 for more details.

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LONDON STOCK EXCHANGE

MARKET REPORT

More trouble building up for equity market

By Steve Thompson, UK Stock Market Editor

The US budget debate came back to haunt a UK equity market already suffering from political uncertainty. Wall Street's overnight 67-point slide in the Dow Jones Industrial Average was followed by another heavy sell-off which saw the Dow down more than 50 points shortly after the opening of US markets.

The slide in the US index gathered momentum, with the Dow dropping even further to register a 60-point decline 90 minutes after London had finished.

Investors' unhappiness with the short term prospects for bonds and

equities was contrasted by a keen appetite for gold, with bullion prices topping the \$400 an ounce mark for the first time since 1983.

But London's marketmakers were not too downhearted with the day's events. Many had been expecting a correction in equities and a retreat by the FT-SE 100 index to somewhere in the region of 3,650.

A trader said most of the big marketmakers had been running trading books modestly biased on the short side, anticipating increasing volatility across global markets.

At its worst, the Footsie got to within 11 points of 3,650, but it quickly stabilised and then rallied to end another extremely volatile

session well above the day's low.

At its final reading, the Footsie was 28.8 down at 3,671.5, extending the decline over the past two sessions to 49 points. There was no comfort either for the second liners, with the FT-SE Mid 250 index setting a net 31.4 off at 4,039.5.

There was not much help for equities from bonds, with gilts beginning the day marginally firmer and then seeing those gains gradually eroded. At the close, the 10-year gilt was around five ticks easier, US Treasury bonds endured another painful session after dropping almost a full point overnight.

Turnover in equities continued at its recent good levels, just failing to

reach the 900m-share mark and totalling 793.5m at 5pm. Non-Footsie stocks accounted for some 53 per cent of the overall figure. Customer, or retail, business on Tuesday was valued at a healthy £1.72bn.

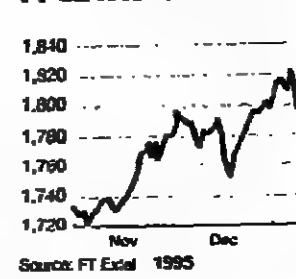
The turnover total was given a substantial boost by the hectic activity in shares in Forte, the hotels and restaurants group being hunted by Granada. Volume in Forte hit an all-time record 48m shares, with investors and institutions thought to be buying the stock aggressively as a cheap way into Granada. The view gathering momentum around the market yesterday was that Granada's increased offer for Forte was likely

to succeed. Forte and Granada took first and second place in the FT-SE 100 performance list.

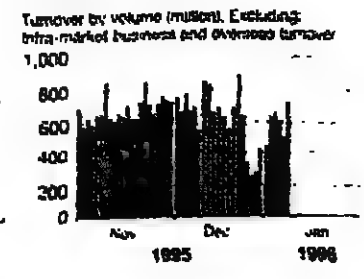
The Forte battle affected Ladbrokes and Bess, which fell on worries that they might get involved in a bidding war for Forte's Meridian and Exclusive hotels.

There was more disappointment in a retail sector still concerned with the profits warning issued by House of Fraser on Tuesday. Yesterday's trading news from Dixons and Next failed to excite the market, while Kingfisher's further expansion into electrical retailing in France left the shares sharply lower. Today sees trading updates from Boots, Sear's and Storehouse.

FT-SE-A All-Share Index



Equity shares traded



Indices and ratios

FT-SE 100	3671.5	-28.8
FT-SE Mid 250	4039.5	-31.4
FT-SE-A 350	1825.4	-14.3
FT-SE-A All-Share	1799.91	-13.44
FT-SE-A All-Share yield	3.80	(3.77)

Best performing sectors

1 Leisure & Hotels	+1.3
2 Household Goods	+0.2
3 Electronic & Elec	+0.2
4 Health Care	+0.2
5 Tobacco	-0.2

Worst performing sectors

1 Extractive Inds	-1.6
2 Oil Exploration	-1.6
3 Mineral Extraction	-1.6
4 Oil-Integrated	-1.5
5 Pharmaceuticals	-1.4

FUTURES AND OPTIONS

FT-SE 100 INDEX FUTURES (LFFP) £10 per full index point (APR)

	Open	Sett price	Change	High	Low	Est vol	Open int
Mar	3715.0	3692.0	-23.0	3720.0	3680.0	6295	6295
Jun	3700.0	3694.0	-6.0	3700.0	3700.0	1	1116

FT-SE MID 250 INDEX FUTURES (LFFP) £10 per full index point

	Open	Sett price	Change	High	Low	Est vol	Open int
Mar	4073.0	4050.0	-23.0	4073.0	4045.0	56	3312

FT-SE 100 INDEX OPTION (LFFP) £10 per full index point

	C	P	C	P
Jan	177	1½	129	2½
Feb	194½	8	150	13½
Mar	208	19	167½	29½
Apr	214½	37	177	48½

WORLD STOCK MARKETS

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1. The first section of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that proper record-keeping is essential for the transparency and accountability of the organization.

2. The second section outlines the specific procedures for recording transactions. It details the steps involved in capturing data, from initial entry to final verification, ensuring that all information is captured accurately and consistently.

3. The third section addresses the challenges associated with data management. It identifies common pitfalls, such as data loss or corruption, and provides strategies to mitigate these risks, including regular backups and secure storage protocols.

4. The fourth section discusses the role of technology in enhancing data management. It explores various software solutions and tools that can streamline the recording process, improve data accuracy, and facilitate easy access to information.

5. The fifth section concludes by summarizing the key points discussed and reiterates the commitment to maintaining high standards of data integrity and security.

DICES										US INDICES										AUSTRALIA (Jan 10 / A\$)											
		Jan 10	Jan 9	Jan 8	High	Low			1985/86			Jan 10	Jan 9	Jan 8	High	Low			1985/86			Jan 10	Jan 9	Jan 8	High	Low			1985/86		
wintra	04 17987 83	17767 43	17888 38	21/68			Japan					1198.18	1209.55				Indonesia														
2000000000							2nd 5000000000					1441.80	1389.55				Water Items														
22082	22082	22748	22748	22/00			Malaysia										Transport														
10043	10053	10016	10040	20/00			KLSE 2000000000										Oil Int.														
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NEW YORK STOCK EXCHANGE COMPOSITE PRICE

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NYSE COMPOSITE PRICES

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AMEX COMPOSITE PRICES

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AMERICA

US equities volatile in midsession trading

Wall Street

US share prices were extremely volatile yesterday morning as investors reacted to mixed earnings news and looked for bargains in shares that sold off sharply on Tuesday.

The Dow Jones Industrial Average fell more than 50 points in the first 40 minutes of trading, triggering restrictions on program trading. Those restrictions were lifted at late morning when the index moved within 25 points of Tuesday's closing level, but they were reimposed at 12.45 pm as the drop on Tuesday once again exceeded 50 points.

At 1 pm the Dow Jones Industrial Average had added a decline of 65.04 to Tuesday's 67.55-point drop, bringing the index to 8,065.09. That was its first close below 8,100 points since December 28.

The Standard & Poor's 500 was 7.29 lower at 902.17 and the American Stock Exchange composite slipped 4.81 to 636.78. Volume on the NYSE was heavy at 402m shares.

Technology companies were especially active in the wake of Tuesday's 3 per cent decline in

the Nasdaq composite, which is weighted toward that sector.

At the opening the Nasdaq fell another 1 per cent amid worries about poor fourth-quarter earnings brought on by weaker than expected results from Motorola that were released after the market closed on Tuesday. Later the Nasdaq rose 5 points above Tuesday's close, before retreating in the early afternoon.

By 1 pm the Nasdaq was off 6.22 at 992.59 and the Pacific Stock Exchange technology index had lost 0.7 per cent.

Motorola was at 48%, 4% lower than the official NYSE closing level, but 3% ahead of the 46% it fell to in afternoon trading on Tuesday. Meanwhile, Seagate Technology, which posted stronger than expected second-quarter earnings late on Tuesday, added \$2.44 at 48%.

In general, activity in technology shares was mixed. Microsoft recovered some of the 3% it shed on Tuesday, rising \$1.14 to \$81.4, and Sun Microsystems added \$1.41 to \$39.54, while Intel dropped \$1.14 to \$35.75. The overall index moved up 0.4 to 6,838.3, industrials gained 4.2 at 8,318.3 and golds rose 12.7 to 1,584.5.

in order to increase shareholder value.

Canada

Toronto was weak in midday trade, pulled lower by Wall Street, although it showed relative strength as shares recovered from their lows. The TSE 300 composite index was 11.88 weaker by noon at 4,900.77, up from an early low of 4,783.57, in very heavy volume of 55.3m shares. Barrick Gold added C\$4.04.

Arequipa Resources rose C\$2 to C\$8.4 after the gold and copper company announced assay results from its Flin Flin prospect in Peru. Hummingbird Communications, up C\$1.41 at C\$48, led a recovery in some of the high-technology companies.

SOUTH AFRICA

Johannesburg shrugged off the weaker overnight performance on Wall Street and nervousness over whether the bullion price would continue to climb, to leave the overall and industrial indices at record highs for the sixth consecutive session. The overall index moved up 9.4 to 6,838.3, industrials gained 4.2 at 8,318.3 and golds rose 12.7 to 1,584.5.

EUROPE

High-techs tumble on Motorola effect

The Motorola effect reassured itself as high-tech stocks tumbled in Europe. In Sweden, an embattled Ericsson repeated earlier forecasts that the fourth quarter of last year would produce higher profits than its counterpart in 1994, but its B shares still fell SKr9 or 7 per cent to SKr119.50 after an earlier low of SKr113.

HELSINKI'S Nokia A tested their 1995/96 low, bottoming at FM130 before Ericsson's encouragement took them back up to FM146, down FM7.20 or 5 per cent; the Hex index fell 24.52 or 2 per cent to 1,651.67.

IN VIENNA, meanwhile, shares in Austria Mikro Systeme International (AMS), which supplies Nokia with microchips, dropped Sch85 or 4.9 per cent to Sch1,650 as the ATX index fell by a percentage point, closing 10.57 lower at 1,019.57.

AMSTERDAM fell back through the 500 level as two of its high-tech companies suffered. Philips lost Fl1.90 to Fl60.70 and Baan, a computer software company, eased Fl5 to Fl167. The AEX index slipped 1.68 to 492.21.

STOCKHOLM turnover was very heavy at SKr5bn. This was because the market had more than Ericsson to worry about. One of its other big rivals, the pharmaceutical group Astra, said that market expectations for 1996 and 1997

were slightly too high, and that investors had not taken currency movements into account.

The news coincided with a strategic shift away from the drugs sector, and a Goldman Sachs investment letter which downgraded its 1996 and 1997 earnings forecasts for the company: from SKr16.20 to SKr15.40 and from SKr16.75 to SKr15.90 respectively. Astra A fell SKr13 to SKr131 and the Affarsvarlden General index by 36.1 or 2.1 per cent to 1,708.9.

FRANKFURT'S Dax index fell 11.16 to an this-indicated 2,340.31, but dealers said that it had held up well under pressure from Wall Street and from Merrill Lynch downgrades in the banking sector.

Turnover eased from DM10.3bn to DM9.5bn. SAP, the computer group, suffered from the general weakness of high-tech stocks in New York, the prefs losing DM10.80 or 4.7 per cent at DM221.30. But some cyclical maintained Monday's strength in spite of overnight weakness in the dollar. Hoechst rising DM6.50 to DM407.50.

Banks were weak for the second day in succession and Deutsche, downgraded by Merrill to below average from neutral, dropped DM1.38 or 2 per cent to DM58.56. Among other earnings downgrades for the sector, Merrill's Mr Ian McEwen cut Deutsche's 1996

FT-SE Actuaries Share Indices

Jan 10	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close
FT-SE Actuaries 100	1517.81	1515.45	1515.79	1511.80	1510.60	1509.95	1511.20	1510.99
FT-SE Actuaries 200	1597.94	1599.00	1599.08	1591.43	1590.32	1591.21	1591.86	1592.67

target from DM6 to DM4.60 a share, adding that its dividend yield was 30 per cent beneath that of its competitors, and that costs and tight interest rate margins were other problem areas.

target from DM6 to DM4.60 a share, adding that its dividend yield was 30 per cent beneath that of its competitors, and that costs and tight interest rate margins were other problem areas.

PARIS featured Eurotunnel, which recovered all of Tuesday's loss following a bullish presentation to analysts in Calais. The company, whose shares rose 30 centimes or 5 per cent to FF76.50, said that it was asking both the Parisian and London stock exchange authorities to mount an investigation into what it described as "short selling" of its stock. The group suggested that rumours, which had surfaced in both markets on Monday, had led to heavy selling of its shares.

The group also said yesterday that it expected higher 1996 sales, and said that there was no truth whatsoever in market rumours that the company might have difficulty in rescheduling its debt burden. The CAC-40 index finished

6.18 down at 1,910.11.

Another recovery was seen in Rhône-Poulenc, which had also been a loser on Tuesday following a profits warning, and the stock gained FF1.20 at FF102.

ZURICH extended the week's losses during a further day of profit-taking as foreign investors sold Swiss stocks after Morgan Stanley's recommendation on Tuesday to underweight Switzerland in favour of Germany. The SMI index fell 46.7 to 3,314.8.

CLARANT picked up SFR3 to SFR390 as the company attributed the underperformance of its share price since it was spun off by Sandoz last June to the weakness of the dollar. The chemicals group added that it expected higher 1996 profits and sales. Sandoz fell another SFR29 to SFR1,025, still pressured by Tuesday's downgrade by Goldman Sachs, while Roche certificates lost SFR135 to SFR1,280.

SWISS RE gave up another SFR25 to SFR1,280 on an

increasingly downbeat view on this year's prospects, after the insurer's strong performance in 1995.

MILAN was weak as the day's political manoeuvrings continued to generate much heat, but little light on the government's way ahead. The Comit index fell 6.14 to 587.42, while the real-time Mibtel index was 83 weaker at 9,382.

Sno, the food group, jumped 1.87 or 2.6 per cent to L3,484 on news that it had asked for a quotation on the bourse for its motorway restaurant chain.

Ferruzzi picked up L31 to L1,037 on the last day of trading in its rights.

ENI turned L63 weaker at L5,811 on profit-taking after its firm performance early in the week when the energy group attracted a number of brokers' recommendations.

ISTANBUL surged by more than 8 per cent as buying was supported by strong expectations that a conservative coalition government would be established.

The composite index added 2,486.97 at 42,497.90 as turnover doubled to TL18,390bn from Tuesday's TL5,170bn.

Brokers commented that lower rates in a Treasury bill auction helped to divert cash to the equity market.

Written and edited by William Cochrane, Michael Morgan and John Pitt

Latin America keeps eye on US

Mexican share prices recovered early losses and posted healthy mid-morning gains. The IPC index was up 16.44 at 2,973.90 in volume of 41m shares.

Equities were dragged down at the opening by the fall in the US markets, but bounced back later on optimism following a large reduction in domestic interest rates.

Although the peso opened weaker against the dollar following the rate fall, dealers said that it

looked as if the currency was now fundamentally stable.

SAO PAULO was in a gloomy mood and followed the later movements on Wall Street. By early afternoon the Bovespa index was off 477.28 or 1 per cent at 48,082.

Analysts said that concerns over the slow pace of the voting process in key constitutional reforms in congress also contributed to some downward pressure on the market.

ASIA PACIFIC

Wall Street, new issues weigh upon region

Tokyo

The setback on Wall Street on Tuesday, led by a sharp fall in high-technology stocks, depressed investors; the Nikkei average eased on profit-taking in spite of buying by overseas and individual investors, writes Eiko Terazono in Tokyo.

The 225 index closed 39.76 down at 20,512.32 after moving between 20,459.34 and 20,675.70. The decline in the dollar below Y105, due to prolonged bagging over the US budget, also weighed on sentiment.

Volume came to 674m shares, against 555m. The Topix index of all first section stocks reached 5.38 to 1,617.45 and the Nikkei 300 lost 1.38 to 303.37. Declines led advances by 565 to 507.

In London the ISE/Nikkei 50 index shed 5.48 to 1,422.02. Individual and broker buying was aimed at speculative favourites. Nishio Iwai, a trading company, was the most active issue of the day, rising Y38 to Y681. There were reports of a strong performance from the company's communications joint venture with Fujitsu, but Fujitsu fell Y30 to Y1180.

Nishio was followed by other speculative issues, including Kitagawa Iron Works, which rose Y19 to Y948, and Keisei Electric Railway, which lost Y15 to Y978 on profit-taking following its rise on Tuesday.

High-technology stocks lost ground, echoing New York. Sony dropped Y130 to Y6,690. Kyocera Y290 to Y7,570 and Toshiba Y12 to Y646.

Oil companies, which gained ground on higher crude oil prices earlier in the week, were generally easier. Mitsubishi Oil, however, rose Y3 to Y943 on reports that it had struck oil at its well off the southern coast of Vietnam.

Banks were lower on rising public criticism over the government's solution for the bad loans at the country's ailing housing loan companies. Sakura Bank shed Y30 to Y1,250.

In Osaka, the OSE average rose 35.36 to 22,158.58 in volume of 78m shares. Murata Mfg, an electronic parts maker, fell Y140 to Y3,740. Foreigners and individuals sold the stock due to the yen's appreciation.

Roundup

Wall Street and a major share placing from Sun Hung Kai Properties weakened HONG KONG, where the Hang Seng index fell 122.57 or 1.2 per cent to 10,304.63. Turnover including the HK\$3.97bn SHKP placing was HK\$9.32bn, compared with Tuesday's HK\$4.97bn. SHKP ended HK\$2.25 cheaper at HK\$25.00, off a low

of HK\$61.75 and against the placing price of HK\$61.125. Investors were discouraged by reports that other leading companies were planning cash calls. SHKP was the third group to tap the market since the start of December 1995.

TAIPEI remained uneasy about the impact of proposed new capital gains taxes on the investment climate. The weighted index dipped 46.61 or 1 per cent to 4,862.35. Turnover was T\$38bn.

The high-technology sector declined 2.7 per cent after Wall Street. United Microelectronics losing T\$2 or 3.2 per cent at T\$60.50.

SHENZHEN As declined on

worries about the number of share offers. The index slid 2.14 to 113.59 as turnover fell from Yn14m to Yn8m.

There were reports that Wuhan Twin Tiger Coating was about to offer 18m class A shares at Y4 per share next Monday. The heaviest fallers included Changfeng Baon Industry, the household electric appliance maker, off 3.3 per cent to Yn1.37, and Changcheng Special Steel, down 3.2 per cent at Yn2.37.

SHANGHAI Bt went in the opposite direction, gaining 0.13 to \$1.44 in volume of 5.3m shares worth HK\$2.1m. One of the favourites was Shanghai Vacuum and Electron Device, which made 6.7 per cent to 25 cents on institutional support. In contrast the A index lost 2 per cent to \$65.13.

SYDNEY was led down by weakness in the price of base metals. The All Ordinaries index dipped 24.6 to 2,288.2, while the golds index slid 23.90 to 2,034.90. Turnover was A\$533.74m.

Western Mining fell 33 cents to A\$3.47 after analysts downgraded the company's year to June profits forecast.

MANTLA followed a PLDT fall in New York and closed lower for the fifth consecutive session, the composite index losing 23.38 at 2,658.48 as PLDT dropped 20 pesos to 1,500.

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

Market	No. of stocks	Dollar terms			Local currency terms		
		Jan. 5 1995	% Change over week	% Change on Dec '94	Jan. 5 1995	% Change over week	% Change on Dec '94
Latin America	(248)	489.77	+5.7	+14.0	530,774.87	+8.0	+17.8
Argentina	(31)	865.35	+8.0	+17.8	1,188.49	+7.0	-2.4
Brazil	(68)	328.76	+7.0	-15.0	1,235.82	+1.3	-2.0
Chile	(43)	758.99	+1.4	-3.2	1,076.85	+2.8	-9.9
Colombia ¹	(15)	608.96	+1.8	-25.0	1,831.14	+4.3	-2.3
Mexico	(63)	499.70	+10.3	+17.8	1,631.14	+8.3	+26.3
Peru ²	(21)	208.36	+6.8	+16.8	298.06	+7.3	+25.3
Venezuela ³	(5)	325.83	-2.3	-34.0	2,648.56	+1.5	+37.0
Africa	(83)	238.26	+2.6	-4.5			
China ⁴	(23)	60.23	+11.3	-20.8	63.20	+11.4	-21.8
South Korea ⁵	(145)	120.10	-4.6	-12.2	124.43	-3.1	-12.2
Philippines	(35)	271.71	+4.7	-4.8	344.16	+4.8	-3.7
Taiwan, China ⁶	(63)	104.80	-7.1	-36.3	107.81	-6.9	-33.7
India ⁷	(78)	78.24	-2.5	-36.8	96.55	-1.8	-28.4
Indonesia ⁸	(44)	114.81	+4.5	+14.9	142.49	+4.6	+19.7
Malaysia	(123)	285.15	+5.2	+6.1	268.58	+5.7	+6.0
Pakistan ⁹	(25)	237.29	-2.2	-35.2	368.70	-2.2	-27.9
Sri Lanka ¹⁰	(5)	103.27	-0.8	-40.0	120.56	-0.3	-35.0
Thailand	(72)	403.55	+7.4	+5.2	404.41	+7.8	+3.8
Euro/Mid East	(238)	146.36	+3.3	+25.8			
Greece	(47)	239.83	-0.7	+6.3	383.79	-0.8	+4.4
Hungary ¹¹	(8)	117.57	+19.5	-22.5	193.06	+19.3	-5.5
Jordan	(8)	181.71	-1.6	+21.1	271.19	-1.6	+22.0
Poland ¹²	(22)	454.14	+6.5	-3.2	708.98	+7.1	-1.6
Portugal	(26)	118.31	+2.2	-2.3	121.64	+2.3	-8.2
South Africa ¹³	(63)	272.92	+5.8	+21.4	204.41	+5.3	-8.1
Turkey ¹⁴	(54)	111.41	+6.5	-8.5	3,100.93	+3.7	+40.1
Zimbabwe ¹⁵	(5)	274.90	+0.1	+12.4	376.79	-0.1	+25.0
Composite	(1117)	285.87	+3.6	-7.1			

Indices are calculated at end-week, and weekly changes are percentage movements from the previous Friday. Base date: Dec 1984=100 except those noted which are 1990=100. 1991: 1992: 1993: 1994: 1995: 1996: 1997: 1998: 1999: 2000: 2001: 2002: 2003: 2004: 2005: 2006: 2007: 2008: 2009: 2010: 2011: 2012: 2013: 2014: 2015: 2016: 2017: 2018: 2019: 2020: 2021: 2022: 2023: 2024: 2025: 2026: 2027: 2028: 2029: 2030: 2031: 2032: 2033: 2034: 2035: 2036: 2037: 2038: 2039: 2040: 2041: 2042: 2043: 2044: 2045: 2046: 2047: 2048: 2049: 2050: 2051: 2052: 2053: 2054: 2055: 2056: 2057: 2058: 2059: 2060: 2061: 2062: 2063: 2064: 2065: 2066: 2067: 2068: 2069: 2070: 2071: 2072: 2073: 2074: 2075: 2076: 2077: 2078: 2079: 2080: 2081: 2082: 2083: 2084: 2085: 2086: 2087: 2088: 2089: 2090: 2091: 2092: 2093: 2094: 2095: 2096: 2097: 2098: 2099: 2100: 2101: 2102: 2103: 2104: 2105: 2106: 2107: 2108: 2109: 2110: 2111: 2112: 2113: 2114: 2115: 2116: 2117: 2118: 2119: 2120: 2121: 2122: 2123: 2124: 2125: 2126: 2127: 2128: 2129: 2130: 2131: 2132: 2133: 2134: 2135: 2136: 2137: 2138: 2139: 2140: 2141: 2142: 2143: 2144: 2145: 2146: 2147: 2148: 2149: 2150: 2151: 2152: 2153: 2154: 2155: 2156: 2157: 2158: 2159: 2160: 2161: 2162: 2163: 2164: 2165: 2166: 2167: 2168: 2169: 2170: 2171: 2172: 2173: 2174: 2175: 2176: 2177: 2178: 2179: 2180: 2181: 2182: 2183: 2184: 2185: 2186: 2187: 2188: 2189: 2190: 2191: 2192: 2193: 2194: 2195: 2196: 2197: 2198: 2199: 2200: 2201: 2202: 2203: 2204: 2205: 2206: 2207: 2208: 2209: 2210: 2211: 2212: 2213: 2214: 2215: 2216: 2217: 2218: 2219: 2220: 2221: 2222: 2223: 2224: 2225: 2226: 2227: 2228: 2229: 2230: 2231: 2232: 2233: 2234: 2235: 2236: 2237: 2238: 2239: 2240: 2241: 2242: 2243: 2244: 2245: 2246: 2247: 2248: 2249: 2250: 2251: 2252: 2253: 2254: 2255: 2256: 2257: 2258: 2259: 2260: 2261: 2262: 2263: 2264: 2265: 2266: 2267: 2268: 2269: 2270: 2271: 2272: 2273: 2274: 2275: 2276: 2277: 2278: 2279: 2280: 2281: 2282: 2283: 2284: 2285: 2286: 2287: 2288: 2289: 2290: 2291: 2292: 2293: 2294: 2295: 2296: 2297: 2298: 2299: 2300: 2301: 2302: 2303: 2304: 2305: 2306: 2307: 2308: 2309: 2310: 2311: 2312: 2313: 2314: 2315: 2316: 2317: 2318: 2319: 2320: 2321: 2322: 2323: 2324: 2325: 2326: 2327: 2328: 2329: 2330: 2331: 2332: 2333: 2334: 2335: 2336: 2337: 2338: 2339: 2340: 2341: 2342: 2343: 2344: 2345: 2346: 2347: 2348: 2349: 2350: 2351: 2352: 2353: 2354: 2355: 2356: 2357: 2358: 2359: 2360: 2361: 2362: 2363: 2364: 2365: 2366: 2367: 2368: 2369: 2370: 2371: 2372: 2373: 2374: 2375: 2376: 2377: 2378: 2379: 2380: 2381: 2382: 2383: 2384: 2385: 2386: 2387: 2388: 2389: 2390: 2391: 2392: 2393: 2394: 2395: 2396: 2397: 2398: 2399: 2400: 2401: 2402: 2403: 2404: 2405: 2406: 2407: 2408: 2409: 2410: 2411: 2412: 2413: 2414: 2415: 2416: 2417: 2418: 2419: 2420: 2421: 2422: 2423: 2424: 2425: 2426: 2427: 2428: 2429: 2430: 2431: 2432: 2433: 2434: 2435: 2436: 2437: 2438: 2439: 2440: 2441: 2442: 2443: 2444: 2445: 2446: 2447: 2448: 2